

New College of Florida Board of Trustees Thursday, April 11, 2024 from 2:00 p.m. – 4:00 p.m. EST Sudakoff Conference Center 5845 General Dougher Pl Sarasota, FL 34243

Virtual viewing link: https://www.youtube.com/@NewCollegeofFL

Meeting Agenda

- 1. Pledge of Alliance
- 2. Call to Order
 - Roll Call, Establish Quorum, Confirm Public Notice of Meeting
- 3. Call for Public Comment
- 4. Consent Agenda

ACTION ITEMS

- Approve Minutes for the February 22, 2024 BOT Meeting
- Approve New College Foundation, Inc. 990 and Financial Audit
- Approve New College Development Corp 990 and Financial Audit
- Approve Revised Academic Calendars for 2024-25 and 2025-26
- Academic, Student and External Affairs Committee
 - Approval of recommendation to grant tenure for Dr. Rebecca Black, Dr. Lin Jiang, Dr. Nassima Neggaz, Dr. Tania Roy, Dr. Athena Rycyck, Dr. Gerardo Toro-Farmer
 - Approval of recommendation for denial of tenure for Dr. Hugo Viera-Vargas

BOARD MOTION: APPROVAL OF CONSENT AGENDA ACTION ITEMS

- **5. President's Report** Richard Corcoran, *President*
- 6. Presidential Evaluation Standing Committee
 - Approval of President Corcoran's Annual Evaluation and Award of Incentive Compensation
- 7. Classification of Instructional Programs (CIP) Code Changes Brad Thiessen, Vice Provost
 - Approval of the Classification of Instructional Programs (CIP) Code Changes
- 8. 2024 Accountability Plan Brad Thiessen, Vice Provost
 - Approval of the 2024 Accountability Plan
- 9. New Business
- 10. Adjournment

New College of Florida Board of Trustees Sudakoff Conference Center Draft Minutes for February 22, 2024

Pledge of Allegiance

Call to Order

The meeting was called to order at 3:02 p.m. and a quorum was established.

Trustees Present: Debra A. Jenks (Chair), Ron Christaldi (Vice Chair), Ryan Anderson, Mark Bauerlein, Joe Jacquot, Lance Karp, Grace Keenan, Charles Kesler, Sarah Mackie, Don Patterson, Christopher Rufo, Amy Reid, and Matthew Spalding.

Acknowledgment of Notice of Meeting

Chief of Staff Christie Fitz-Patrick confirmed the meeting had been duly noticed.

Call for Public Comment

Public comment process ensued. The following members of the public provided comments: Tamara Solum, Betsy Braden, Kathleen Coty, Dr. Sonia Howman, Steven Russell, Rodrigo Diaz, Shanon Ingles, Diana Hagan, Lilianne Raud, Peter Schelhorn, Karen Stack, Tracy Fero, Jono Miller (written comment read aloud).

Consent Agenda

The consent agenda was presented and a request was made by Chair Jenks that it be approved.

ACTION ITEMS

- Approve Minutes for the December 11, 2023 BOT Meeting
- Approval of Regulation Amendment 3-1003 Waiver of Tuition and Fees
- Approval of Regulation Amendment 3-1010 Procurement Services
- Approval of Regulation Amendment 6-1001 Student Governance
- Approval of Regulation Amendment 3-5101 Campus Master Plan
- Approve 2023 Performance Based Funding Audit
- Approve Audit and Compliance Committee Charter
- Academic, Student, and External Affairs Committee
 - Approval of New College of Florida's 2023-24 Student Success Plan Monitoring Report

Trustee Reid requested that the following items be removed from the consent agenda.

- Approval of Regulation Amendment 6-1001 Student Governance
- Approval of Regulation Amendment 3-5101 Campus Master Plan

A motion to approve the remaining items on the consent agenda was made by Trustee Christaldi, seconded by Trustee Karp, and was approved by voice vote.

Regulation Amendment – 6-1001 Student Governance

A motion to approve Regulation Amendment – 6-1001 Student Governance was made by Trustee Rufo and seconded by Trustee Karp.

A motion to amend Regulation Amendment – 6-1001 was made by Trustee Keenan, seconded by Trustee Reid, and was approved by voice vote.

A motion to approve Regulation Amendment – 6-1001 Student Governance, as amended, was made by Trustee Keenan, seconded by Trustee Christaldi, and was approved by voice vote.

Regulation Amendment – 3-5101 Campus Master Plan

A motion to approve Regulation Amendment – 3-5101 Campus Master Plan was made by Trustee Karp, seconded by Trustee Mackie, discussion ensued, and was approved by voice vote.

President's Report

President Richard Corcoran shared his remarks.

Legal Updates

Bill Galvano, General Counsel, shared information and gave the Board of Trustees notice regarding the mediation and settlement of Jane Doe v. NCF for 1.25 million dollars to be paid through the Florida Department of Financial Services' Division of Risk Management.

Sarasota-Manatee Airport Authority Agreement

Chair Jenks requested Bill Galvano, General Counsel, to present the proposed Sarasota-Manatee Airport Authority Purchase and Sale Agreement. Counsel explained that the agreement is subject to review and approval by the Board of Trustees of the Internal Improvement Trust Fund of the State of Florida as well as the Federal Aviation Authority.

A motion to approve the proposed Sarasota-Manatee Airport Authority Purchase and Sale Agreement was made by Trustee Karp, seconded by Trustee Bauerlein, discussion ensued and was approved by voice vote.

9 Acre Manatee County Parcel

Chair Jenks requested Bill Galvano, General Counsel, to present the Manatee County Donation Agreement and Use Agreement approved by Manatee County.

A motion to approve the Donation Agreement and Use Agreement was made by Trustee Christaldi, seconded by Trustee Karp, and was approved by voice vote.

New Academic Degree Program at New College: Master's in Marine Mammal Science Chair Jenks requested Brad Thiessen, Vice Provost, and Dr. Heidi Harley to present the Master's in Marine Mammal Science Program.

A motion to approve the New Academic Degree Program at New College: Master's in Marine Mammal Science was made by Trustee Karp, seconded by Trustee Bauerlein, a discussion ensued and was approved by voice vote.

Approval of New College of Florida 2024-2025 Undergraduate Academic Calendar Chair Jenks requested Brad Thiessen, Vice Provost, to present the 2024-2025 Undergraduate Academic Calendar.

A motion to approve the New College of Florida 2024-2025 Undergraduate Academic Calendar was made by Trustee Karp, seconded by Trustee Keenan, and was approved by voice vote.

Budget Update

Chair Jenks requested Ron Christaldi, Vice Chair and Chair of Finance & Administration Committee, to share information on budget updates.

Trustee Christaldi requested that Christie Fitz-Patrick, Chief of Staff and Acting Vice President of Finance & Administration, present the budget.

New Business

No new business ensued.

Adjournment

There being no other business, the meeting was adjourned at 5:19 p.m.

Respectfully submitted,

Christie Fitz-Patrick
Chief of Staff/ BOT Liaison

IRS e-file Signature Authorization for a Tax Exempt Entity

dar year 2022, or fiscal year beginning	\mathtt{JUL}	1	, 2022, and ending	JUN	30	, 20 2

Do not send to the IRS. Keep for your records.

OMB No. 1545-0047

Department of the Treasury

internal R	evenue Service		GO	to www.	115.90V/F0111100791E10	r the latest information.			
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than or	ne line in Part I.								4 600 000
1a	Form 990 check					0, Part VIII, column (A), line			ь <u>4,698,283.</u>
2a	Form 990-EZ cl	•••				O-EZ, line 9)			b
3a	Form 1120-POL					22)			b
4a -	Form 990-PF ch					ome (Form 990-PF, Part V,			
5a	Form 8868 ched					3c)			
6a _	Form 990-T che					line 4)			b
7a	Form 4720 chec					ine 1)			
8a	Form 5227 ched					ear (Form 5227, Item D)		81	
9a	Form 5330 chec		=		e (Form 5330, Part II, Iir	,		91	
10a Part	Form 8038-CP					quested (Form 8038-CP, Pa or Person Subject to		e 22) 10	0b
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Signature	with a state ag on the return's As an officer of return. If I have IRS Fed/State	gency(ies) regul s disclosure con or person subject e indicated with program, I will	ating charnsent screet to tax which this retails	rities as pa een. vith respec turn that a	art of the IRS Fed/State	indicated within this return program, I also authorize the my PIN as my signature eing filed with a state agencinsent screen.	he afore	mentioned El	RO to enter my PIN electronically filed
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Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the

OMB No. 1545-0047

forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print NEW COLLEGE FOUNDATION, INC. 59-0911744 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 5800 BAY SHORE ROAD return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 34243-2109 SARASOTA, FL Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) SYDNEY GRUTERS The books are in the care of ► 5800 BAY SHORE ROAD - SARASOTA, FL 34243-2109 Telephone No. ▶ 941-487-4323 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2024 ____, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or __ , and ending _ JUN 30 , 2023 ► X tax year beginning JUL 1, 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

ΑI	For the	lpha 2022 calendar year, or tax year beginning $$ JUL $$ $$ 1 $$, $$ $$ $$ $$ $$ 2 $$ $$ 2 $$ $$ $$ and ending	<u>JUN 30, 2023</u>	
B	Check if applicable	C Name of organization	D Employer identif	ication number
	Addres			
	Name change		59-09117	44
	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s		
	Final return/	5800 BAY CHOPE BOAD	941-487-	4800
	termin ated		G Gross receipts \$	4,934,121.
	Ameno return	SARASOTA, FL 34243-2109	H(a) Is this a group	
	Applic tion	F Name and address of principal officer: ADAM RENDALL	for subordinate	s? Yes X No
	pendir	SAME AS C ABOVE	H(b) Are all subordinates	included? Yes No
<u>1</u>	Гах-ехе		527 If "No," attach	a list. See instructions
	Websit		H(c) Group exempti	
			<u>ear of formation: 1960</u>	M State of legal domicile: FL
Pa	art I	Summary		
Governance	1	Briefly describe the organization's mission or most significant activities: SEE SCHE	DULE O	
r L	2	Check this box if the organization discontinued its operations or disposed of m	nore than 25% of its net as	sets.
ove	3	Number of voting members of the governing body (Part VI, line 1a)	3	
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)		
es 8		Total number of individuals employed in calendar year 2022 (Part V, line 2a)		
Ę		Total number of volunteers (estimate if necessary)		
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12		
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11		
			Prior Year	Current Year
ne	8	Contributions and grants (Part VIII, line 1h)	2,062,759.	•
Revenue	9	Program service revenue (Part VIII, line 2g)	2,005,226.	
Be	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	286,136.	
	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	4,354,121.	
_		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,864,228.	
	1	D 51 11 5 1 (D 11) (D 11)	0.	
	45	Salaries, other compensation, employee benefits (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,679,298.	
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	
ben	. b	Total fundraising expenses (Part IX, column (D), line 25) 394,790.		
ŭ	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	785,746.	1,161,694.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	5,329,272.	5,938,762.
	19	Revenue less expenses. Subtract line 18 from line 12	-975,151.	-1,240,479.
Net Assets or	3		Beginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)	47,981,303.	
t As	21	Total liabilities (Part X, line 26)	2,501,181.	
뢆	22	Net assets or fund balances. Subtract line 21 from line 20	45,480,122.	48,064,213.
	art II	Signature Block		
		Ities of perjury, I declare that I have examined this return, including accompanying schedules and sta	•	y knowledge and belief, it is
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer nas any knowledge.	
C:	_	Signature of officer	I Date	
Sig		ADAM KENDALL, BOARD CHAIR	Dato	
Her	е	Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Paid	i	BRIAN CARTER BRIAN CARTER	02/26/24 if self-emplo	
	parer	Firm's name MAULDIN & JENKINS, LLC		58-0692043
	Only	Firm's address 1401 MANATEE AVE. W., STE 1200	T.I.III O EIN	
	,	BRADENTON, FL 34205	Phone no. 94	11-747-4483
Ma	y the IF	RS discuss this return with the preparer shown above? See instructions	1	X Yes No

Total program service expenses

Form 990 (2022) NEW COLLEGE FOUNDATION, INC.
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4_	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			l
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		.,
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			X
	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	٠. ا	v	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
_	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	110	х	
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	11a	21	
b	·	11b	х	
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	1110	21	
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
Ч	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	 		
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D. Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			,,
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			.,
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			_v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10	Х	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	Λ	
19	·	19		X
20a	complete Schedule G, Part III	20a		X
		20a 20b		
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
	5			

Form 990 (2022) NEW COLLEGE FOUNDATION, INC.

Part IV Checklist of Required Schedules (continued)

	10000000		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		163	NO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> </u>
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			1
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			.
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			x
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
2	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	200		
_	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			1
	Part V, line 1	34	_X_	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
27	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	27		x
20	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	1
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance	30		
	Check if Schedule O contains a response or note to any line in this Part V			
	,		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		

Form 990 (2022)

NEW COLLEGE FOUNDATION, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 14			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			, .
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	OI:		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	7-	Х	
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Λ	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	70		x
٨		7с		22
d e		7e		х
f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans Enter the amount of reserves on hand 13c			
		14a		Х
14a h	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	1-10		
	excess parachute payment(s) during the year?	15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.	.0		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		L
	If "Yes," complete Form 6069.			

Form 990 (2022) NEW COLLEGE FOUNDATION, INC. 59-0911744 Page Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response Page 6

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See i	nstructions.				
	Check if Schedule O contains a response or note to any line in this Part VI						X
Sec	tion A. Governing Body and Management						
						Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		14			
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.						
b	Enter the number of voting members included on line 1a, above, who are independent	1b		14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	any other				
	officer, director, trustee, or key employee?				2		X
3	Did the organization delegate control over management duties customarily performed by or under the	direc	t supervision				
	of officers, directors, trustees, or key employees to a management company or other person?				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 95	90 wa	s filed?		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's asset	ets?			5		X
6	Did the organization have members or stockholders?				6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or applying the organization have members, stockholders, or other persons who had the power to elect or applying the organization have members, stockholders, or other persons who had the power to elect or applying the organization have members, stockholders, or other persons who had the power to elect or applying the organization have members and the power to elect or applying the organization have members and the power to elect or applying the organization have members and the power to elect or applying the organization have members and the power to elect or applying the organization have members and the power to elect or applying the organization have been applying the organization of the organization have been applying the organization of the organization have been applying the organization of the o						
	more members of the governing body?				7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockho	lders, or				
	persons other than the governing body?				7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by the	e following:				
	The governing body?				8a	X	
b	Each committee with authority to act on behalf of the governing body?				8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached any officer.						
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O				9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	<u>/enue</u>	Code.)				ı
				٦		Yes	No
	Did the organization have local chapters, branches, or affiliates?				10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such characteristics.	apters	, affiliates,				
				····	10b		37
	Has the organization provided a complete copy of this Form 990 to all members of its governing body	betor	e filing the fori	m?	11a		X
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					v	
	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "You	,				v	
	on Schedule O how this was done			Г	12c	X	
13	Did the organization have a written whistleblower policy?				13	X	
14	Did the organization have a written document retention and destruction policy?				14		
15	Did the process for determining compensation of the following persons include a review and approval	by in	dependent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					v	
	The organization's CEO, Executive Director, or top management official				15a	X	
b	Other officers or key employees of the organization				15b	X	
40-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements and the arrangements are the contribute assets.				40-		х
	taxable entity during the year?			·····	16a		
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	-	•				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi				4Ch		
800	exempt status with respect to such arrangements? tion C. Disclosure				16b		
17		4 000	T / ti FO:	1/-\/0\-			-1-
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an	ia 990	-1 (section 50	1(C)(3)S	oniy) a	avallal	oie
	for public inspection. Indicate how you made these available. Check all that apply.						
40	X Own website Another's website X Upon request Other (explain				.		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	TIIICT C	or interest polic	y, and	ınanc	ial	
	statements available to the public during the tax year.		d				
20	State the name, address, and telephone number of the person who possesses the organization's books of the person who possesses the organization of the person of th	ks and	a records				
	SYDNEY GRUTERS - 941-487-4323 5800 BAY SHORE ROAD, SARASOTA, FL 34243-2109						
	5800 BAY SHORE ROAD, SARASOTA, FL 34243-2109						

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

INC.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization no	or any related	orga	niza	tion	con	nper	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than of				ne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	s both	an	compensation	compensation	amount of
	week	-	officer and a		d a director/trustee		(66)	from	from related	other
	(list any hours for	lirecto						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	96 Or (stee			ısatec		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al tru		oyee	nd mc		1099-NEC)	,	and related
	below	Individual trustee or director	Institutional trustee	Je.	Key employee	Highest compensated employee	ner			organizations
	line)	Indi	Insti	Officer	Key	High	Former			
(1) MARYANNE YOUNG	40.00	-						000 000		06 540
VP OF ADVANCEMENT	40.00			Х		_		208,870.	0.	96,540.
(2) KEVIN HUGHES	40.00	-						1.44 600	•	45 060
ASSOCIATE VP ADVANCEMENT	40.00			Х				141,609.	0.	45,062.
(3) MICHAEL L. FOLEY	40.00	-						110 101	•	44 500
DIRECTOR PHILANTHROPY	40.00			Х				112,181.	0.	41,732.
(4) DECLAN SHEEHY DIRECTOR PHILANTHROPY	40.00	-		37				111 500	0	40 050
(5) MARCIA CRAWLEY	40.00			Х				111,500.	0.	40,059.
DIRECTOR PHILANTHROPY	40.00	1		х				118,213.	0.	32 /10
(6) RONALD P. MCDONOUGH	40.00							110,213.	0.	32,419.
DIRECTOR OF FINANCE & COMP	40.00	1		Х				102,790.	0.	34,800.
(7) CAITLYN SANDERSON	40.00							102,750.	0.	34,000.
DIRECTOR OF PROSPECT MANAGEMENT	40.00	1		Х				73,162.	0.	29,953.
(8) DAN STULTS	1.00							75,102.	•	23,3331
CHAIR		х		х				0.	0.	0.
(9) ADAM KENDALL	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(10) LARRY GEIMER	1.00									
TREASURER		Х		Х				0.	0.	0.
(11) MONICA VAN BUSKIRK	1.00									
SECRETARY		Х		Х				0.	0.	0.
(12) JANENE AMICK	1.00									
DIRECTOR		Х						0.	0.	0.
(13) SUSAN BURNS	1.00									
DIRECTOR		Х						0.	0.	0.
(14) MARGEE ENSIGN	1.00	1							_	_
DIRECTOR		Х						0.	0.	0.
(15) GLENN P. HENDRIX	1.00									
DIRECTOR	1 00	Х						0.	0.	0.
(16) SUE A. JACOBSON	1.00								_	•
DIRECTOR	1 00	Х				_		0.	0.	0.
(17) DEBRA JENKS	1.00	٠,							_	0
DIRECTOR		X						0.	0.	0.

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	Section A. Officers, Directors, Trus	tees, key Emp	JIOY	ees,	and	<u>ı ⊓ıç</u>	gnes	St Co	ompensated Employee	(continued)				
	(A)	(B)				C)			(D)	(E)			(F)	
	Name and title	Average	(do	Position (do not check more than one					Reportable	Reportable	Reportable		stimate	ed
		hours per	box	, unles	ss per	rson i	s both	n an	compensation	compensation		ar	nount	of
		week	_	Cei aii	lu a u	liecto	Tritus	(66)	from	from related			other	
		(list any hours for	director						the	organization		I	pensa om th	
		related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MI) 1099-NEC		l	ıanizat	
		organizations	ruste	l trus		ee	n ben		1099-NEC)	1099-1120,	'	ı ~	d relat	
		below	dual t	ntiona	_	nploy	st col	- in	10001120)			l	anizati	
		line)	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	Former						
(18)	JOHN F. SCHLEGEL	1.00												
DIRE	CTOR		Х						0.		0.			0.
(19)	HENRY SMYTH	1.00												
DIRE	CTOR		Х						0.		0.			0.
(20)	MATTHEW SPALDING	1.00												
DIRE	CTOR		Х						0.		0.			0.
(21)	NANCY WINSHIP	1.00												
DIRE	CTOR		Х						0.		0.			0.
1b	Subtotal	•							868,325.		0.	32	0,5	65.
С	Total from continuation sheets to Part VI								0.		0.			0.
	Total (add lines 1b and 1c)								868,325.		0.	32	0,5	65.
2	Total number of individuals (including but n								ceived more than \$100,	000 of reportable	e			
	compensation from the organization						•			·				6
	*												Yes	No
3	Did the organization list any former officer,	director, trust	ee, k	сеу е	empl	oye	e, or	higl	hest compensated emp	loyee on				
	line 1a? If "Yes," complete Schedule J for s	uch individual										3		Х
4	For any individual listed on line 1a, is the su													
	and related organizations greater than \$150	0,000? <i>If</i> "Yes.	" co	mple	ete S	Sche	edule	J fo	or such individual	· ·		4	Х	
5	Did any person listed on line 1a receive or a													
	rendered to the organization? If "Yes." com	Iplete Schedule	e J fo	or su	ıch r	oers	on .					5		Х
Sec	tion B. Independent Contractors													
1	Complete this table for your five highest co	mpensated inc	lepe	nder	nt co	ontra	acto	rs th	at received more than \$	100,000 of com	pensa	tion fr	om	
	the organization. Report compensation for													
	(A)	_							(B)			((C)	
	Name and business	address							Description of s	ervices	C		nsatio	n
MET	Z CULINARY MANAGEMENT							\top						
<u>15</u> 4	0 NORTHGATE BLVD, SARA	SOTA, F	<u>L</u>	<u>34</u>	<u>23</u>	4_		k	CATERING			<u>1</u> 3	5,0	02.
CAF	TAL CITY CONSULTING I	ıTıC						T	OBBYING AND	PUBLIC				

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

AFFAIRS

124 W JEFFERSON ST, TALLAHASSEE, FL 32301

110,931.

59-0911744

		Check if Schedule O contains a respons	e or note to any lin	e in this Part VIII			
				(A) Total revenue	(B) Related or exempt function revenue		(D) Revenue excluded from tax under sections 512 - 514
Siδ	1 a	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b					
اع ق		Fundraising events 1c	243,068.				
ifts,		d Related organizations 1d	,				
nila nila		Government grants (contributions)					
Sir		All other contributions, gifts, grants, and					
her i	-	similar amounts not included above 1f	2,647,797.				
텵	0	Noncash contributions included in lines 1a-1f 1g \$					
Sor	_	Total. Add lines 1a-1f		2,890,865.			
			Business Code				
ø	2 a	1					
Ş	b						
Program Service Revenue	c						
an See	d						
Be	е						
Pro	f	All other program service revenue					
		Total. Add lines 2a-2f	·				
	3	Investment income (including dividends, inte	rest, and				
		other similar amounts)		538,513.			538,513.
	4	Income from investment of tax-exempt bond					
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	a Gross rents 6a 47,928					
	b						
	c	Rental income or (loss) 6c 47,928					
	d	Net rental income or (loss)		47,928.			47,928.
	7 a	a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 1,151,242	١.				
	b	Less: cost or other basis					
an e		and sales expenses 7b 108,840					
ther Revenue	c	Gain or (loss) 7c 1,042,402	·				
8		l Net gain or (loss)		1,042,402.			1042402.
þe	8 a	Gross income from fundraising events (not					
δ		including \$ of					
		contributions reported on line 1c). See					
		, -	276,745.				
			b 126,998.	140 747			140 747
		Net income or (loss) from fundraising events		149,747.			149,747.
	9 a	Gross income from gaming activities. See					
		· · · · · · · · · · · · · · · · · · ·	a				
			b				
		Net income or (loss) from gaming activities					
	10 a	a Gross sales of inventory, less returns	20				
	h		Da Db				
		Less: cost of goods sold	nnl				
		Not income or (1055) from Sales of inventory	Business Code				
sn	11 9	OTHER INCOME	900003	28,828.			28,828.
neo Tue	ıı a						,,,,,,
ella	C						
Miscellaneous Revenue		All other revenue					
Σ		• Total. Add lines 11a-11d		28,828.			
	12	Total revenue. See instructions		4,698,283.	0.	0.	1807418.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (B)
Program service
expenses (**D**)
Fundraising (C) Management and general expenses (A) Total expenses Do not include amounts reported on lines 6b. expenses 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations 1,931,746. 1,931,746. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 1,369,729. 1,369,729. individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 895,450. 597,581. 235,697. 62,172. trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 580,143. 387,108. 152,766. 40,269. 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 10 Payroll taxes 11 Fees for services (nonemployees): Management Legal 31,152. 31,152. Accounting Lobbying Professional fundraising services. See Part IV, line 17 269,299. 269,299. Investment management fees Other. (If line 11g amount exceeds 10% of line 25, 86,148. 105,080. 194,937. 3,709. column (A), amount, list line 11g expenses on Sch O.) 5,628. 51,485. 43,491. 2,366. Advertising and promotion 12 60,796. 6,956. 50,479. 3,361. 13 Office expenses 84,055. 6,600. 77,455. Information technology 14 Royalties 15 36,174. 23,091. 13,083. 16 Occupancy 40,010. 35,412. 3,328. 1,270. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 3,796. 3,556. 240. Conferences, conventions, and meetings 19 14,193. 14,193. 20 Payments to affiliates 21 56,607. 56,607. Depreciation, depletion, and amortization 22 24,089. 24,089. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 245,496. 245,496. PLEDGE WRITE OFFS CATERING 27,769. 3,683. 1,582. 22,504. 13,950. 16,122. 1,767. DUES AND SUBSCRIPTIONS 405. 5,559. d BOARD OF DIRECTORS 5,714. 155. e All other expenses 5,938,762. 4,473,777. 1,070,195. 394,790. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2022)
Part X Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or note	e to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,159,682.	1	966,013.
	2	Savings and temporary cash investments			5,433,668.	2	4,651,734.
	3	Pledges and grants receivable, net			576,519.	3	427,815.
	4	Accounts receivable, net			12,112.	4	168,484.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst	antial c	ontributor, or 35%			
		controlled entity or family member of any of thes	e perso	ons		5	
	6	Loans and other receivables from other disqualif	ied per				
		under section 4958(f)(1)), and persons described	in sect	tion 4958(c)(3)(B)		6	
ş	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ä	9	B			40,710.	9	66,487.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a				
	b	Less: accumulated depreciation	10b	962,272.	1,152,550.	10c	1,095,943.
	11	Investments - publicly traded securities			33,502,757.	11	37,133,220.
	12	Investments - other securities. See Part IV, line 1	1		6,103,305.	12	5,297,116.
	13	Investments - program-related. See Part IV, line 1	l1			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equa			47,981,303.	16	49,806,812.
	17	Accounts payable and accrued expenses		743,586.	17	648,163.	
	18	Grants payable	1 105 005	18	500 000		
	19	Deferred revenue			1,106,926.	19	693,092.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
es	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst					
iab.		controlled entity or family member of any of thes			200 000	22	201 050
_	23	Secured mortgages and notes payable to unrela		· · · · · · · · · · · · -	329,892.	23	321,259.
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines		· ·	220 777		00 005
	00	of Schedule D			320,777. 2,501,181.		80,085. 1,742,599.
	26	Total liabilities. Add lines 17 through 25			2,301,101.	26	1,744,333.
S		Organizations that follow FASB ASC 958, che	ck nere				
nce	27	and complete lines 27, 28, 32, and 33.			1,860,089.	27	-2,103,437.
ala	28	Net assets without donor restrictions Net assets with donor restrictions		43,620,033.	28	50,167,650.	
d B	20	Organizations that do not follow FASB ASC 9			43,020,033.	20	30,107,030.
Fun		and complete lines 29 through 33.	Jo, Cile	ck liefe			
ō	29	Capital stock or trust principal, or current funds			29		
ets	30	Paid-in or capital surplus, or land, building, or eq				30	
Ass	31	Retained earnings, endowment, accumulated inc				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			45,480,122.	32	48,064,213.
Ž	33	Total liabilities and net assets/fund balances			47,981,303.	33	49,806,812.
	JJ	Total habilities and het assets/fully balafices			_,,,,,,,,,,,,,	JJ	Farra 990 (2000)

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Pa	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1 2 3 4	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	1 2 3 4	-: 4:	4,69 5,93 1,24 5,48	8,2 8,7 0,4 0,1	62. 79. 22.
5	Net unrealized gains (losses) on investments	5		3,85	5,4	<u>55.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8 9	Prior period adjustments Other changes in net assets or fund balances (explain on Schedule O)	8 9		_ 3	0,8	85.
10	Other changes in net assets or fund balances (explain on Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	48	3,06		
Pa	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	O.			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
b	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant?			2b	х	
•	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the					
·	review, or compilation of its financial statements and selection of an independent accountant?			2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the	3410	•			
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			За		x
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					

Form **990** (2022)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

NEW COLLEGE FOUNDATION,

Employer identification number

OMB No. 1545-0047

59-0911744 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	2781233.	2129231.	6205479.	2333619.	3167610.	16617172.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	2781233.	2129231.	6205479.	2333619.	3167610.	16617172.
	The portion of total contributions						
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						5569519.
6	Public support. Subtract line 5 from line 4.						11047653.
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 4	2781233.	2129231.	6205479.	2333619.	3167610.	16617172.
	Gross income from interest,	2702200	22272321	02001730	20000131	320,0200	
Ü	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	3199038.	2661972.	539,097.	495,266.	586,441.	7481814.
9	Net income from unrelated business	3133030.	2001372.	333,037.	455,200	300,441.	7 401014.
9	activities, whether or not the						
			386.				386.
10	business is regularly carried on Other income. Do not include gain		300.				300.
10	· ·						
	or loss from the sale of capital	93,635.	20,744.	39,710.	50,963.	28 828	233,880.
	assets (Explain in Part VI.)	73,033.	20,744.	35,710.	30,303.		24333252.
	Total support. Add lines 7 through 10					12	24333232.
	Gross receipts from related activities, First 5 years. If the Form 990 is for th	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	iourth or fifth town			
13		•		•			
Sec	organization, check this box and storetion C. Computation of Publi			• • • • • • • • • • • • • • • • • • • •			
	Public support percentage for 2022 (li			column (f))		14	45.40 %
	Public support percentage from 2021					15	43.25 %
	33 1/3% support test - 2022. If the o					<u> </u>	
100	stop here. The organization qualifies	-					77
h	33 1/3% support test - 2021. If the c		•				
b	and stop here. The organization qual						
170	10% -facts-and-circumstances test				12 162 or 16b a		
17 a							
	and if the organization meets the facts			=	•	_	
L	meets the facts-and-circumstances te	-		*		7a, and line 15 is	
O	10% -facts-and-circumstances test						1070 UI
	more, and if the organization meets the				-		
40	organization meets the facts-and-circu		-				
18	Private foundation. If the organizatio	n ala not check a l	<u>oox on line 13, 16a</u>	a, 160, 17a, or 17b	, cneck this box ar	<u>1a see instructions</u>	<u> </u>

Schedule A (Form 990) 2022 NEW COLLEGE FOUNDATION, INC. Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sed	ction A. Public Support	slow, picase comp	oicte i art ii.j				
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
_	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6	(a) 2010	(6) 2019	(6) 2020	(4) 2021	(6) 2022	(i) iotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	J		,	•	() ()	· —
	check this box and stop here						
	ction C. Computation of Publi					 	
	Public support percentage for 2022 (li	, ,,,	•	column (f))		15	%
	Public support percentage from 2021					16	%
	ction D. Computation of Inves			. 10 1 (0)		14-1	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	% 7 in
198	33 1/3% support tests - 2022. If the						
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	organization did r	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, che	ck this box and st	top here. The orga	anization qualifies a	as a publicly supp	orted organization	
20	Private foundation. If the organization	n did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3с		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
0.		
9b		
00		
9с		
46		
10a		
40h		
10b		

Par	t IV	Supporting Organizations (continued)			
		•		Yes	No
11	Has th	he organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	-	elow, the governing body of a supported organization?	11a		
b		illy member of a person described on line 11a above?	11b		
		6 controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	1.2		
·		in Part VI.	11c		
Sec	tion E	3. Type I Supporting Organizations			
		71 11 0 0		Yes	No
1	Did th	ne governing body, members of the governing body, officers acting in their official capacity, or membership of one or		103	140
•		supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		ors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
		ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	1		
2		orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
2		ne organization operate for the benefit of any supported organization other than the supported			
		ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		how providing such benefit carried out the purposes of the supported organization(s) that operated,	_		
Sec	super tion (vised, or controlled the supporting organization. C. Type II Supporting Organizations	2		
		5. Type it capporating organizations		V	NI -
_	14/			Yes	No
1		a majority of the organization's directors or trustees during the tax year also a majority of the directors			
		stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
		nagement of the supporting organization was vested in the same persons that controlled or managed			
202	the su	upported organization(s). D. All Type III Supporting Organizations	1		
366	LIOII L	5. All Type III Supporting Organizations			
				Yes	No
1		ne organization provide to each of its supported organizations, by the last day of the fifth month of the			
	-	ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	•	(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	-	ization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organ	ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	,	ganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By rea	ason of the relationship described on line 2, above, did the organization's supported organizations have a			
	•	cant voice in the organization's investment policies and in directing the use of the organization's			
	incom	ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	suppo	orted organizations played in this regard.	3		
Sec	tion E	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	Щ	The organization satisfied the Activities Test. Complete line 2 below.			
b		The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	Ш	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	s).	
2	Activit	ties Test. Answer lines 2a and 2b below.		Yes	No
а	Did su	ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the su	upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those	supported organizations and explain how these activities directly furthered their exempt purposes,			
	how t	he organization was responsive to those supported organizations, and how the organization determined			
	that th	nese activities constituted substantially all of its activities.	2a		
b	Did th	ne activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one o	r more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part \	the reasons for the organization's position that its supported organization(s) would have engaged in			
		activities but for the organization's involvement.	2 b		
3		t of Supported Organizations. Answer lines 3a and 3b below.			
а	Did th	ne organization have the power to regularly appoint or elect a majority of the officers, directors, or			
		es of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	За		
b		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each			
		supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Sche	dule A (Form 990) 2022 NEW COLLEGE FOUNDATION,	INC.		59-0911744 Page 6
Pai			zations	<u> </u>
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on N	lov. 20, 1970 (<i>explair</i>	n in Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	t complete S	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

5

6

Schedule A (Form 990) 2022

Income tax imposed in prior year

instructions).

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions).

	rt V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations _{(continue}	d)	o o o o o o o o o o o o o o o o o o o
	ion D - Distributions	(,(-,	Continue	<u>u,</u>	Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes		1	Our one rour
	Amounts paid to perform activity that directly furthers exemp	· · ·		•	
_	organizations, in excess of income from activity	51 pai. p 5555 51 5app 5115a		2	
3	Administrative expenses paid to accomplish exempt purpos	,	3		
4	Amounts paid to acquire exempt-use assets	_{- -}		4	
5	Qualified set-aside amounts (prior IRS approval required - prior IRS approval - prior IRS approval - prior IRS approval - prio	rovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	evide detaile in		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which t	he organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022		(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
<u>a</u>	From 2017				
<u>b</u>	From 2018				
c	From 2019				
<u>d</u>	From 2020				
<u>e</u>	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
<u>h</u>	Applied to 2022 distributable amount				
<u>i</u>	Carryover from 2017 not applied (see instructions)				
<u>j</u> _	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
с	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2018				
b	Excess from 2019				

Schedule A (Form 990) 2022

c Excess from 2020 d Excess from 2021 e Excess from 2022

232028 12-09-22 Schedule A (Form 990) 2022

Schedule B

Department of the Treasury Internal Revenue Service

(Form 990)

Schedule of Contributors

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

INC.

NEW COLLEGE FOUNDATION

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

2022

Schedule B (Form 990) (2022)

Name of the organization

Employer identification number

59-0911744

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization Employer identification number

NEW COLLEGE FOUNDATION, INC.

59-0911744

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	JOHN CRANOR 1400 PEREGRINE POINT DR SARASOTA, FL 34231	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	KEITH D. MONDA FAMILY FOUNDATION 601 TAMIAMI TRL S VENICE, FL 34285	\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	THE BILL & LORRAINE KUPPER SCHOLARSHIP FUND 32 HARBOUR VIEW PL 32 STRATFORD , CT 06615-7070	\$ 1,121,707.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
.,,,,	rumo, uuur 005, umu 211	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	- Trumo, addi 300, dila Eli 1 1	\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization Employer identification number

NEW COLLEGE FOUNDATION, INC.

59-0911744

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 4 Schedule B (Form 990) (2022) Name of organization **Employer identification number** NEW COLLEGE FOUNDATION, INC. 59-0911744 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C

(Form 990)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

	00001011 00 1(0)(-), (0), 01 (0) 01ga1112	ations. Complete rait in.			
Nan	ne of organization			Emp	oloyer identification number
	NEW CO	LLEGE FOUNDATION,	, INC.		59-0911744
Pa	art I-A Complete if the or	ganization is exempt und	der section 501(c)	or is a section 527 or	rganization.
2	Provide a description of the organ Political campaign activity expend Volunteer hours for political camp	litures			\$
Pa	art I-B Complete if the or	ganization is exempt und	der section 501(c)(3).	
	Enter the amount of any excise ta				\$
	Enter the amount of any excise ta	, ,			
	If the organization incurred a secti				
	a Was a correction made?				
	b If "Yes," describe in Part IV.				
Pa	art I-C Complete if the or	ganization is exempt und	der section 501(c),	except section 501(c)(3).
1	Enter the amount directly expende	ed by the filing organization for se	ection 527 exempt funct	tion activities	\$
2	Enter the amount of the filing orga	inization's funds contributed to c	other organizations for se	ection 527	
	exempt function activities				\$
3	Total exempt function expenditure	es. Add lines 1 and 2. Enter here	and on Form 1120-POL	,	
	line 17b				\$
4	Did the filing organization file Form				
5	Enter the names, addresses and emade payments. For each organize contributions received that were political action committee (PAC).	ation listed, enter the amount pa promptly and directly delivered to	aid from the filing organize a separate political orga	zation's funds. Also enter th anization, such as a separa	ne amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

Schedule C (Form 990) 2022	NEW COLLEGE	FOUNDATION	, INC.		911744 Page 2
Part II-A Complete if the org	janization is exen	npt under section	501(c)(3) and file	d Form 5768 (ele	ction under
section 501(h)).					
A Check if the filing organiza	ation belongs to an affil	liated group (and list in	Part IV each affiliated	group member's name	, address, EIN,
expenses, and share	re of excess lobbying e	expenditures).			
B Check if the filing organiza	tion checked box A an	nd "limited control" pro	visions apply.		
Limi	ts on Lobbying Exper	nditures		(a) Filing	(b) Affiliated group
	ditures" means amou			organization's totals	totals
1. Total labbying avanaditures to influ	uonoo nublio oninion (s	graceroote labbuing)		1014.10	
1a Total lobbying expenditures to influeb Total lobbying expenditures to influe				113,059.	
c Total lobbying expenditures (add li				113,059.	
d Other exempt purpose expenditure				5,825,703.	
e Total exempt purpose expenditure)		5,938,762.	
f Lobbying nontaxable amount. Enter	`			446,938.	
If the amount on line 1e, column (a) of		bying nontaxable am			
Not over \$500,000		the amount on line 1e.			
Over \$500,000 but not over \$1,000		00 plus 15% of the exce	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5		00 plus 10% of the exce			
Over \$1,500,000 but not over \$17,		00 plus 5% of the exces	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,0	000.			
•					
g Grassroots nontaxable amount (en	nter 25% of line 1f)			111,735.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0-			0.	
i Subtract line 1f from line 1c. If zero				0.	
j If there is an amount other than ze	ro on either line 1h or l	line 1i, did the organiza	tion file Form 4720	_	
reporting section 4911 tax for this	•				Yes No
		eraging Period Under			
(Some organizations t		01(h) election do not l ate instructions for lin	•	t the five columns be	low.
		nditures During 4-Yea			
			/tvoragg : onoa		
Calendar year	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
(or fiscal year beginning in)					, ,
2a Lobbying nontaxable amount	344,990.	376,465.	416,464.	446,938.	1,584,857.
b Lobbying ceiling amount					
(150% of line 2a, column(e))					2,377,286.
c Total lobbying expenditures	108,254.	106,238.	107,365.	113,059.	434,916.
	06.040	04.116	104 116	111 725	206 015
d Grassroots nontaxable amount	86,248.	94,116.	104,116.	111,735.	396,215.
e Grassroots ceiling amount (150% of line 2d, column (e))					E01 222
(150% of line 2d, column (e))					594,323.

Schedule C (Form 990) 2022

f Grassroots lobbying expenditures

Schedule C (Form 990) 2022 NEW COLLEGE FOUNDATION, INC. 59-09117 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

of the lobbying acti				-	
	tivity.	Yes	No	Amo	ount
1 During the ye	ear, did the filing organization attempt to influence foreign, national, state, or				
local legislati	ion, including any attempt to influence public opinion on a legislative matter				
or referendu	m, through the use of:				
a Volunteers?					
b Paid staff or	management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advert	tisements?				
d Mailings to n	members, legislators, or the public?				
	s, or published or broadcast statements?				
	her organizations for lobbying purposes?				
	ct with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demoi Other activiti	onstrations, seminars, conventions, speeches, lectures, or any similar means?ies?				
j Total. Add lir	nes 1c through 1i				
	vities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes," ente	er the amount of any tax incurred under section 4912				
	er the amount of any tax incurred by organization managers under section 4912				
d If the filing or	rganization incurred a section 4912 tax, did it file Form 4720 for this year?		_		
	omplete if the organization is exempt under section 501(c)(4), section 1(c)(6).	n 501(c)(t	o), or sec	ction	
art III-A Co					
art III-A Co	т(с)(о).			Yes	N
art III-A Co 50			1	Yes	N
art III-A Co 50 1 Were substa	antially all (90% or more) dues received nondeductible by members?			Yes	N-
1 Were substa 2 Did the organ 3 Did the organ 3 The organ 4 THE CO	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	e prior year? n 501(c)(5	2 3 5), or sec	etion	3, is
1 Were substa 2 Did the organ 3 Did the organ 2 art III-B Co 50 50 an	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "sewered "Yes."	e prior year? n 501(c)(5	2 3 5), or sec (b) Part	etion	
1 Were substa 2 Did the organ 3 Did the organ 4 III-B Co 50 50 an: 1 Dues, assess	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	e prior year? n 501(c)(5 'No" OR	2 3 5), or sec (b) Part	etion	
were substa Did the organ Till-B Co 50 Did the organ Till-B Co 50 an Dues, assess Section 162(antially all (90% or more) dues received nondeductible by members? inization make only in-house lobbying expenditures of \$2,000 or less? inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." sments and similar amounts from members	e prior year? n 501(c)(5 'No" OR	2 3 5), or sec (b) Part	etion	
1 Were substa 2 Did the organ 3 Did the organ art III-B Co 50 50 an: 1 Dues, assess 2 Section 162(expenses fo	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Issuered "Yes." Issuered similar amounts from members Issuered lobbying and political expenditures (do not include amounts of political or which the section 527(f) tax was paid).	e prior year's n 501(c)(5 'No" OR	2 3 5), or sec (b) Part	etion	
art III-A Co 50° 1 Were substa 2 Did the organ 3 Did the organ art III-B Co 50° an: 1 Dues, assess 2 Section 162(expenses fo a Current year	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the complete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Iswered "Yes." Isments and similar amounts from members (e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	e prior year? n 501(c)(5 'No" OR	2 3 5), or sec (b) Part	etion	
1 Were substa 2 Did the organ 3 Did the organ 4 III-B Co 50 50 an: 1 Dues, assess 2 Section 162(expenses fo a Current year b Carryover from	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Issuered "Yes." Issuered similar amounts from members Issuered in the section 527(f) tax was paid).	e prior year; n 501(c)(5 'No" OR	2 3 5), or sec (b) Part	etion	
1 Were substa 2 Did the organ 3 Did the organ 4 III-B Co 50 50 3 Did the organ 4 III-B Co 50 4 an: 1 Dues, assess 2 Section 162(expenses for a Current year b Carryover from the color of	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Issuered "Yes." Issuered sand similar amounts from members Issuered similar amounts from members Issuered similar amounts from members Issuered should be amounts of political expenditures (do not include amounts of political or which the section 527(f) tax was paid).	e prior year/ n 501(c)(5 'No" OR	2 3 5), or sec (b) Part 1 2a 2b 2c	etion	
1 Were substa 2 Did the organ 3 Did the organ 4 TIII-B Co 50 50 an: 1 Dues, assess 2 Section 162(expenses fo a Current year b Carryover fro c Total	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Issuered "Yes." Issuered sand similar amounts from members Issuered in the section 527(f) tax was paid). In the section 527(f) tax was paid). In the section 527(f) tax was paid).	e prior year(n 501(c)(5 'No" OR	2 3 3 5), or sec (b) Part 1 2 2 2 2 2 2 3	etion	
were substa Did the organ Till-B Dues, assess Section 162(expenses for a Current year b Carryover from the companion of the	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the omplete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Issuered "Yes." Issuered amounts from members Issuered in section 527(f) tax was paid). In which the section 527(f) tax was paid).	e prior year's n 501(c)(5 'No" OR (2 3 3 5), or sec (b) Part 1 2 2 2 2 2 2 3	etion	
were substa Did the organ Till-B Dues, assess Section 162(expenses for a Current year b Carryover from Total Aggregate and If notices were does the orgen expenditures	antially all (90% or more) dues received nondeductible by members? Inization make only in-house lobbying expenditures of \$2,000 or less? Inization agree to carry over lobbying and political campaign activity expenditures from the complete if the organization is exempt under section 501(c)(4), section 1(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "swered "Yes." Iswered "Yes." Isments and similar amounts from members It is not include amounts of political expenditures (do not include amounts of political or which the section 527(f) tax was paid). In the section 527(f) tax was paid).	e prior year's n 501(c)(5 'No" OR (2 3 3 5), or sec (b) Part 1 2 2 2 2 2 2 3	etion	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

NEW COLLEGE FOUNDATION, INC.

Employer identification number 59-0911744

Pai	t I Organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, lin.		imilar Funds o	or Accoun	ts. Complete if the
	organization answered Tee Sitt offit 600, Fart IV, IIII	(a) Donor advise	d funds	(b) Fun	ds and other accounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v		ld in donor advise	d funds	
	are the organization's property, subject to the organization's	exclusive legal control?			Yes No
6	Did the organization inform all grantees, donors, and donor a				
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any	y other purpose c	onferring	
	impermissible private benefit?				
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes	s" on Form 990, P	art IV, line 7.	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	_		
	Preservation of land for public use (for example, recreated	tion or education)	Preservation of	a historically	important land area
	Protection of natural habitat		Preservation of	a certified his	storic structure
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribu	ition in the form o	of a conserva	
	day of the tax year.				Held at the End of the Tax Year
а	Total number of conservation easements			2a	
b					
С	Number of conservation easements on a certified historic stru			2c	
d	Number of conservation easements included in (c) acquired a				
	historic structure listed in the National Register			2d	
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or to	erminated by the	organization	during the tax
	year				
4	Number of states where property subject to conservation eas				
5	Does the organization have a written policy regarding the per		ion, handling of		
	violations, and enforcement of the conservation easements it				Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, an	a enforcing conse	ervation ease	ments during the year
7	Amount of avances incurred in manitaring increasing hand	lling of violations, and ant	iavaina aanaamiati		to duving the year
7	Amount of expenses incurred in monitoring, inspecting, hand	illing of violations, and em	ording conservati	on easemen	is during the year
8	Does each conservation easement reported on line 2(d) above	a satisfy the requirement	s of soction 170/h	\(A\(D\(i\	
0					Yes No
9	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation				
9	balance sheet, and include, if applicable, the text of the footn				
	organization's accounting for conservation easements.	lote to the organization's	ililailciai stateillei	ilis tilat desc	indes trie
Par	t III Organizations Maintaining Collections of	Art, Historical Trea	asures, or Oth	ner Simila	r Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.			
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its reve	enue statement an	nd balance sh	neet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education,	or research in fur	therance of p	oublic
	service, provide in Part XIII the text of the footnote to its finan	ncial statements that desc	cribes these items	S	
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue	statement and ba	alance sheet	works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in furthe	erance of put	olic service,
	provide the following amounts relating to these items:				
	(i) Revenue included on Form 990, Part VIII, line 1				\$
					\$
2	If the organization received or held works of art, historical trea			gain, provide)
	the following amounts required to be reported under FASB A			- • •	
а	Revenue included on Form 990, Part VIII, line 1				\$
b	Assets included in Form 990, Part X				\$

115,772.

Schedule D (Form 990) 2022

5,764

1,095,943.

110,008.

e Other

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B), line 10c.)

Schedule D (Form 990) 2022 NEW COLLEGE	FOUNDATION, I	:NC. 59	-0911744 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	l-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) ALTERNATIVE FOREIGN			
(B) EQUITY	5,297,116.	END-OF-YEAR MARKET	VALUE
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	5,297,116.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
(a) Description			(b) Book value
(1)	·		
(2)			
(3)			
(4)			
(5)			
(6)			
			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)		
Part X Other Liabilities.	. 10.)		
Complete if the organization answered "Yes"	on Form 990. Part IV. line 1	1e or 11f. See Form 990. Part X. line 25.	
1. (a) Description of liability	, ,	, ,	(b) Book value
(1) Federal income taxes			(1)
	THERS		80,085.
(3)			20,000
(4)			
(5)			
(6)			
(7)			

80,085. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

(8) (9)

	ule D (Form 990) 2022 NEW COLLEGE FOUNDATION, I				0911744	Page 4
Par	·		Revenue per Re	turn.		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12			1	8,553,	502
				1	0,333,	JUZ.
	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	2a	3,855,455.			
	Net unrealized gains (losses) on investments Donated services and use of facilities		173,033.			
	Recoveries of prior year grants		175,055.	-		
	Other (Describe in Part XIII.)		96,113.	-		
			-	2e	4,124,	601.
	Add lines 2a through 2d Subtract line 2e from line 1			3	4,428,	
	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
	Investment expenses not included on Form 990, Part VIII, line 7b	4a	269,299.			
	Other (Describe in Part XIII.)		83.			
	Add lines 4a and 4b			4c	269,	382.
	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	4,698,	
	XII Reconciliation of Expenses per Audited Financial States			Returi		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.				
1	Total expenses and losses per audited financial statements			1	5,969,	411.
	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	2a	173,033.			
	Prior year adjustments					
	Other losses					
	Other (Describe in Part XIII.)		126,915.			
е	Add lines 2a through 2d			2e	299,	
3	Subtract line 2e from line 1			3	5,669,	463.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	269,299.			
b	Other (Describe in Part XIII.)	4b				
С	Add lines 4a and 4b			4c	269,	
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	5,938,	762.
Par	XIII Supplemental Information.					
	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part and 4; Part All, lines 2d and 4b. Also complete this part to provide any ad			1; Part)	K, line 2; Part XI,	
PAR	T V, LINE 4:					
THE	FOUNDATION'S ENDOWMENT FUNDS ARE TO BENI	EFIT NE	W COLLEGE C	F F	LORIDA.	
	T XI, LINE 2D - OTHER ADJUSTMENTS:					
СНА	NGE IN VALUE OF TRUSTS/ANNUITY				-30,8	85.
SPE	CIAL EVENT EXPENSES				126,9	
TOT	AL TO SCHEDULE D, PART XI, LINE 2D				96,1	13.
PAR	T XI, LINE 4B - OTHER ADJUSTMENTS:					
TAX	REFUND					83.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

Department of the Treasury Internal Revenue Service

Go to $\ensuremath{\textit{www.irs.gov/Form990}}$ for instructions and the latest information.

Inspection

Employer identification number

Name of the organization					Employer identi	fication number
NEW COLLEGE FOU	NDATION.	INC.			59-091174	14
Part I General Infor	mation on A	ctivities Out	side the United States. Comple	ete if the organ	ization answered "	Yes" on
Form 990, Part I\						
1 For grantmakers. Does	the organization	n maintain recor	ds to substantiate the amount of its gra	nts and other	assistance,	
the grantees' eligibility for	or the grants or a	assistance, and t	the selection criteria used to award the	grants or assis	stance?	Yes No
	=					
2 For grantmakers. Desc United States.	ribe in Part V the	e organization's	procedures for monitoring the use of its	grants and ot	her assistance outs	side the
	he following Part	I line 3 table ca	an be duplicated if additional space is n	aadad)		
(a) Region	(b) Number of	(c) Number of			vity listed in (d)	(f) Total
· · · ·	offices	employees, agents, and	(by type) (such as, fundraising, pro-		gram service,	expenditures for and
	in the region	independent contractors	gram services, investments, grants to		e specific type	investments
		in the region	recipients located in the region)	of service	(s) in the region	in the region
EUROPE (INCLUDING						
ICELAND & GREENLAND)						
- ALBANIA, ANDORRA,	0	0	INVESTMENTS			6 505 000
AUSTRIA, BELGIUM EAST ASIA AND THE	0	0	INVESTMENTS			6,505,888.
PACIFIC - AUSTRALIA,						
BRUNEI, BURMA,						
CAMBODIA,	0	0	INVESTMENTS			790,315.
3 a Subtotal	0	0				7,296,203.
b Total from continuation						
sheets to Part I	0	0				0.
c Totals (add lines 3a	_	_				
and 3b)	0	0				7,296,203.

·									
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)	

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax	
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	
3	Enter total number of other organizations or entities	

			ites. Complete i	f the organization answered "Yes"	on Form 990, Part	IV, line 16.	
Part III can be duplicated if a	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes " the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Yes X No Corporation (see Instructions for Form 926) 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes." the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a Yes X No U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes." the organization may be required to file Form 5471. Information Return of U.S. Persons With Respect to Yes X No Certain Foreign Corporations (see Instructions for Form 5471) 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Yes X No Fund (see Instructions for Form 8621) 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes." the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain

Foreign Partnerships (see Instructions for Form 8865)

Instructions for Form 5713; don't file with Form 990)

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Schedule F (Form 990) 2022

Yes X No

Yes X No

6

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization						Employer ide	ntification number
NEW COL	LEGE FOUNDATION, I	NC.				59-0911	744
Part I Fundraising Activities. required to complete this par	Complete if the organization answet.	red "Y	es" or	n Form 990, Part IV, li	ine 17	7. Form 990-EZ	filers are not
Indicate whether the organization rais A Mail solicitations Internet and email solicitations	ed funds through any of the followin e Solicitat f Solicitat	tion of tion of	non-g gover	overnment grants			
c Phone solicitations d In-person solicitations	g Special						
2 a Did the organization have a written of key employees listed in Form 990, P	-	-	-		tees,	or Yes	s No
b If "Yes," list the 10 highest paid indiv compensated at least \$5,000 by the		ant to	agreer	ments under which th	ne fur	ndraiser is to be)
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or cor contrib	ustody itrol of	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
Total							
3 List all states in which the organization or licensing.	n is registered or licensed to solicit o	ontrib	utions	or has been notified	it is e	exempt from re	gistration

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ. lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gro	oss income on Form 990	-EZ, lines 1 and 6b. List e	vents with gross receip	ts greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
				NEW TOPICS	NONE	
			CLAMBAKE	LECTURE SERI		(add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
ne			(GVGITE LYPS)	(ovoint type)	(total Hambon)	
Revenue			E00 252	17 460		E10 012
Ŗ	1	Gross receipts	502,353.	17,460.		519,813.
_			0.40 546	250		0.40.000
	2	Less: Contributions	242,716.	352.		243,068.
	3	Gross income (line 1 minus line 2)	259,637.	17,108.		276,745.
	4	Cash prizes				
	5	Noncash prizes				
es						
ens	6	Rent/facility costs	25,857.	1,099.		26,956.
Direct Expenses						
ctE	7	Food and beverages	67,771.	3,444.		71,215.
j.	-		,	,		<i>'</i>
	8	Entertainment				
	9	Other direct expenses	22,460.	6,367.		28,827.
	_	Direct expense summary. Add lines 4 through	0: 1 (1)			126,998.
	l .	Net income summary. Subtract line 10 from li				149,747.
Pa	rt I	III Gaming. Complete if the organization a		990 Part IV line 19 or r		
		\$15,000 on Form 990-EZ, line 6a.		1000, 1 4111, 11110 10, 01 1	oportou moro triari	
		* · · · · · · · · · · · · · · · · · · ·		(b) Pull tabs/instant		(d) Total gaming (add
ne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue				3 1 3		(-) 3 (-)
Вè	_	Curana waxanana				
	_	Gross revenue				
		Cook prizes				
es	2	Cash prizes				
ens		Namasahanina				
Direct Expenses	3	Noncash prizes				
당		David for all the second				
)ire	4	Rent/facility costs				
_		011				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	L No	L No	No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
		ter the state(s) in which the organization condu				
а	ls t	the organization licensed to conduct gaming ac	ctivities in each of these	states?		Yes No
b	If "	No," explain:				
10a	We	ere any of the organization's gaming licenses re	evoked, suspended, or te	rminated during the tax y	ear?	Yes No
b	lf "	Yes," explain:				
	_					

Sch	edule G (Form 990) 2022 NEW COLLEGE FOUNDATION, INC. 59-0	<u> </u>	/44	Page 3
	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	13a		%
b	o An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Ш	Yes	No
b	o If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount			
	of gaming revenue retained by the third party \$			
c	If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation \$			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
	Mandatory distributions:			
а	s the organization required under state law to make charitable distributions from the gaming proceeds to			
_	retain the state gaming license?		Yes	∟ No
b	• Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
Da	organization's own exempt activities during the tax year \$ Int IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part II.	<u> </u>	0 (0h 10h
ıa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	τ III, III	ies 9, s	90, 100,
	13b, 13c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

232083 10-27-22 Schedule G (Form 990) 2022

Schedule G	(Form 990) Supplemental Inform	NEW	COLLEGE	FOUNDATION,	INC.	59-0911744	Page 4
Part IV	Supplemental Inform	nation	(continued)				
_							

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of cash grant (e) Amount of noncash assistance (g) Description of noncash assistance (h) Purpose of grant or assistance (h) Purpo	Name of the organization							Employer identification number
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection crineria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5.000, Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (ff applicable) (d) Amount of noncash assistance or grant assistance or grant or grant assistance or grant or grant assistance or grant or gr			TION, INC.					59-0911744
criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. PartIII Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization (O) EliN (b) IEIN (c) IRC section or government (b) EliN (c) IRC section or government (d) Amount of noncash assistance (d								
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Name and address of organization (b) EIN (c) IRC section (rash grant or government) 1 (a) Amount of (c) Amo						-		
Crants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government 1 (b) EIN								A Yes No
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (d) Amount of cash grant (a) Amount of or government (b) EIN (c) IRC section (d) Amount of cash grant (a) Amount of or government (b) EIN (c) IRC section (d) Amount of cash grant (c) Amount of oncash assistance (d) Amount of noncash assistance (e) Amount of oncash grant (f) Method of valuation (book, FMV, appraisal, other) NEW COLLEGE OF FLORIDA SARASOTA, FL 34243 90-0057281 170(C)(1) 133,704. 0. INCREASING ACCESS TO HIGH QUALITY POSTSECONDABLY EDUCATION AND DIVERSIFYING THE NEW COLLEGE OF FLORIDA SARASOTA, FL 34243 90-0057281 170(C)(1) 166,207. 0. NEW COLLEGE OF FLORIDA SARASOTA, FL 34243 90-0057281 170(C)(1) 88,293. 0. 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table						anization answered "V	'es" on Form 990 Part	IV line 21 for any
Or government (if applicable) cash grant noncash assistance or government (if applicable) cash grant noncash assistance or government or gasistance (if applicable) cash grant noncash assistance or government or gasistance (if applicable) noncash assistance or government or gasistance or government or gasistance (if applicable) noncash assistance or government or gasistance or g						anization answered i	C3 0111 01111 000, 1 art	TV, III C Z I, IOI ally
NEW COLLEGE OF FLORIDA 5800 BAY SHORE ROAD SARASOTA, FL 34243 90-0057281 170(C)(1) 133,704. 0. HAVE FACULTY, STAFF, AND INCREASING ACCESS TO HIGH-QUALITY POSTSECONDARY EDUCATION AND DIVERSIFYING THE NEW COLLEGE OF FLORIDA 5800 BAY SHORE ROAD SARASOTA, FL 34243 90-0057281 170(C)(1) 166,207. 0. MEW COLLEGE OF FLORIDA 5800 BAY SHORE ROAD		(b) EIN	\ , ,		noncash	valuation (book, FMV, appraisal,		
INCREASING ACCESS TO HIGH-QUALITY POSTSECONDARY EDUCATION SARASOTA, FL 34243 90-0057281 170(C)(1) 166,207. 0. AND DIVERSIPYING THE NEW COLLEGE OF FLORIDA 5800 BAY SHORE ROAD SARASOTA, FL 34243 90-0057281 170(C)(1) 88,293. 0. SUPPLEMENT ACADEMIC PROGRAMS AND ENHANCEMENT	5800 BAY SHORE ROAD							CROSS-COLLEGE ALLIANCE IN THE COMMUNITY THAT WILL
NEW COLLEGE OF FLORIDA 5800 BAY SHORE ROAD SARASOTA, FL 34243 90-0057281 170(c)(1) 166,207. 0. 166,207	SARASOTA, FL 34243	90-0057281	170(C)(1)	133,704.	0.			· · · · · · · · · · · · · · · · · · ·
SARASOTA, FL 34243 90-0057281 170(C)(1) 88,293. 0. SUPPLEMENT ACADEMIC PROGRAMS AND ENHANCEMENT PROGRAMS AND ENHANCEMENT 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1.	5800 BAY SHORE ROAD	90-0057281	170(C)(1)	166,207.	0.			HIGH-QUALITY POSTSECONDARY EDUCATION
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table		90-0057281	170(C)(1)	88 293.	0.			
	,							
	2 Enter total number of section 501(a)(2)	I and government or	l ganizatione lieted in th	e line 1 table			1	1.
		-	=					

Schedule I (Form 990) 2022 NEW COLLEGE FOR	MDAIION,	INC.			Jy-Uyii/44 Page
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
STUDENT RESEARCH & TRAVEL GRANTS	53	66,931.	0.		
SCHOLARSHIPS	324	1,302,798.	0.		
Part IV Supplemental Information. Provide the information red	quired in Part I, lin	le 2; Part III, column	(b); and any other ac	dditional information.	
PART I, LINE 2:			, , ,		
ONLY CURRENT STUDENTS OF NEW COLLE	GE ARE AW	ARDED SCHO	OLARSHIPS F	ROM NEW	
COLLEGE FOUNDATION. THESE SCHOLAR	SHIPS AND	STUDENTS	ARE MONITO	RED BY THE	
NEW COLLEGE FINANCIAL OFFICE. GRA	NTS ARE A	WARDED TO	NEW COLLEG	E FACULTY	
MEMBERS AND ARE PAID DIRECTLY TO T	HE BUSINE	SS OFFICE	OF THE COL	LEGE.	
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMENT	: NEW COL	LEGE OF FI	CORIDA		
(H) PURPOSE OF GRANT OR ASSISTANCE	: NEW COL	LEGE AND T	THE CROSS-C	OLLEGE	

Part IV Supplemental Information
ALLIANCE IN THE COMMUNITY THAT WILL HAVE FACULTY, STAFF, AND STUDENTS AT
NEW COLLEGE AND OUR NEIGHBORING COLLEGES IN THE CROSS COLLEGE ALLIANCE
(CCA) WORK WITH COMMUNITY MEMBERS AND GROUPS ON ISSUES IDENTIFIED BY THE
COMMUNITY ON WHICH THE ARTS AND HUMANITIES BEAR.
NAME OF ORGANIZATION OR GOVERNMENT: NEW COLLEGE OF FLORIDA
(H) PURPOSE OF GRANT OR ASSISTANCE: INCREASING ACCESS TO HIGH-QUALITY
POSTSECONDARY EDUCATION AND DIVERSIFYING THE EDUCATED WORKFORCE ARE
MATTERS OF LOCAL, REGIONAL, AND NATIONAL URGENCY.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

NEW COLLEGE FOUNDATION, INC.

 $Employer\ identification\ number \\ 59-0911744$

Pa	art I Questions Regarding Compensation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
		_		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
_	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
	To this occurrence of our or organizations			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Provide a support of the provide and the support of	4a		х
h		4b		X
0	Participate in a constant from an analytic based a constant from the constant from t	4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	Tes to any or lines 44.6, list the persons and provide the applicable amounts for each item in Fart III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ŭ	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ū	contingent on the net earnings of:			
а	The organization?	6a		х
		6b		X
	Any related organization? If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•	not described on lines 5 and 6? If "Yes," describe in Part III	7		х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
3		8		х
9	Initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
9	Regulations section 53 4958-6(c)?	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) MARYANNE YOUNG	(i)	208,870.	0.	0.	0.	96,540.	305,410.	0.
VP OF ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) KEVIN HUGHES	(i)	141,609.	0.	0.	0.	45,062.		0.
ASSOCIATE VP ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MICHAEL L. FOLEY	(i)	112,181.	0.	0.	0.	41,732.	153,913.	0.
DIRECTOR PHILANTHROPY	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) DECLAN SHEEHY	(i)	111,500.	0.	0.	0.	40,059.	151,559.	0.
DIRECTOR PHILANTHROPY	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) MARCIA CRAWLEY	(i)	118,213.	0.	0.	0.	32,419.	150,632.	0.
DIRECTOR PHILANTHROPY	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information									
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.									

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

NEW COLLEGE FOUNDATION, INC.

Employer identification number 59-0911744

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
TO SUPPORT THE PRIORITIES OF NEW COLLEGE OF FLORIDA BY CULTIVATING AND
STEWARDING DONORS AND MANAGING ASSETS.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
THE MISSION OF NEW COLLEGE FOUNDATION IS TO SUPPORT THE PRIORITIES OF
NEW COLLEGE OF FLORIDA, FLORIDA'S DESIGNATED HONORS COLLEGE. THIS IS
ACCOMPLISHED BY SECURING FUNDS AS A RESULT OF CULTIVATING AND
STEWARDING INDIVIDUALS, FOUNDATIONS, AND CORPORATIONS AND THROUGH THE
PRUDENT MANAGEMENT OF ASSETS.
FORM 990, PART VI, SECTION B, LINE 11B:
THE FORM 990 WILL BE SENT TO ALL BOARD MEMBERS FOLLOWING ITS REVIEW AND
APPROVAL BY THE AUDIT COMMITTEE. ALL BOARD MEMBERS WILL BE INVITED TO AN
EXECUTIVE COMMITTEE MEETING WHERE THE CHAIR OF THE AUDIT COMMITTEE WILL
REVIEW THE 990 WITH THE EXECUTIVE COMMITTEE AND THOSE BOARD MEMBERS IN
ATTENDENCE. THE 990 WILL BE APPROVED AT THAT MEETING AND WILL THEN BE
SIGNED BY THE BOARD CHAIR.
THE STATE OF FLORIDA SUNSHINE LAWS REQUIRE OPEN PUBLIC MEETINGS OF THE
BOARD OF DIRECTORS. TO PROTECT DONOR IDENTITIES FROM PUBLIC DISPLAY,
MEMBERS OF THE BOARD OF DIRECTORS WILL BE GIVEN THE PUBLIC DISCLOSURE COPY,
WITH DONOR INFORMATION REDACTED, FOR REVIEW AND APPROVAL.

Schedule O (Form 990) 2022 Page 2

Name of the organization **Employer identification number** 59-0911744 NEW COLLEGE FOUNDATION, INC. FORM 990, PART VI, SECTION B, LINE 12C: A NEW CONFLICT OF INTEREST STATEMENT IS REQUIRED TO BE SIGNED BY BOARD MEMBERS ANNUALLY. THE SIGNED FORMS ARE REVIEWED BY THE AUDIT COMMITTEE CHAIRMAN AND THE CHAIR OF THE BOARD. THESE FORMS ARE REVIEWED BY INDEPENDENT AUDITORS ANNUALLY. FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION OF THE EXECUTIVE DIRECTOR IS REVIEWED AND RECOMMENDED BY THE PRESIDENT OF NEW COLLEGE OF FLORIDA. COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES OF THE ORGANIZATION ARE REVIEWED AND RECOMMENDED BY THE EXECUTIVE DIRECTOR AND APPROVED BY THE PRESIDENT OF THE COLLEGE. IN BOTH CASES, COMPARATIVE DATA, STATE OF FLORIDA SALARY GUIDELINES, AND INDUSTRY STANDARDS ARE USED IN THE DECISION-MAKING PROCESS. FORM 990, PART VI, SECTION C, LINE 19: ALL DOCUMENTS ARE AVAILABLE UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: CHANGE IN VALUE OF TRUST AGREEMENTS -30,885. PART XII, LINE 2C THE EXECUTIVE COMMITTEE OF THE BOARD REVIEWED AND APPROVED THE DRAFT AUDIT PRIOR TO ISSUANCE.

SCHEDULE R (Form 990)

Name of the organization

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Department of the Treasury Internal Revenue Service

NEW COLLEGE FOUNDATION, INC.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule R (Form 990) 2022

59-0911744

Part I Identification of Disregarded Entities. Co	omplete if the organization answered "	Yes" on Form 990, Part IV, line 30	3.					
(a)	(b)	(c)	(d)	(e)		(f)		
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	ome End-of-year	assets	ssets Direct cont entity		9
Part II Identification of Related Tax-Exempt Orgorganizations during the tax year.	ganizations. Complete if the organizat	ion answered "Yes" on Form 990	D, Part IV, line 34,	because it had one	or more re	elated tax-exe	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section		(f) Direct controlling entity		g) 512(b)(13) rolled tity?
		,,,		501(c)(3))			Yes	No
NEW COLLEGE OF FLORIDA - 90-0057281								
5800 BAY SHORE ROAD								
SARASOTA, FL 34243	EDUCATION	FLORIDA	501(C)(3)	LINE 2				Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

		0 11 201 1 1	IN	The state of the s
	Identification of Related Organizations Taxable as a Partnership.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34,	because it had one or more related
	organizations treated as a partnership during the tax year.			

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	me Share of total Share of Dispressitionate Code		Dienroportionata		Code V-UBI	General o	Percentage
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
				1					1		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		tion b)(13) rolled tity?
		country)		ŕ				Yes	No
	1								
]								
]								
]								
	1								
]								
	1								

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b	X				
С	Gift, grant, or capital contribution from related organization(s)				1c		X			
					1d		X			
е	Loans or loan guarantees by related organization(s)				1e		X			
							77			
f	Dividends from related organization(s)				1f		<u>X</u>			
	Sale of assets to related organization(s)				1g 1h		X			
h Purchase of assets from related organization(s)										
	Exchange of assets with related organization(s)				1i		X			
j	Lease of facilities, equipment, or other assets to related organization(s)				<u>1j</u>		X			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X			
 k Lease of facilities, equipment, or other assets from related organization(s) I Performance of services or membership or fundraising solicitations for related organization(s) 										
	Performance of services or membership or fundraising solicitations by related organ				11 1m		X			
	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1n	Х				
					10	Х				
	Chaining of paid on project man related organization (c)									
p Reimbursement paid to related organization(s) for expenses										
q Reimbursement paid by related organization(s) for expenses										
_	•									
r	Other transfer of cash or property to related organization(s)				1r		Х			
s	Other transfer of cash or property from related organization(s)				1s		X			
2	If the answer to any of the above is "Yes," see the instructions for information on wh	ho must complete th	is line, including covered rela	ationships and transaction thresholds.						
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount ir	ıvolved					
(1)										
										
(2)										
(3)										
(0)										
(4)										
,										
(5)										
(6)										
232163	09-14-22			Schedule	R (Fori	n 990)	2022			

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes No		General manage partner	(k) Percentage ownership
									000) 0000

Form 8879-TF

IRS e-file Signature Authorization for a Tax Exempt Entity

ning	${\tt JUL}$	1	, 2022, and ending	JUN	30	, 20 2 3

3

OMB No. 1545-0047

Department of the Treasury

Do not send to the IRS. Keep for your records.

For calendar year 2022, or fiscal year beginn

Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service Name of filer EIN or SSN NEW COLLEGE FOUNDATION, INC. 59-0911744 ADAM KENDALL Name and title of officer or person subject to tax BOARD CHAIR Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) _____ **1b** Form 990 check here 1a **b Total revenue,** if any (Form 990-EZ, line 9) 2a Form 990-EZ check here **b Total tax** (Form 1120-POL, line 22) Form 1120-POL check here 3a Tax based on investment income (Form 990-PF, Part V, line 5) 4a Form 990-PF check here b Balance due (Form 8868, line 3c) Form 8868 check here 5a **b Total tax** (Form 990-T, Part III, line 4) Form 990-T check here 6a 7a Form 4720 check here b Total tax (Form 4720, Part III, line 1) 7b 8a Form 5227 check here **b** FMV of assets at end of tax year (Form 5227, Item D) Form 5330 check here **b** Tax due (Form 5330, Part II, line 19) 9a 9b **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10a Form 8038-CP check here 10b **Declaration and Signature Authorization of Officer or Person Subject to Tax** Under penalties of perjury, I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name , (EIN) and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X | authorize MAULDIN & JENKINS, 11744 to enter my PIN Enter five numbers, but ERO firm name do not enter all zeros as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program. I will enter my PIN on the return's disclosure consent screen. **Certification and Authentication** Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 58030364045 number (EFIN) followed by your five-digit self-selected PIN. Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. MAULDIN & JENKINS, LLC 02/26/24 ERO's signature Date **ERO Must Retain This Form - See Instructions**

Do Not Submit This Form to the IRS Unless Requested To Do So

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print NEW COLLEGE FOUNDATION, INC. 59-0911744 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 5800 BAY SHORE ROAD return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 34243-2109 SARASOTA, FL Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) SYDNEY GRUTERS The books are in the care of ► 5800 BAY SHORE ROAD - SARASOTA, FL 34243-2109 Telephone No. ▶ 941-487-4323 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2024 ____, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or __ , and ending _ JUN 30 , 2023 ► X tax year beginning JUL 1, 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

instructions

EXTENDED TO MAY 15, 2024

Forn	₁ 990-T	990-T Exempt Organization Business Income Tax Retu (and proxy tax under section 6033(e))									
		For cal	endar year 2022 or other tax year beginning JUL 1, 2022 and ending JUN 30, 20	23	2022						
		1 01 04	Go to www.irs.gov/Form990T for instructions and the latest information.	<u> </u>	LULL						
Depa Interi	artment of the Treasury nal Revenue Service	ı	Oo not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).		Open to Public Inspection for 501(c)(3) Organizations Only						
Α	Check box if address changed.		Name of organization (Check box if name changed and see instructions.)	DEmp	loyer identification number						
B E	Exempt under section	Print	NEW COLLEGE FOUNDATION, INC.	5	59-0911744						
X	501(c)(3) 408(e) 220(e)	or Type	Number, street, and room or suite no. If a P.O. box, see instructions. 5800 BAY SHORE ROAD		p exemption number instructions)						
	408A 530(a) 529(a) 529A		City or town, state or province, country, and ZIP or foreign postal code ${\tt SARASOTA}$, ${\tt FL}$ ${\tt 34243-2109}$	_ F	Check box if						
			ok value of all assets at end of year		an amended return.						
	Check organization		X 501(c) corporation 501(c) trust 401(a) trust Other trust	State	college/university						
<u>H</u>	Check if filing only to)	Claim credit from Form 8941 Claim a refund shown on Form 2439								
<u> </u>			ation filing a consolidated return with a 501(c)(2) titleholding corporation	<u></u>	<u></u>						
<u>J</u>			ed Schedules A (Form 990-T)								
	• •		e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?	L	Yes X No						
_			d identifying number of the parent corporation.	0.41	407 4222						
L D	The books are in car		SYDNEY GRUTERS Telephone number d Business Taxable Income	941-	487-4323						
1			ss taxable income computed from all unrelated trades or businesses (see	\top							
•			so taxable income computed from all difficiated tradec of businesses (see	1	0.						
2	December			2							
3	Add lines 1 and 2			3							
4	Charitable contrib	utions (see instructions for limitation rules)	4	0.						
5	Total unrelated bu	siness	taxable income before net operating losses. Subtract line 4 from line 3	5							
6	Deduction for net	operati	ng loss. See instructions	6							
7	Total of unrelated	busine	ss taxable income before specific deduction and section 199A deduction.								
	Subtract line 6 fro			7	1 000						
8	Specific deduction	n (gene	rally \$1,000, but see instructions for exceptions)		1,000.						
9			duction. See instructions	9	1 000						
10	Total deductions			10	1,000.						
11		ss taxa	ble income. Subtract line 10 from line 7. If line 10 is greater than line 7,								
D	enter zero art II Tax Com	nutat	00	11	0.						
				т.	0.						
1			s corporations. Multiply Part I, line 11 by 21% (0.21)	1	1						
2			ates. See instructions for tax computation. Income tax on the amount on								
_	Part I, line 11 from		Tax rate schedule or Schedule D (Form 1041)	3							
3	Proxy tax. See ins			4							
4	Other tax amounts			5							
5	Alternative minimu	ıııı tax (trusts only)	<u></u> -	+						

Tax on noncompliant facility income. See instructions

Total. Add lines 3 through 6 to line 1 or 2, whichever applies

LHA For Paperwork Reduction Act Notice, see instructions.

6

Form **990-T** (2022)

6

Form 9		2022) Tax and Payments							F	Page 2
			1110. tta attaala Ca 1	1110\	4.					
1a		gn tax credit (corporations attach For					\dashv			
b	Cono	r credits (see instructions)	O (ago instructions)		1b		\dashv			
C C							\dashv			
d		t for prior year minimum tax (attach F					\dashv	4 -		
e								1e		0.
2		, ,		1 Form		Form 8866	⊢	2		<u> </u>
3	Other					_		3		
4	Total	tax. Add lines 2 and 3 (see instruction			viously deferr	ed under	·· -	3		
7				•	•	ed dildei		4		0.
5		nt net 965 tax liability paid from Forn	n 965-A Part II column (k)					5		0.
6a		nents: A 2021 overpayment credited t								
b		estimated tax payments. Check if se		_			\neg			
C							\dashv			
d		gn organizations: Tax paid or withhel	d at source (see instructions)		6d		\dashv			
		up withholding (see instructions)					\dashv			
e f	Crodi	t for small employer health insurance	promiume (attach Form 80/1	 1\	6f		\dashv			
g		r credits, adjustments, and payments					\dashv			
9		Form 4136			- 6g					
7		payments. Add lines 6a through 6q					\neg	7		
8		nated tax penalty (see instructions). C					—	8		
9		lue. If line 7 is smaller than the total						9		
10		payment. If line 7 is larger than the to						10		
11		the amount of line 10 you want: Cre			Puid	Refunde	- 1	11		
		Statements Regarding Certa			tion (see in		<u>, u </u>			
2	FinCE here During foreig	a financial account (bank, securities, EN Form 114, Report of Foreign Bank- g the tax year, did the organization re in trust? s," see instructions for other forms the amount of tax-exempt interest re	eceive a distribution from, or value organization may have to freceived or accrued during the	yes," enter the was it the gra	ne name of the	nsferor to, a	ry			X
4	Enter	available pre-2018 NOL carryovers h	nere \$	Do not	include any	oost-2017 NOL	carry	over		
	show	n on Schedule A (Form 990-T). Don't	reduce the NOL carryover sh	own here by	any deductio	n reported on F	⊃art I,	line 6.		
5	Post-2	2017 NOL carryovers. Enter the Busi	ness Activity Code and availa	ble post-201	7 NOL carryo	vers. Don't red	uce			
	the ar	mounts shown below by any NOL cla	aimed on any Schedule A, Par	rt II, line 17 fo	or the tax year	r. See instruction	ons.			
		Business A	ctivity Code		Available	post-2017 NC	L car	ryover		
					\$					
					\$					
6a b	If 6a i expla		• •	990-EZ, 990						X
Part		Supplemental Information								
Provide		xplanation required by Part IV, line 6t								
Sign		nder penalties of perjury, I declare that I have exar orrect, and complete. Declaration of preparer (othe					wledge	and belief, it is tru	e,	
Sign Here			ı		-		May !	the IRS discuss this	s return v	with
пеге	_	in the second of the second	Data	BOARD	CHAIR			reparer shown belo		_
	S	ignature of officer		Title			_	uctions)?	es	No
		Print/Type preparer's name	Preparer's signature		Date	Check	if	PTIN		
Paid		L				self- employ	/ed			
Prepa	rer	BRIAN CARTER	BRIAN CARTER		02/26/2			P00536		
Use C		Firm's name MAULDIN &				Firm's EIN		58-069	204	3
	-	1	ATEE AVE. W., S	STE 120	U	Phone no	94	1-747-4	483	

TAX RETURN FILING INSTRUCTIONS

FLORIDA FORM F-1120

FOR THE YEAR ENDING

June 30, 2023

Mauldin & Jenkins, LLC 1401 Manatee Ave. W., Ste 1200 Bradenton, FL 34205 To be Signed and Dated By: Not applicable Amount of Tax: Total Tax Less: payments and credits Plus: other amount Plus: nterest and penalties No payment required Overpayment: Credited to your estimated tax Other amount Refunded to you S Make Check Payable To: Not applicable Mail Tax Return and Check (if applicable) To: This return has qualified for electronic filling. Please review the return for completeness and accuracy. We will then transmit your return electronically to the Florida DOR. Do not mail the paper copy of the return to the Florida DOR.	5800 Bay Shore Road Sarasota, FL 34243-2109 Prepared By: Mauldin & Jenkins, LLC 1401 Manatee Ave. W., Ste 1200 Bradenton, FL 34205 To be Signed and Dated By: Not applicable Amount of Tax: Total Tax Less: payments and credits Plus: other amount Plus: nterest and penalties No payment required Overpayment: Credited to your estimated tax Other amount Refunded to you Make Check Payable To: Not applicable Mail Tax Return and Check (if applicable) To: This return has qualified for electronic filing. Please review the return for compand accuracy. We will then transmit your return electronically to the Florida D	
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Not applicable	• • • • •	
	Return Must be Mailed On or Before:	
Special Instructions:	Not applicable	
Special instructions:	On a stat to a toward a man	
	Special instructions:	

Florida Tentative Income / Franchise Tax Return and Application for Extension of Time to File Return

1019 F-7004 R. 01/17 Rule 12C-1.051 Florida Administrative Code Effective 01/17

Information for Filing Florida Form F-7004

	F	-7	71	U)4
R		0	1	/	17

When to file - File this application on or before the original due date of the taxpayer's corporate income tax or partnership return. Do not file before the end of the tax year.

To file online go to www.floridarevenue.com

Penalties - If you are required to pay tax with this application, failure to pay will void any extension of time and subject the taxpayer to penalties and interest. There is also a penalty for late-file return when no tax is due.

Signature - A person authorized by the taxpayer must sign Florida Form F-7004. They must be an officer or partner of the taxpayer; a person currently enrolled to practice before the Internal Revenue Service (IRS); or attorney or Certified Public Accountant qualified to practice before the IRS under Public Law 89-332.

The Florida Form F-7004 must be filed - To receive an extension of time to file your Florida return, Florida Form F-7004 must be timely filed, even if you have already filed a federal extension request. A federal extension by itself does not extend the time to file a Florida return.

An extension for Florida tax purposes may be granted, even though no federal extension was granted. See Rule 12C-1.0222, F.A.C., for information on the requirements that must be met for your request for an extension of time to be valid.

A. II applicable, state the reason	you need the extension.	
B. Type of federal return filed:	990-т	
Contact person for questions:	ADAM KENDALL	
Telephone number:	941-487-4323	
Contact Person email address	SGRUTERS@NCF.EDU	

Extension of Time Request	Florida Income/Franchise Tax Due
1. Tentative amount of Florida tax for the taxable year	1. 0.00
2. LESS: Estimated tax payments for the taxable year	2. 0.00
3. Balance due - You must pay 100% of the tax tenta-	3.
tively determined due with this extension request.	0.00

Transfer the amount on Line 3 to Tentative tax due.

A If applicable state the reason you need the extension

Make checks payable and mail to:

FLORIDA DEPARTMENT OF REVENUE, 5050 W TENNESSEE STREET, TALLAHASSEE FL 32399-0135

Florida Department of Revenue - Corporate Income Tax 1019 Florida Tentative Income / Franchise Tax Return F-7004 and Application for Extension of Time to File Return 59-0911744 NEW COLLEGE FOUNDATION, INC. Taxable Year End 06/30/23 Name 5800 BAY SHORE ROAD FILING STATUS Partnership S-corporation Address City/State/ZIP SARASOTA, FL 34243-2109 All other federal returns to be filed 0.00 Tentative Tax Due \$

Under penalties of perjury, I declare that I have been authorized by the above named taxpayer to make this application, that to the best of my knowledge and belief the statements herein are true and correct:

Sign Here:		Date:			
590911744	0	0	0		
3	0	0	0		
20230630	0	0	0		
0	0	0	0		
012	0	0	0		
0	0	0	0		
0	0	0	0		
0	0	0	0		



Florida Corporate Income/Franchise Tax Return

FEIN 59-0911744 For calendar year 2022 or tax year beginning

<u>JUL 1 ,2022 JUN 30,</u>

2023

F-1120, R. 01/23 1019
Rule 12C-1.051
Florida Administrative Code
Effective 01/23
Page 1 of 6

833302023063000020050374359091174400001

Name Addre City/S	F000			
Comp	utation of Florida Net Income Tax			
1.	$\label{pages} \mbox{Federal taxable income (see instructions) - \textbf{Attach pages 1-5 of federal return} \\$	n Check here if negative		0.00
2.	State income taxes deducted in computing federal taxable income			
	(attach schedule)			
3.	Additions to federal taxable income (from Schedule I)			
4.	Total of Lines 1, 2 and 3	Check here if negative		0.00
5.	Subtractions from federal taxable income (from Schedule II)			
6.	Adjusted federal income (Line 4 minus Line 5)			
7.	Florida portion of adjusted federal income (see instructions)			0.00
8.	Nonbusiness income allocated to Florida (from Schedule R)	Check here if negative		
9.	Florida exemption			0.00
10.	Florida net income (Line 7 plus Line 8 minus Line 9)			0.00
11.	Tax due: 5.5% of Line 10			0.00
12.	Credits against the tax (from Schedule V)			
13.	Total corporate income/franchise tax due (Line 11 minus Line 12)			0.00
14.	a) Penalty: F-2220 b) Other			
	c) Interest: F-2220 d) Other			
15.	Total of Lines 13 and 14			
16.	Payment credits: Estimated tax payments 16a \$			
	Tentative tax payment 16b \$			
17.	Total amount due: Subtract Line 16 from Line 15. If positive, enter amount du	e here and on payment cou	pon.	
18.	Credit: Enter amount of overpayment credited to next year's estimated tax he			
19.	Refund: Enter amount of overpayment to be refunded here and on payment c	oupon		
244081	10-04-22			
	Payment Coupon for Florida Do No To ensure proper credit to your account, enc	ot Detach	YEAR ENDING 06/30/23	101: F-112 R. 01/2
Name Addre City/S	5000 g		due 1st day of the 4th month after the close of the 5th month after the	
	911744 0 0 220701 0 0		0 0	
	30630 0 0		0	
	0.00000 0.000000 0		0	
012			0	
201			0	
0	0 0		0	
0	0 0		0	



1019 F-1120 R. 01/23 Page 2 of 6 06/30/23

FEIN	59-0911744

	This return is considered incomplete unless a copy of the federal return is attached.							
•	If your return is not signed, or improperly signed and verified, it will be subject to a penalty. The statute of limitations will not start until your return is properly signed							
and verif	ed. Your return must be completed in its entirety.							
	Under penalties of perjury, I declare that I have examined this return, including accom	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct,						
	and complete. Declaration of preparer (other than taxpayer) is based on all information	n of which p	eparer has any knowledg	je.				
Sign here	Signature of officer (must be an original signature) Date		Title BO	ARD CHAIR				
Paid preparers only	Preparer's signature BRIAN CARTER Date 0 2 / 2	26/24	Preparer check if self- employed	Preparer's PTIN P0	0536712			
	Firm's name MAULDIN & JENKINS, LLC			FEIN ▶	58-0692043			
	(or yours if self-employed) and address BRADENTON, FL	TE 12	200	ZIP ▶ 34	205			
	All Taxpayers Must Answer Question	s A th	rough L Below	- See Instruction	ns			
A. State of	incorporation:	_ G-2. Pa	rt of a federal consolidate	ed return? YES	NO X If yes, provide:			
B. Florida	Secretary of State document number:	_ FE	IN from federal consolida	ated return:				
C. Florida	consolidated return? YES NO X	Na	me of corporation:					
D	Initial return Final return (final federal return filed)	G-3. Th	e federal common parent	has sales, property, or payr	roll in Florida? YES NO X			
E. Principa	I Business Activity Code (as pertains to Florida)	H. Lo	cation of corporate books	s:				
	a extension of time was timely filed? YES X NO	I. Ta	I. Taxpayer is a member of a Florida partnership or joint venture? YES NO X					
G-1. Corporation is a member of a controlled group? YES NO X If yes, attach list.			J. Enter date of latest IRS audit:					
		List years examined:	3.0336					
			ntact person concerning	0.41 4	KENDALL			
9					87-4323			
		,	Contact person e-mail		RS@NCF.EDU			
		L. Ty	pe of federal return filed	1120 112	20S or 990-T			

Online Information Reporting Requirement

Visit the Department website to obtain a list of the required information, due date, penalty rate and application to enter the information. (See section 220.27, Florida Statutes)

Where to Send Payments and Returns

Make check payable to and mail with return to:

Florida Department of Revenue 5050 W Tennessee Street Tallahassee FL 32399-0135

If you are requesting a refund (Line 19), send your return to:

Florida Department of Revenue PO Box 6440

Tallahassee FL 32314-6440

Remember:

- Make your check payable to the Florida Department of Revenue.
- Write your FEIN on your check.
- Sign your check and return.
- Attach a copy of your federal return.
- Attach a copy of your Florida Form F-7004 (extension of time) if applicable.





Schedule I - Additions and/or Adjustments to Federal Taxable Income	
Interest excluded from federal taxable income (see instructions)	1.
Undistributed net long-term capital gains (see instructions)	2.
Net operating loss deduction (attach schedule)	3.
Net capital loss carryover (attach schedule)	4.
. Excess charitable contribution carryover (attach schedule)	5.
. Employee benefit plan contribution carryover (attach schedule)	6.
Enterprise zone jobs credit (Florida Form F-1156Z)	7.
Ad valorem taxes allowable as an enterprise zone property tax credit (Florida Form F-1158Z)	8.
Guaranty association assessment(s) credit	9.
Rural and/or urban high-crime area job tax credits	10.
State housing tax credit	11.
2. Florida tax credit scholarship program credit (credit for contributions to nonprofit scholarship-funding organizations)	12.
New worlds reading initiative credit	13.
4. Strong families tax credit (credit for contributions to eligible charitable organizations)	14.
5. New markets tax credit	15.
6. Entertainment industry tax credit	16.
7. Research and development tax credit	17.
8. Energy economic zone tax credit	18.
9. s. 168(k), IRC, special bonus depreciation	19.
Depreciation of qualified improvement property (see instructions)	20.
Expenses for business meals provided by a restaurant (see instructions)	21.
2. Film, television, and live theatrical production expenses (see instructions)	22.
3. Internship tax credit	23.
4. Other additions (attach schedule)	24.
5. Total Lines 1 through 24. Enter total on this line and on Page 1, Line 3.	25.
Schedule II - Subtractions from Federal Taxable Income	
Gross foreign source income less attributable expenses	
(a) Enter s. 78, IRC, income \$	
(b) plus s. 862, IRC, dividends \$	
(c) plus s. 951A, IRC, income \$	1.
(d) less direct and indirect expenses	

5	medule II - Subtractions Iro	in rederal raxable income	
1.	Gross foreign source income less attributable e	expenses	
	(a) Enter s. 78, IRC, income \$		
	(b) plus s. 862, IRC, dividends \$		
	(c) plus s. 951A, IRC, income \$		1.
	(d) less direct and indirect expenses		
	and related amounts deducted		
	under s. 250, IRC \$		
2.	Gross subpart F income less attributable expen	nses	
	(a) Enter s. 951, IRC, subpart F income \$		
	(b) less direct and indirect expenses \$		2.
Not	e: Taxpayers doing business outside Florida ente	er zero on Lines 3 through 6, and complete Schedule IV.	
3.	Florida net operating loss carryover deduction ((see instructions)	3.
4.	Florida net capital loss carryover deduction (see	e instructions)	4.
5.	Florida excess charitable contribution carryover	r (see instructions)	5.
6.	Florida employee benefit plan contribution carry	yover (see instructions)	6.
7.	Nonbusiness income (from Schedule R, Line 3)		7.
8.	Eligible net income of an international banking f	facility (see instructions)	8.
9.	s. 168(k), IRC, special bonus depreciation (see	instructions)	9.
10.	Depreciation of qualified improvement property	(see instructions)	10.
11.	Film, television, and live theatrical production e	expenses (see instructions)	11.
12.	Other subtractions (attach schedule)		12.
13.	Total Lines 1 through 12 Enter total on this line	and on Page 1 Line 5	13.



NAME NEW COLLEGE FOUNDATION, INC. FEIN 59-0911744 TAXABLE YEAR ENDING 06/30/23

Schedule	Schedule III - Apportionment of Adjusted Federal Income						
III-A For use by	taxpayers doing	business outside Florida,	except those providing	insurance or transportatio	n services.		
		(a) WITHIN FLORIDA (Numerator)	(b) TOTAL EVERYWHER (Denominator)	Col. (a) ÷ Col. (b) Rounded to Six Decir Places	(d) Weight nal If any factor in Column (b) is zero see note on Pg 9 of the instruction	(e) Weighted Factors Rounded to Six Decimal Places	
Property (Sc.	hedule III-B below)				X 25% or		
2. Payroll	· .				X 25% or		
3. Sales (Sched	dule III-C below)				X 50% or		
4. Apportionme	ent fraction (Sum of L	ines 1, 2, and 3, Column [e]). Ente	er here and on Schedule IV, L	ine 2.	•	1.000000	
		age value of property		HIN FLORIDA	TOTAL E	VERYWHERE	
(use original co	st).		a. Beginning of year	b. End of year	c. Beginning of year	d. End of year	
Inventories of	of raw material, work	in process, finished goods					
2. Buildings an	d other depreciable a	assets					
3. Land owned							
4. Other tangible a	and intangible (financial o	rg. only) assets (attach schedule)					
5. Total (Lines	1 through 4)						
6. Average valu	ue of property						
a. Add Line	5, Columns (a) and	(b) and divide by 2 (for within Flor	rida) 6a				
b. Add Line	5, Columns (c) and	(d) and divide by 2 (for total every	/where)		6b		
7. Rented prop	erty (8 times net anni	ual rent)					
a. Rented p	property in Florida		7a				
b. Rented	property Everywhere				7b		
8. Total (Lines	6 and 7). Enter on Lin	ne 1, Schedule III-A, Columns (a)	and (b).				
a. Enter Lir	nes 6 a. plus 7 a. and	also enter on Schedule III-A, Line	e 1,				
Column	(a) for total average p	property in Florida	8a				
b. Enter Lir	nes 6 b. plus 7 b. and	l also enter on Schedule III-A, Lin	e 1,				
Column	(b) for total average p	property Everywhere			8b		
III-C Sales Fac	tor				(a) TOTAL WITHIN FLORIDA (Numerator)	(b) TOTAL EVERYWHERE (Denominator)	
1. Sales (gross	receipts)				N/A		
Sales deliver	Sales delivered or shipped to Florida purchasers				N/A		
3. Other gross	Other gross receipts (rents, royalties, interest, etc. when applicable)						
4. TOTAL SALE	S (Enter on Schedule	e III-A, Line 3, Columns [a] and [b	D .				
III-D Special A	III-D Special Apportionment Fractions (see instructions)					(c) FLORIDA Fraction ([a] ÷ [b]) Rounded to Six Decimal Places	
1. Insurance co	Insurance companies (attach copy of Schedule T - Annual Report)						
2. Transportation							

S	Schedule IV - Computation of Florida Portion of Adjusted Federal Income					
1.	Apportionable adjusted federal income from Page 1, Line 6	1.				
2.	Florida apportionment fraction (Schedule III-A, Line 4)	2.				
3.	Tentative apportioned adjusted federal income (multiply Line 1 by Line 2)	3.				
4.	Net operating loss carryover apportioned to Florida (attach schedule; see instructions)	4.				
5.	Net capital loss carryover apportioned to Florida (attach schedule; see instructions)	5.				
6.	Excess charitable contribution carryover apportioned to Florida (attach schedule; see instructions)	6.				
7.	Employee benefit plan contribution carryover apportioned to Florida (attach schedule; see instructions)	7.				
8.	Total carryovers apportioned to Florida (add Lines 4 through 7)	8.				
9.	Adjusted federal income apportioned to Florida (Line 3 less Line 8; see instructions)	9.				





NAME NEW COLLEGE FOUNDATION, INC.

FEIN 59-0911744 TAXABLE YEAR ENDING 06/30/23

. Florida health maintenance organization consumer assistance assessment credit (attach assessment notice)	1.
Capital investment tax credit (attach certification letter)	2.
. Enterprise zone jobs credit (from Florida Form F-1156Z attached)	3.
. Community contribution tax credit (attach certification letter)	4.
. Enterprise zone property tax credit (from Florida Form F-1158Z attached)	5.
. Rural job tax credit (attach certification letter)	6.
. Urban high-crime area job tax credit (attach certification letter)	7.
. Hazardous waste facility tax credit	8.
. Florida alternative minimum tax (AMT) credit	9.
Contaminated site rehabilitation tax credit (voluntary cleanup tax credit) (attach tax credit certificate)	10.
State housing tax credit (attach certification letter)	11.
2. Florida tax credit scholarship program credit (credit for contributions to nonprofit scholarship-funding organizations) (attach certificate)	12.
New worlds reading initiative credit (attach certificate)	13.
4. Strong families tax credit (credit for contributions to eligible charitable organizations) (attach certificate)	14.
5. New markets tax credit	15.
6. Entertainment industry tax credit	16.
7. Research and development tax credit	17.
8. Energy economic zone tax credit	18.
9. Internship tax credit	19.
Other credits (attach schedule)	20.
1. Total credits against the tax (sum of Lines 1 through 20 not to exceed the amount on Page 1, Line 11).	
Enter total credits on Page 1, Line 12	21.

Sch	edule R - Nonbusiness Income			
Line 1.	Nonbusiness income (loss) allocated to Florida <u>Type</u>		_	Amount
	Total allocated to Florida (Enter here and on Page 1, Line 8)		1	
Line 2.	Nonbusiness income (loss) allocated elsewhere Type	State/country allocated to		_Amount_
	Total allocated elsewhere		2.	
Line 3.	Total nonbusiness income Grand total. Total of Lines 1 and 2 (Enter here and on Schedule II. Line 7)		3	





NAMENEW COLLEGE FOUNDATION, INC.

FEIN 59-0911744 TAXABLE YEAR ENDING 06/30/23

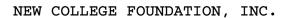
Estimated Tax Worksheet For Taxable Years Beginning On or After January 1,

Tel Taxable Teal Deginning on a Title Canada, 1,									
1.	Florida income expected in taxable year		1.	\$					
2.									
	Florida Form F-1120N)			\$					
3.	Estimated Florida net income (Line 1 less Line 2)		3.	\$					
4.	Total Estimated Florida tax (5.5% of Line 3)								
	Less: Credits against the tax			\$					
	-								
5.	Computation of installments:								
	Payment due dates and If 6/30 year end, last day of 4	4th month,							
	payment amounts: otherwise last day of 5th mo	otherwise last day of 5th month - Enter 0.25 of Line 4							
	Last day of 6th month - Ente	Last day of 6th month - Enter 0.25 of Line 4							
	Last day of 9th month - Ente	r 0.25 of Line 4	5c.						
	Last day of fiscal year - Enter	Last day of fiscal year - Enter 0.25 of Line 4							
NOTE: If your estimated tax should change during the year, you may use the amended computation below to determine the amended amounts to be entered on the declaration (Florida Form F-1120ES).									
1	Amended estimated tax		1	\$					
2.				Ψ					
	(a) Amount of overpayment from last year elected for credit								
	to estimated tax and applied to date	2a \$							
	(b) Payments made on estimated tax declaration (Florida Form F-1120Es								
	(c) Total of Lines 2(a) and 2(b)	· · · · · · · · · · · · · · · · · · ·	•	\$					
3.				\$					
4.	Amount to be paid (Line 3 divided by number of remaining installment)			\$					
		,							

References

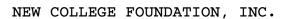
The following documents were mentioned in this form and are incorporated by reference in the rules indicated below. The forms are available online at floridarevenue.com/forms. Form F-2220 Underpayment of Estimated Tax on Florida Rule 12C-1.051, F.A.C. Corporate Income/Franchise Tax Form F-7004 Florida Tentative Income/Franchise Tax Return Rule 12C-1.051, F.A.C. and Application for Extension of Time to File Return Form F-1156Z Florida Enterprise Zone Jobs Credit Certificate of Rule 12C-1.051, F.A.C. Eligibility for Corporate Income Tax Form F-1158Z Enterprise Zone Property Tax Credit Rule 12C-1.051, F.A.C. Form F-1120N Instructions for Corporate Income/Franchise Tax Return Rule 12C-1.051, F.A.C. Form F-1120ES Declaration/Installment of Florida Estimated Rule 12C-1.051, F.A.C.

Income/Franchise Tax





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NEW COLLEGE FOUNDATION, INC. (A Component Unit of New College of Florida)

FINANCIAL STATEMENTS

JUNE 30, 2023

FINANCIAL STATEMENTS JUNE 30, 2023

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INDEPENDENT AUDITOR'S REPORT

Board of Directors New College Foundation, Inc. Sarasota, Florida

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of New College Foundation, Inc. (the "Foundation"), a component unit of New College of Florida, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Foundation, as of June 30, 2023, and the respective changes in financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 10 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 7, 2024, on our consideration of the Foundation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Foundation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control over financial reporting and compliance.

Mauldin & Jenkins, LLC

Bradenton, Florida February 7, 2024

(Unaudited)

INTRODUCTION

The following discussion and analysis provides an overview of the financial position and activities of New College Foundation, Inc. (the "Foundation") for the fiscal year ended June 30, 2023, with comparative information for fiscal years ending 2022 and 2021, and should be read in conjunction with the financial statements and notes thereto. This report includes financial statements presented and prepared with the accounting principles and reporting guidelines established by the Governmental Accounting Standards Board (GASB) as this is the presentation used in the Foundation's annual financial report. The Foundation's management has prepared the financial statements and related note disclosures along with the discussion and analysis. The responsibility for the completeness and fairness of this information rests with New College Foundation Inc.'s management.

The Foundation is a 501(c)3 organization. The Foundation is a Direct Support Organization and a component unit of New College of Florida. The Foundation converted from reporting under the Financial Accounting Standards Board (FASB) to reporting under GASB as of July 1, 2018, as mandated by the Florida Legislature for all Direct Support Organizations of the 12 State Universities. The mission of the Foundation is to support the priorities of New College of Florida, Florida's designated Honors College. This is accomplished by securing funds as a result of cultivating and stewarding individuals, foundations, and corporations and through the prudent management of assets.

FINANCIAL HIGHLIGHTS

The Foundation's financial position at June 30, 2022 contained total assets of \$47,981,303 and liabilities of \$2,501,181, resulting in a net position of \$45,480,122 at June 30, 2022. Net position decreased from July 1, 2021 to June 30, 2022 by 17.7%.

The Foundation's financial position at June 30, 2023 with total assets of \$49,806,812 and liabilities and deferred inflows of resources of \$1,742,599, resulting in a net position of \$48,064,213 at June 30, 2023. Net position increased from July 1, 2022 to June 30, 2023 by 5.7%.

The Foundation's investments showed a return (net of fees) of approximately (16.2%) from July 1, 2021 to June 30, 2022 and 12.1% from July 1, 2022 to June 30, 2023.

USING THIS ANNUAL REPORT

The financial statements consist of three basic financial statements: (1) the statement of net position; (2) the statement of revenues, expenses, and changes in net position; and (3) the statement of cash flows. These financial statements are prepared in accordance with GASB accounting principles and guidelines, which establish standards for external financial reporting for public colleges, universities, and other governmental entities. The Foundation is required to prepare its annual report in accordance with GASB due to its formation under Florida Statute 1004.70 and the component unit relationship with New College of Florida. These statements present a long-term view of the Foundation's finances.

(Unaudited)

THE STATEMENT OF NET POSITION

The statement of net position presents the financial position of the Foundation at the end of the fiscal year and includes all assets, deferred inflows of resources and liabilities of \$48,064,213. The difference between total assets and total liabilities – net position – is an indicator of the current financial condition of the Foundation. The change in net position is an indicator of whether the overall financial condition has improved or worsened during the year. Assets and liabilities are generally measured using current values. One notable exception is capital assets, which are stated at historical costs less an allowance for depreciation.

A summarized comparison of the Foundation's assets, deferred inflows of resources, liabilities and net position at June 30, 2023 and 2022 is presented in the following table:

NET POSITION

	For the years ended			nded
	June 30, 2023		June 30, 2022	
Assets				
Current assets	\$	6,114,606	\$	6,947,272
Capital assets, net		1,095,943		1,152,550
Other noncurrent assets		42,596,263		39,881,481
Total assets	\$	49,806,812	\$	47,981,303
Liabilities				
Current liabilities	\$	986,066	\$	1,622,175
Noncurrent liabilities		546,483		713,124
Total liabilities	\$	1,532,549	\$	2,335,299
Deferred inflows of resources	\$	210,050	\$	165,882
Net position				
Invested in capital assets	\$	774,684	\$	822,658
Restricted		49,392,966		42,797,375
Unrestricted		(2,103,437)		1,860,089
Total net position		48,064,213		45,480,122
Total liabilities, deferred inflows and net position	\$	49,806,812	\$	47,981,303

Current assets primarily consist of cash, cash equivalents, accounts receivables and investments. Noncurrent assets consist of net capital assets and endowment investments. A review of the Foundation's statement of net position at June 30, 2023 and June 30, 2022, shows that the Foundation's net position increased by 5.7% from 2022 to 2023.

(Unaudited)

LOANS FROM DIRECT BORROWINGS

In fiscal year 2021, the Foundation incurred a \$340,000 mortgage debt secured by the real estate purchased on the North side of the New College of Florida campus. The mortgage is at 4.5% for five years, adjusted to 3.25% over the treasury rate for the next five years. The term is ten years, and the amortization period is 25 years.

CAPITAL ASSETS

The Foundation capitalizes assets with a value of \$1,000 for financial reporting purposes. As of June 30, 2023, there was \$1,095,943 invested in capital assets net of accumulated depreciation. Capital assets of the Foundation at June 30, 2023 and 2022 are presented in the following table:

CAPITAL ASSETS

	For the years ended			ded
Capital assets	Jui	ne 30, 2023	Jui	ne 30, 2022
Nondepreciable capital assets:				
Real estate	\$	421,832	\$	421,832
Total nondepreciable capital assets	\$	421,832	\$	421,832
Depreciable capital assets:				
Buildings	\$	1,520,611	\$	1,520,611
Equipment		115,772		130,457
Total depreciable capital assets	\$	1,636,383	\$	1,651,068
Accumulated depreciation	\$	(962,272)	\$	(920,350)
Capital assets, net of depreciation	\$	1,095,943	\$	1,152,550

In fiscal year 2021, the Foundation purchased a piece of real estate for \$425,000 on the North side of the New College campus. The purchase was a house that was previously a personal residence and is being converted to office use. As part of the New College of Florida's growth plan, this purchase is strategic. The property is in a row of ten houses. This property is #6, and New College of Florida through the State of Florida, owns #1-4. As part of the strategic growth plan for New College of Florida, lots #1-6 will provide enough of a footprint, in order to build a building to support the future growth of the university. Currently, #6 is rented by New College of Florida to the Foundation through a lease agreement.

(Unaudited)

THE STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION

The statement of revenues, expenses, and changes in net position presents the Foundation's results of operations. In accordance with GASB reporting principles, revenues and expenses are classified as either operating or nonoperating. A summary of the Foundation's revenues, expenses, and changes in net position for the fiscal years ended June 30, 2023 and 2022 is presented in the following table:

REVENUES, EXPENSES, AND CHANGES IN NET POSITION

	For the ye	ears ended
	June 30, 2023	June 30, 2022
Operating revenues		
Contributions	\$ 1,678,723	\$ 1,914,399
Fundraising support and revenue	519,813	447,978
Other revenue	76,673	98,429
Total operating revenues	2,275,209	2,460,806
Less operating expenses	5,969,411	5,173,148
Operating income (loss)	(3,694,202)	(2,712,342)
Nonoperating revenues		
Investment income, net	269,214	136,940
Unrealized gain (loss) on investments	3,855,455	(8,875,230)
Realized gain (loss) on investments	1,042,402	1,557,426
Changes in value of trust agreements	(30,885)	46,196
Nonoperating income (expense)	5,136,186	(7,134,668)
Gain (loss) before additions to permanent endowments	1,441,984	(9,847,010)
Additions to permanent endowments	1,142,107	42,825
Increase (decrease) in net position	2,584,091	(9,804,185)
Net position, beginning of year	45,480,122	55,284,307
Net position, end of year	\$ 48,064,213	\$ 45,480,122
Increase (decrease) in net position	5.7%	-17.7%

(Unaudited)

Operating revenue from fiscal year 2022 to 2023 decreased by \$185,597. Total gifts, contributions, grants and other income decreased \$235,676 from 2022 to 2023. Additions to permanent endowments increased by \$1,099,282 from 2022 to 2023. Investment income showed a significant increase of \$12,347,935 from 2022 to 2023, which is attributed to general investment market conditions.

In fiscal year 2022, the Foundation received new pledges in the amount of \$200,000. In fiscal year 2023, the Foundation received pledges in the amount of \$300,000.

Overall operating expenses increased by \$796,263 from 2022 to 2023. In total, program support decreased by \$303,385 and scholarship expenses paid to New College of Florida decreased by \$30,808 from fiscal year 2022 to 2023. Both types of expense allocations, program support and scholarships, are funded primarily by endowment earnings in accordance with New College Foundation, Inc. spending policy – awards of up to 3.25%, calculated by using the average of the 20 quarter rolling average balances with the end date of December 31st for each endowment when earnings are available. This decrease in spending from 2022 to 2023 is mainly due to lower spending allocations coming from the endowment.

The Foundation's operating expenses increased \$492,878 from 2022 to 2023. The annual fund campaign initiatives remain a focus of the Foundation. Fundraising expenses increased by \$254,785 in fiscal year 2023.

(Unaudited)

THE STATEMENT OF CASH FLOWS

The statement of cash flows provides additional information about the Foundation's financial results by reporting the major sources and uses of cash. Its primary purpose is to provide relevant information about the cash receipts and cash payments of an entity during a period. The statement of cash flows also helps users assess:

- > An entity's ability to generate future net cash flows.
- Its ability to meet its obligations as they come due.
- Its need for external financing.

A comparative summary of the statement of cash flows for the Foundation for the fiscal years ended June 30, 2023 and 2022 is shown in the following table:

CASH FLOWS

	For the years ended					
	June 30, 2023		June 30, 2023 June 30,		June 30, 2022	
Cash provided (used) by:						
Operating activities	\$	(4,414,325)	\$	(2,652,969)		
Investing activities		2,305,248		1,973,323		
Noncapital financing activities		1,142,107		42,825		
Capital and related financing		(8,633)		(19,761)		
Net increase (decrease) in cash and cash equivalents		(975,603)		(656,582)		
Cash and cash equivalents, beginning of the year		6,593,350		7,249,932		
Cash and cash equivalents, end of year	\$	5,617,747	\$	6,593,350		

The Foundation's liquidity remained stable during the reporting year. For the purpose of cash flows, the Foundation considers cash equivalents to include time deposits, certificates of deposit and all highly liquid debt instruments with original maturities of three months or less. The following discussion presents an overview of cash flows:

During the fiscal year ended June 30, 2023, cash and cash equivalents decreased by \$975,603. The decrease is due to the general increase in expenses. The Foundation has adequate funds on hand to pay invoices upon demand and approval.

(Unaudited)

ECONOMIC FACTORS THAT WILL AFFECT THE FUTURE

The economic position of the Foundation is closely tied to the needs of New College of Florida and the investment markets for the endowment.

The New College Foundation, Inc.'s Matching Program for New College of Florida was implemented to leverage private donations to New College Foundation, Inc. by providing state matching funds. As of June 29, 2011, the Philip Benjamin Matching program has been suspended per Florida Statute 1011.85. As of fiscal year 2019, the Foundation discounted all unpaid pledges from the State of Florida for the Phillip Benjamin Matching program to a 100% discount.

Investment income plays a key role in generating revenues for the Foundation. Also tied to investment earnings is the ability to provide scholarships and program support New College of Florida through various endowments. The Foundation's investment accounts remain well-diversified and moderately invested, target in, 80% Global Equities, 10% Fixed Income, and 10% Cash per the Foundation's Investment Policy.

The Foundation's Board of Directors and management carefully monitor the status of all endowed funds, particularly those underwater funds in which the total fund balance is less than the corpus, or principal. This deficit can only be overcome through positive investment earnings UPMIFA allows for spending of current interest and dividends. As of June 30, 2023, the Foundation held 68 endowed funds. Of these funds, none were in an underwater status as of the end of the fiscal year due to the temporary investment market conditions.

In fiscal year 2021, the Foundation continued an emphasis on revitalizing the planned giving program, including the establishment of a gift annuity program in December 2019. The Foundation has a total of seven charitable gift annuities, along with new bequest intentions. The Foundation remains committed to the \$1 million at the initiative of the Board, in order to grow the fundraising efforts of the Foundation. As a direct support organization of New College of Florida, the Foundation is committed to the growth plan established by the College and is making major efforts to assist in this growth.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the New College Foundation, Inc.'s finances for all those with an interest in the Foundation's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Sydney Gruters, Vice President of Advancement.

STATEMENT OF NET POSITION JUNE 30, 2023

ASSETS		
CURRENT ASSETS		
Cash	\$	5,617,747
Accounts receivable		168,484
Pledge receivable, net		138,500
Beneficial interest in remainder trusts, net		123,388
Prepaid expenses and other assets		66,487
Total current assets		6,114,606
NONCURRENT ASSETS		
Investments		42,430,336
Pledge receivable, net		165,927
Capital assets, net		1,095,943
Total noncurrent assets		43,692,206
TOTAL ASSETS	\$	49,806,812
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET F	POSITION	
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$	648,163
Gift annuities payable		10,470
Note payable		8,268
Unearned revenue		319,165
Total current liabilities	_	986,066
NONCURRENT LIABILITIES		
Gift annuities payable, net of current portion		69,615
Note payable, net of current portion		312,991
Unearned revenue, net of current portion		163,877
Total noncurrent liabilities		546,483
DEFERRED INFLOWS OF RESOURCES		
Gift annuities and charitable remainder unitrust		210,050
NET POSITION		
Net investment in capital assets		774,684
Restricted, nonexpendable, endowment		36,532,875
Restricted, expendable		12,860,091
Unrestricted		(2,103,437)
Total net position		48,064,213
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION	\$	49,806,812

See Notes to Financial Statements.

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION FOR THE YEAR ENDED JUNE 30, 2023

OPERATING REVENUES	
Contributions	\$ 1,678,723
Fundraising support and revenue	519,813
Other revenue	 76,673
Total operating revenues	 2,275,209
OPERATING EXPENSES	
Program	
Scholarships and grants	1,663,488
Enhancements for programs	1,637,986
University support	1,185,315
General and administrative	959,474
Fundraising	 523,148
Total operating expenses	 5,969,411
Operating loss	 (3,694,202)
NONOPERATING REVENUES (EXPENSES)	
Investment income, net	269,214
Unrealized gain on investments	3,855,455
Realized gain on investments	1,042,402
Changes in value of trust agreements	 (30,885)
	 5,136,186
Gain before permanent endowment contributions	1,441,984
Contributions to permanent endowments	 1,142,107
Change in net position	2,584,091
Net position, beginning of the year	 45,480,122
Net position, end of the year	\$ 48,064,213

See Notes to Financial Statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2023

CASH FLOWS FROM OPERATING ACTIVITIES	
Received from private donors	\$ 1,780,016
Received from other sources	73,691
Payments to University for programs	(4,816,240)
Payments to suppliers for goods and services	(1,451,792)
Net cash used in operating activities	 (4,414,325)
CASH FLOWS FROM INVESTING ACTIVITIES	
Investment income, net	269,214
Proceeds from sale of investments	1,151,242
Purchase of investments	 884,792
Net cash provided by investing activities	 2,305,248
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Endowment contributions	 1,142,107
Net cash provided by noncapital financing activities	 1,142,107
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Payments on notes payable	 (8,633)
Net cash used in capital and related financing activities	 (8,633)
Net change in cash	(975,603)
Cash, beginning of year	 6,593,350
Cash, end of year	\$ 5,617,747
Reconciliation of operating loss to net cash used in operating activities	
Operating loss	\$ (3,694,202)
Adjustments to reconcile operating loss to net cash used in operating activities	
Depreciation	56,607
Deferred inflow of resources related to gift annuities	44,168
Changes in assets and liabilities	
Prepaid expenses and other assets	(25,777)
Accounts receivable	(156,372)
Pledges receivable	180,992
Beneficial interest in remainder trusts	(32,288)
Accounts payable and other accrued expenses	(329,451)
Unearned revenue	 (458,002)
Net cash used in operating activities	\$ (4,414,325)
Noncash investing activities	
Net unrealized gain on investments	\$ 3,855,455

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

New College Foundation, Inc. (the "Foundation") is a not-for-profit corporation organized under the laws of the State of Florida and operates exclusively for charitable and educational purposes within the meaning of 501(c)(3) of the Internal Revenue Code. The Foundation's mission is to provide aid in the form of money and other forms of property and services to New College of Florida (the "College"). The Foundation also promotes education and encourages learning and dissemination of information about which the College is involved. As of November 3, 2006, the Foundation has elected to organize and operate as a university direct-support organization as defined in Section 1004.28, Florida Statutes. The Foundation is considered a discrete component unit of the College due to the College's budgetary oversight responsibility and due to the Foundation's significant operational and financial relationships with the College.

Basis of Accounting and Presentation

The Foundation's accounting policies conform to accounting principles generally accepted in the United States of America applicable to colleges and universities as prescribed by the Governmental Accounting Standards Board (GASB).

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The Foundation's financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange activities are generally recognized when all applicable eligibility requirements, including time requirements, are met.

The statement of net position is presented in a classified format to distinguish between current and noncurrent assets and liabilities. When both restricted and unrestricted resources are available to fund certain programs, it is the Foundation's policy to first apply the restricted resources to such programs followed by the use of the unrestricted resources.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Foundation considers amounts on hand in checking accounts and money market accounts as cash unless held for the purpose of reinvestment. The Foundation considers all short-term, highly liquid investments with original maturities of 90 days or less to be cash equivalents.

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of net position. Realized and unrealized gains and losses are included in the statement of revenues, expenses, and changes in net position. Investment income includes interest and dividend income, net of fees, and is included in the statement of revenues, expenses and changes in net position separate from gains and losses. Investment fees were \$269,299 for the year ended June 30, 2023.

Pledges Receivable

The Foundation accounts for its pledges receivable in accordance with GASB Statement No. 33, Accounting and Financial Reporting for Nonexchange Transactions. GASB Statement No. 33 establishes reporting standards for nonexchange transactions, whereby unrestricted and restricted contributions receivable are recorded in the statement of net position and endowment contributions receivable are excluded from the statement of net position.

Promises to give are recorded at net realizable value. Unconditional promises to give are recognized as contribution revenue in the period received. Conditional promises to give are recognized when the conditions on which they depend are substantially met. An allowance for doubtful accounts is established based on specific assessment of all amounts that remain unpaid following normal payment periods. All amounts deemed to be uncollectible are charged against the allowance for doubtful accounts in the period the determination is made. Management has deemed all pledges as collectible, therefore no allowance is necessary.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Beneficial Interest in Remainder and Perpetual Trusts

The Foundation's split-interest agreements with donors consist of charitable gift annuities and charitable remainder uni-trusts, which are presented on the statement of net position as gift annuities payable and beneficial interest in remainder trusts. Contributions of split-interest agreements are recorded when the Foundation is informed of the contribution and its interest is irrevocable. Assets are invested and payments are made to donors and/or other beneficiaries in accordance with the respective agreements.

Trust assets, for which the Foundation has been designated trustee, totaled \$166,747 at June 30, 2023 and are recorded in investments on the statement of net position. The related liabilities under trust agreements totaled \$80,085 at June 30, 2023.

The present values of payments to beneficiaries under these charitable gift annuities are calculated using an applicable tax discount rate at year-end of 4.2% for the year ended June 30, 2023.

Charitable remainder trusts are classified as restricted net position. Once the beneficial interest is passed to the Foundation, the remaining assets are released for unrestricted use. Charitable gift annuities are classified as unrestricted or restricted net position based upon the individual gift agreements as appropriate. Distributions of the annuities are paid from income first then as a release of principal, if necessary.

Gains or losses resulting from changes in actuarial assumptions and accretions of the discount are recorded as changes in the value of trust agreements in the statement of revenues, expenses and changes in net position and resulted in a net loss of approximately \$30,885 for the year ended June 30, 2023. The change in the value of trust agreements and the related assets and liabilities are based on estimated maturity of the agreements. Actual results could differ from those estimates.

Unearned Revenue

Amounts received under contracts with third parties are considered unearned revenue until such a time as the Foundation expends amounts on eligible items and recognizes the amount as revenue.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Capital Assets

The Foundation's capital assets consist of land, buildings, furniture, and equipment and are stated at historical cost or acquisition value for donated assets or acquired at nominal cost. The Foundation has a capitalization threshold of \$1,000 for capital assets. Depreciation is computed on the straight-line basis over the following estimated useful lives:

Buldings 40 Years Equipment 3-5 Years

The Foundation owns real estate received through a gift of approximately 188 acres of land on Tidy Island situated in Manatee County, Florida during the year ended June 30, 1984. The conveyance was subject to deed restrictions including that the land not be built upon and that it be used solely for educational, research and study purposes. This property is used as an outdoor classroom by the New College Environmental Studies Program.

Capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the related carrying amount may not be recoverable. When assets are impaired, asset values are reduced for this impairment. There was no impairment recognized on capital assets for the year ended June 30, 2023.

Deferred Inflows of Resources

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net assets that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Foundation has one item that meets the criterion for this category related to gift annuity payments. This amount is deferred and recognized as an inflow of resources in the period that the amount becomes available.

Gift Fee

Beginning in July 2010, the Board of Directors implemented a 5% gift fee on most restricted gifts, a 5% gift fee on all restricted planned gifts and a 10% gift fee on all unrestricted planned gifts. The Board of Directors may vote to waive the gift fee at its discretion. The fee is disclosed on all donation literature and is either paid in addition to the gift or as a reduction to restricted gifts. The gift fee is recorded as part of unrestricted contributions on the statement of revenues, expenses and changes in net position.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributions

Contributions are recognized as increases in net position when pledged provided all eligibility requirements have been met, with the exception of contributions to endowments which are recognized when received. Assets donated to the Foundation are recorded at their estimated acquisition value at the date of donation. Revenues associated with irrevocable split-interest agreements are recognized when the resources become applicable to the reporting period.

Donated services are only recorded if the services received create or enhance nonfinancial assets or required specialized skills and would typically need to be purchased if not provided by donation. Other volunteer services are not recorded as revenue and expense since they do not create or enhance financial assets or require specialized skills. In-kind donations for services of approximately \$173,033 were recognized in the year ended June 30, 2023, and are included in contributions on the accompanying statement of revenues, expenses and changes in net position.

Net Position

Net position, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net position and changes therein are classified and reported as follows:

Net Investment in Capital Assets – Net investment in capital assets includes capital assets, net of accumulated depreciation and reduced by any outstanding debt balances that are attributable to the acquisition, construction, or improvement of those assets.

Restricted – Restricted net position includes funds externally restricted by donors that are expendable and nonexpendable endowments. Expendable includes funds that are subject to donor-imposed stipulations that can be fulfilled by actions of the Foundation pursuant to those stipulations, or that expire by passage of time. Nonexpendable endowments includes funds subject to donor-imposed stipulations that they be maintained permanently by the Foundation to use all or part of the related investment return for general or specific purposes in support of the College.

Unrestricted – Unrestricted net position includes funds that do not meet the definition of restricted or invested in capital assets.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tax Status

The Foundation is generally exempt from federal income and state income taxes under Section 501(c)(3) of the Internal Revenue Code and comparable state law. The Foundation is required to pay income taxes on the excess of revenues derived from activities unrelated to the tax exempt purpose of the Foundation over the related expenses.

Operating and Nonoperating Activities

The Foundation's operating income includes all revenues and expenses associated with the Foundation's daily activities. Interest and net investment earnings are excluded from operating income and classified as nonoperating revenues. Contributions received for endowments or from state matching funds are also excluded from operating and nonoperating activities and are classified as endowment contributions.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, deferred inflows of resources and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The Foundation has evaluated all subsequent events through February 7, 2024 the date the financial statements were available to be issued.

NOTE 2. COMMITMENTS TO NEW COLLEGE FOR 2022-2023 ACADEMIC YEAR

For the academic year ending June 30, 2023, the Foundation has budgeted to provide direct support to the College as follows:

Academic programs and enhancements	\$ 980,099
Endowed chairs, professorships and fellowships	90,827
New College library and library association	19,963
Scholarship and student grants	1,008,649
Other	 240,000
	\$ 2,339,538

The Foundation will fulfill this obligation using anticipated endowment income and designated contributions.

NOTE 3. PLEDGES RECEIVABLE

Pledges receivable consist of unconditional promises to give. Pledges which are due in excess of one year are discounted to net present value using a discount rate of 4%. Pledges receivable are due to be collected as follows as of June 30, 2023:

Gross amounts due in		
2024	\$	138,500
2025		134,000
2026		34,000
2027		5,000
Total gross pledges		311,500
Less discount to present value		(7,073)
Total	<u>\$</u>	304,427

The Foundation maintains an allowance for doubtful accounts for estimated losses resulting from the inability of donors to make pledge payments. Based on management's assessment, the Foundation provides for estimated uncollectible amounts through a charge to earnings and a credit to the valuation allowance. Balances that remain outstanding after the Foundation used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to pledge receivable. There were no such estimated uncollectible amounts for the year ended June 30, 2023.

NOTE 4. CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2023 is shown as follows:

	Balance June 30, 2022			Increases	De	creases	Balance June 30, 2023		
Capital assets not being depreciated: Real estate Total capital assets not being depreciated	\$	421,832 421,832	\$	-	\$	<u>-</u>	\$	421,832 421,832	
Capital assets being depreciated:		<u> </u>						<u> </u>	
Buildings Equipment		1,520,611 130,457		-		- (14,685)		1,520,611 115,772	
Total capital assets being depreciated		1,651,068				(14,685)		1,636,383	
Less accumulated depreciation for:									
Buildings		(803,108)		(49,156)				(852,264)	
Equipment	_	(117,242) (920,350)	_	(7,451) (56,607)		14,685 14,685	_	(110,008) (962,272)	
Total capital assets being depreciated, net		730,718		(56,607)				674,111	
Total capital assets, net	\$	1,152,550	\$	(56,607)	\$	_	\$	1,095,943	

NOTE 5. RESTRICTED NET POSITION

Expendable restricted net position is restricted for scholarships or other similar purposes and totaled \$12,860,091 for the year ended June 30, 2023.

Nonexpendable restricted net position (endowments) is donor-directed contributions restricted in perpetuity for a variety of purposes to provide support to the College. Nonexpendable restricted net position totaled \$36,532,875 for the year ended June 30, 2023.

The Board of Directors of the Foundation has interpreted the Florida Uniform Prudent Management of Institutional Funds Act (FUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment fund, absent donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as nonexpendable restricted net position: (a) the original value of the gift donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

NOTE 5. RESTRICTED NET POSITION (CONTINUED)

The Foundation has adopted investment and spending policies for endowment assets that attempt to protect the principal of the fund, provide consistent long-term income returns and protect the Foundation against long-term inflation trends. The desired investment objective is a long-term real rate of return on assets that is 7.5-8.0%. The target rate of return for the Foundation has been based upon an analysis of historical returns supplemented with an economic and structural review for each asset class. The objective is based on a ten-year investment horizon, so that interim fluctuations should be viewed with appropriate perspective.

Actual returns in any given year may vary from this amount. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Foundation has a spending policy of annually appropriating for distribution a percentage of its endowment funds based on the average endowment fair value of the three preceding fiscal years, as computed on December 31st. In establishing this policy, the Foundation considered the long-term expected return on its endowment. The spending policy established for the year ended June 30, 2023 was 5.50% (3.25% to the College and 2.25% to the Foundation for an administrative fee). This is consistent with the Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

NOTE 6. RELATED PARTY TRANSACTIONS

Beginning in November 2013, employees of the Foundation became employees of the College, an affiliated entity, and the Foundation began reimbursing the College for the cost of services received from personnel of the College. Salaries and reimbursements to the College totaled \$3,574,626 for the year ended June 30, 2023.

The Foundation received \$173,033 of in-kind services for payroll, grounds maintenance and custodial services for the year ended June 30, 2023.

The Foundation provided direct support to the College in the amount of \$3,301,474 for the year ended June 30, 2023. Of that amount, approximately \$113,059 was provided for a lobbyist.

NOTE 7. NONCURRENT LIABILITIES

The Foundation manages charitable gift annuities. These annuities are irrevocable split-interest agreements where the Foundation is the remainder interest beneficiary that makes distributions to the annuitant. Noncurrent liabilities consist of gift annuities payable as of June 30, 2023. GASB Statement No. 81 established financial reporting standards for irrevocable split-interest to include assets, liabilities, and deferred inflows of resources. The asset is the market value of resources received; the liability is the present value of future payments to annuitants; the deferred inflow of resources is the difference between the asset and the liability. There is also a portion of unearned revenue that is not expected to be recognized as revenue in the upcoming year.

A summary of the changes in the noncurrent liabilities is as follows:

		Balance						Balance	Current		
	Jui	June 30, 2022		Increases		Decreases		June 30, 2023		Portion	
Unearned revenue	\$	941,044	\$	-	\$	(458,002)	\$	483,042	\$	319,165	
Gift annuities payable		86,749				(6,664)		80,085		10,470	
	\$	1,027,793	\$	_	\$	(464,666)	\$	563,127	\$	329,635	

NOTE 8. NOTE PAYABLE

During 2021, the Foundation entered into an agreement with a local financial institution to borrow \$340,000 to acquire real property in Sarasota, Florida. The note payable is due in 60 monthly payments of \$1,902 including interest at 4.50% followed by 59 monthly payments estimated at \$1,773 including interest at the prevailing U.S. Treasury Note Yield plus 3.25% with a balloon payment in February 2031 and is secured by certain real property. The balance on the note from a direct borrowing at June 30, 2023 was \$321,259. Total principal paid during the year ended June 30, 2023 was \$8,633.

Aggregate maturities on the long-term debt at June 30, 2023 are as follows:

	P	rincipal	Interest
2024	\$	8,268	\$ 14,556
2025		8,693	14,132
2026		9,378	12,932
2027		10,366	10,913
2028		10,733	10,547
2029-2033		273,821	26,043
	\$	321,259	\$ 89,123

NOTE 9. FAIR VALUE MEASUREMENTS

Deposits – Custodial credit risk is the risk that in the event of a bank failure, the Foundation's deposits may not be returned. The Foundation's policy regarding custodial risk is to hold noninvested cash in a financial institution covered by the Federal Deposit Insurance Corporation (FDIC) not exceeding the limit of FDIC coverage.

Noninvested cash in excess of FDIC coverage will be held in a certified Qualified Public Depository (QPD) as identified by the Florida Security for Public Deposits Act, Chapter 280, Florida Statute. At June 30, 2023, the bank balance was approximately \$2,570,733. Of the bank balance, \$2,320,733 was in excess of the amount covered by the FDIC and thus collateralized under the Florida Security for Public Deposits Act.

The Foundation has an account with the State Treasury Special Purpose Investment Account (SPIA). This account represents ownership of a share of the Florida Treasury Investment Pool, not the underlying securities. At June 30, 2023, the Florida Treasury Investment Pool carried a credit rating of AA-f by Standard & Poor's and had an effective duration of 3.02. At June 30, 2023, the Foundation had cash equivalents of \$3,131,526 with the State Treasury SPIA.

Investments – The Foundation's investment policy allows for investments in domestic equities, international equities, fixed income and alternatives. For fixed income instruments, the Foundation's investment policy allows for investment in domestic, global, U.S. inflation projected, U.S. high yield, emerging market bonds, short-term bonds, multi-sector bonds, unconstrained bonds, and cash equivalents. For alternative instruments, the Foundation's investment policy allows for private equity, absolute return (hedge funds), real assets and commodities.

The following methods and assumptions were used by the Foundation in estimating the fair value of its financial instruments:

Mutual Funds – The fair value is measured based on quoted prices in principal active markets for identical assets as of the valuation date (Level 1).

Alternative Foreign Equity and Private Equity Funds – These investments are valued using the NAV provided by the administrator of the fund, as a practical expedient. The NAV is based on the value of the underlying assets owned by the fund, minus its liabilities and then divided by the number of shares outstanding. The NAV is excluded from the valuation hierarchy.

NOTE 9. FAIR VALUE MEASUREMENTS (CONTINUED)

Investments held by the Foundation are reported at fair value and were as follows at June 30, 2023:

Investments.		Level 1		Level 2		Level 3		Net Asset Value		Total at June 30, 2023	
Investments	•	4 400 040	•		•		•		•	4 400 040	
Cash and cash equivalents	\$	1,130,618	\$	-	\$	-	\$	-	\$	1,130,618	
Mutual funds - fixed income		8,031,373		-		-		-		8,031,373	
Mutual funds - equities		164,968		-		-		-		164,968	
Domestic equities		18,230,441		-		-		-		18,230,441	
International equities		9,575,820								9,575,820	
Total mutual funds - fixed income		37,133,220		-		-		<u> </u>	_	37,133,220	
Investments at net asset value Alternative foreign equity, private											
equity and other funds								5,297,116		5,297,116	
Total investments	\$	37,133,220	\$		\$		\$	5,297,116	\$	42,430,336	

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment.

Custodial Credit Risk – The Foundation utilizes the services of an investment advisor and several investment managers to manage its portfolio. For an investment, custodial credit risk is the risk that, in the event of a failure of the counterparty, the Foundation will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. The investment in mutual funds are not categorized as to custodial credit risk as they are not evidenced by securities that exist in physical or book entry form. These mutual funds are not rated by a nationally statistical rating organization. There were no losses due to default by counterparties to investment transactions during the year ended June 30, 2023.

As of June 30, 2023, the maturities of the Foundation's fixed income mutual funds were as follows:

		Investment Maturities									
	Market		ess than								
	 Value		1 year		1-5 years		5-10 years		Over 10 years		
Mutual funds - fixed income	\$ \$ 8,031,373		1,469,326	\$	2,094,339	\$	1,258,373	\$	3,209,335		

NOTE 9. FAIR VALUE MEASUREMENTS (CONTINUED)

Credit Risk – Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Foundation's investment policy manages credit risk by limiting the Foundation to investment in mutual funds as opposed to direct investment in bonds.

At June 30, 2023, the Foundation's fixed income investments were rated as follows:

			Rating					
1	Fair Value	Duration	Standard & Poor's					
\$	8,031,373	10.78	AA+ to AAAA					

Concentration of Credit Risk — Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Foundation's investment policy requires that investments are to be diversified to the extent that no more than 5% of the funds may be invested in any one security, a maximum equity holdings of 15% in a single non-U.S. country and a maximum fixed income of 5% holdings in a single corporate issuer (excluding U.S. Government and agencies).

Other Information – For management control, investments are pooled. Gains, losses and investment income from the pool are allocated quarterly to the funds that participate in the pool based upon each fund's average quarterly balance.

NOTE 10. FUNCTIONAL CLASSIFICATION OF EXPENSES

The expenses recognized by the Foundation in the statement of revenues, expenses and changes in net position are classified by function, that is, the purpose for which they are incurred. The Foundation's expenses based on function classification are as follows as of June 30, 2023:

	Program	General and		
	Services	Administrative	Fundraising	Total
Enhancements	\$ 1,524,928	\$ -	\$ -	\$ 1,524,928
Lobbyist	113,059	-	-	113,059
Scholarships - College budget	1,302,798	-	-	1,302,798
Grants	360,690	-	-	360,690
Salaries	997,701	393,512	103,801	1,495,014
Depreciation	-	56,607	-	56,607
Insurance	-	24,089	-	24,089
Interest	-	14,193	-	14,193
Admin fees	-	1,032	-	1,032
Bank service fees	940	12,271	765	13,976
990 taxes	-	(83)	-	(83)
Dues and subscriptions	1,767	13,950	405	16,122
Professional services	86,148	105,080	10,496	201,724
Audit fees	-	31,152	-	31,152
In-kind professional services	-	153,612	-	153,612
Postage and shipping	1,763	1,473	-	3,236
Telephone expense	-	1,782	-	1,782
Office supplies	1,141	25,109	8,595	34,845
Software/software upgrades	6,600	77,455	-	84,055
Storage	-	7,326	-	7,326
Equipment	-	447	-	447
Maintenance and repair	-	3,577	-	3,577
Rental	-	4,339	40,039	44,378
Taxes - property	-	643	-	643
Donor cultivation major gifts	10,618	46	11,543	22,207
Printing	3,112	1,039	784	4,935
Utilities - TKC	-	14,532	-	14,532
Promotional expense	1,683	573	3,012	5,268
Development and entertainment	8,477	-	93	8,570
Sponsorship expense	17,850	1,200	-	19,050
Advertising	4,863	3,809	2,975	11,647
Catering	3,683	1,582	93,719	98,984
Travel - airfare/training	10,141	-	-	10,141
Travel - lodging	21,421	1,945	1,257	24,623
Mileage and toll reimbursement	1,152	1,045	13	2,210
Travel - auto rental	2,698	338	-	3,036
Conference/educational expense	3,556	240	-	3,796
Board of Directors expense	-	5,559	155	5,714
Pledge write offs	-	-	245,496	245,496
	\$ 4,486,789	\$ 959,474	\$ 523,148	\$ 5,969,411

OTHER INDEPENDENT AUDITOR'S REPORT	



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors New College Foundation, Inc. Sarasota, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of New College Foundation, Inc. (the "Foundation"), a component unit of New College of Florida, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements, and have issued our report thereon dated February 7, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Foundation's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Foundation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Foundation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin Furthers**, LCC**

Bradenton, Florida February 7, 2024

Form **8879-TE**

IRS e-file Signature Authorization for a Tax Exempt Entity

, 2022, and ending	JUN	30	, 20 2 3
, 2022, and ending	0 014	50	, 20 21 3

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer

Do not send to the IRS. Keep for your records.

Go to www.irs.gov/Form8879TE for the latest information.

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

For calendar year 2022, or fiscal year beginning JUL 1

EIN or SSN 20-4398131

Name ar	nd title of officer or person subject to	tax			KINS					•				
					/TREA	SURER								
Part	Type of Return and	d Re	turn Info	rmatio	n									
Form 5 or 10a whiche	the box for the return for which y 330 filers may enter dollars and o below, and the amount on that lin ver is applicable, blank (do not en e line in Part I.	cents. ne for	For all oth the return	er forms, being file	enter who	ole dollars s form was	only. If you blank, the	u check the en leave lin	e box or ne 1b, 2	n line 1a, 2b, 3b, 4b	2a, 3a, 4 , 5b, 6b,	4a, 5 , 7b, 8	a, 6a, 7 8b, 9b,	' a, 8a, 9a , or 10b,
1a	Form 990 check here	X	b Tota	revenue	, if any (Fo	orm 990, F	art VIII, co	olumn (A), I	ine 12)		1b		692 <u>,</u>	687.
2a														
За	Form 1120-POL check here													
4a	Form 990-PF check here		b Tax l	oased or	investme	ent income	e (Form 99	90-PF, Part	V, line	5)	4b			
5a	Form 8868 check here		b Bala	nce due	(Form 886	8, line 3c)					5b			
6a	Form 990-T check here													
7a	Form 4720 check here													
8a	Form 5227 check here		b FMV	of asset	s at end o	f tax year	(Form 522	27, Item D))					
9a	Form 5330 check here		b Tax	due (Forr	n 5330, Pa	ırt II, line 1	9)							
10a			b Amo											
Part	II Declaration and Signature	gnat	ure Autl	าorizat	on of O	fficer or	Person	Subjec	t to Ta	ax .				
Under	penalties of perjury, I declare that	t X] I am an o	fficer of t	he above	entity or [I am a	a person su	ubject to	tax with	respect t	to (na	ame	
of entity	y)					, (EI	N)		a	nd that I h	ave exa	mine	d a cop	y of the
entry to financia later that payment personal PIN: ch	efund. If applicable, I authorize the the financial institution account institution account institution account as 2 business days prior to the part of taxes to receive confidential all identification number (PIN) as reck one box only	indica this a ayme I inform my sig	ated in the account. To ent (settlem mation nec gnature for	tax prep revoke a ent) date cessary to the elect	aration soi payment, I also aut answer ir ronic retui	tware for progression of tware for the horize the nquiries and, if a	payment ontact the lift financial in dispersion of the content of	of the feder U.S. Treasunstitutions issues relations	al taxes ury Final involved ted to th nt to ele	owed on ncial Ager d in the pr ne paymer ctronic fu	this retunt at 1-88 rocessing of the control of the	irn, a 88-35 g of t e sele idraw	nd the 53-4537 the electected a val.	no tronic
					firm name						E	nter f		bers, but
	as my signature on the tax yes with a state agency(ies) regula on the return's disclosure con As an officer or person subject return. If I have indicated with IRS Fed/State program, I will of the state of the tax yes.	ating on sent set to take in this	charities as screen. ax with res s return tha	pect to that a copy	he IRS Fed ne entity, I of the retu	d/State pro will enter i	ogram, I al my PIN as g filed with	so authoriz my signati a state ag	ze the at ure on tl jency(ies	foremention he tax yea s) regulation	the retu oned ER ar 2022 e	urn is O to electr	being f enter m	iled ny PIN r filed
	of officer or person subject to tax	مطاحد	nticatio								Date			
Part														
	EFIN/PIN. Enter your six-digit ele (EFIN) followed by your five-digit		•		n			80303 Do not ente						
submitt	that the above numeric entry is ing this return in accordance with Returns.													
ERO's si	gnature <u>MAULDIN &</u>	JEN	<u> IKINS,</u>	LLC				Date	_12	/18/2	23			
			FRO Mu	ct Dot	in Thic	Form 9	Soo Inct	truotione						

Do Not Submit This Form to the IRS Unless Requested To Do So

Form **8879-TE** (2022)

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or NEW COLLEGE OF FLORIDA DEVELOPMENT print 20-4398131 CORPORATION File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 5800 BAY SHORE ROAD return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions SARASOTA, FL 34243 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) MELISSA SHIPPEE The books are in the care of ► 5800 BAY SHORE ROAD - SARASOTA, FL 34243 Telephone No. ▶ 941-487-4323 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2024 ____, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or $\underline{\hspace{0.5cm}}$, and ending $\underline{\hspace{0.5cm}}$ JUN $\hspace{0.5cm}$ 30 , $\hspace{0.5cm}$ 2023 ► X tax year beginning JUL 1, 2022 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

<u>A I</u>	or the	e 2022 calendar year, or tax year beginning 001 1, 2022 and	enaing t	<u>JUN 30, 202</u>	i 3			
В	Check if applicabl	C Name of organization NEW COLLEGE OF FLORIDA DEVELOPMENT		D Employer iden	tification number			
	Addre chang	SS CORPORATION						
	Name chang	e Doing business as		20-4398131				
	Initial return Final	5800 BAY CHOPE BOAD	Room/suite	E Telephone num				
	⊥return, termin ated			G Gross receipts \$	692,687.			
	Amen			H(a) Is this a grou				
F	Applic	,		for subordina				
_	pendir	SAME AS C ABOVE			es included? Yes No			
$\overline{}$	Tax-ex	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) c	or 52	7 ''	h a list. See instructions			
	Websi	/-	,	H(c) Group exemp				
		organization: X Corporation Trust Association Other	I Year		M State of legal domicile: FL			
	art I	Summary	L 1001	or formation, _ c c c	- I III Otato or logar dominino, = =			
_	1	Briefly describe the organization's mission or most significant activities: SEE S	SCHEDU	JLE O				
Activities & Governance								
erna	2	Check this box if the organization discontinued its operations or dispos	ed of more					
ŏ	3				3 5			
ত	4	Number of independent voting members of the governing body (Part VI, line 1b)			4 2			
es	5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)			5 0			
Ę	6	Total number of volunteers (estimate if necessary)			6 5			
₹c	7 a				7a 0.			
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	<u></u>		7b 0.			
				Prior Year	Current Year			
Revenue	8	Contributions and grants (Part VIII, line 1h)			0.			
	9	Program service revenue (Part VIII, line 2g)		1,083,804				
ě	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)			0.			
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			0.			
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,083,804				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)			0.			
	1	Benefits paid to or for members (Part IX, column (A), line 4)			0.			
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)			0.			
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	0.			
ž	. b	Total fundraising expenses (Part IX, column (D), line 25)	0.		40 - 4 - 4			
Ш	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,086,295	695,179.			
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,086,295	695,179.			
	19	Revenue less expenses. Subtract line 18 from line 12		-2,491				
Net Assets or	3		В	eginning of Current Ye				
sets	20	Total assets (Part X, line 16)		21,575,520	20,547,028.			
T. As	21	Total liabilities (Part X, line 26)		21,291,771				
		Net assets or fund balances. Subtract line 21 from line 20		283,749	281,257.			
	art II	Signature Block						
		llties of perjury, I declare that I have examined this return, including accompanying schedules			my knowledge and belief, it is			
true	, correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	ich prepare	r has any knowledge.				
		Signature of officer		I Date				
Sig				Dute				
Hei	e	CHRISTIAN KINSLEY, SECRETARY/TREASURER Type or print name and title						
			I	Date Check	PTIN			
Paid	4	Print/Type preparer's name Preparer's signature BRIAN CARTER BRIAN CARTER	.	10/10/10				
	u parer	Firm's name MAULDIN & JENKINS, LLC		L2/18/23 self-en Firm's EIN	58-0692043			
	Only	Firm's address 1401 MANATEE AVE. W., STE. 1200		FIIIII S EIIV	30 0072043			
J36	Omy	BRADENTON, FL 34205		Dhona no C	941-747-4483			
Mar	v the II	RS discuss this return with the preparer shown above? See instructions		į r none no	X Yes No			
ivid	, uio II	10 GIOCGCC GING FOLGITI WILLI GIO PROPGROI GROWIT GDOVO: OCC HIGHACHOLIS			03 140			

	1 990 (2022) CORPORATION 20-439	8131	Page 2
Pai	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission:		
	DIRECT SUPPORT ORGANIZATION TO PROVIDE AID IN THE FORM OF MONEY	AND	
	OTHER FORMS OF PROPERTY AND SERVICES TO NEW COLLEGE OF FLORIDA,	A	
	MEMBER OF THE FLORIDA STATE UNIVERSITY SYSTEM.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
_	prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O.	100	
3		Yes	X No
3	, , , , ,	165	22 140
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by e		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the section 501(c)(4) organizations are required to report the amount of grants and allocations to other section 501(c)(4) organizations are required to report the amount of grants are required to report the section 501(c)(4) organization	penses, ar	ıa
	revenue, if any, for each program service reported.		. 07
4a	(Code:) (Expenses \$ 674 , 976 . including grants of \$) (Revenue \$)		<u>587.</u>)
	PROVIDING FINANCING FOR THE CONSTRUCTION AND RENOVATION OF EDUC		
	AND STUDENT HOUSING FOR NEW COLLEGE OF FLORIDA, A MEMBER OF THE	FLOR.	LDA
	STATE UNIVERSITY SYSTEM.		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$		
	(Code:) (Experied to) (Note that the first of the first		
	·		
4c	(Code:) (Expenses \$)
	Other presume and item (Describe on Calcadule C.)		
4d	Other program services (Describe on Schedule O.)	`	
	(Expenses \$ including grants of \$) (Revenue \$ Total program service expenses 674,976.	_)	
<u>4e</u>	Total program service expenses 6 / 4 , 9 / 6 .		90 (2022)
		⊦orm 🤊	JU (2022)

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

Form 990 (2022) CORPORATION
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4_		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			,,
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		37	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	37
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			_ v
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		X
15		4-		v
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		X
16		4.		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		X
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		_^
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		y
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.		v
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b od	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

20-4398131 Page 4

Form 990 (2022) CORPORATION
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			v
00	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			x
24	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>	31		
32	, ,	32		x
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			<u> </u>
٠.	Part V, line 1	34	х	1
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			igsquare
			Yes	No
_	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable In the number of Forms W-2G included on line 1a. Enter -0- if not applicable In the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
b	Enter the flumber of Fermi W Za moladed of time Ta. Enter of inflort applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	4.		
	(gambling) winnings to prize winners?	1c	000	(0.00-

022) CORPORATION
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

				Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return	2a C	_						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?	2b		77				
3a	· · · · · · · · · · · · · · · · · · ·		3a		X				
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule		3b						
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a				l				
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)?	4a		X				
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad	, ,							
5a			<u>5a</u>		X				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction		5b		X				
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the				x				
	any contributions that were not tax deductible as charitable contributions?								
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	-							
	were not tax deductible?		6b						
7	Organizations that may receive deductible contributions under section 170(c).	_							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser		7a		X				
b			7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	•			l				
	to file Form 8282?		7c		X				
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		7e 7f		X				
f	3 , 3 , 1 , 1								
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza		7h						
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the							
			8						
9	Sponsoring organizations maintaining donor advised funds.		9a						
_	a Did the sponsoring organization make any taxable distributions under section 4966?								
b			9b						
10	Section 501(c)(7) organizations. Enter:	ا ءمد ا							
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	-						
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	-						
11	Section 501(c)(12) organizations. Enter:	44.							
	Gross income from members or shareholders	11a	-						
b	Gross income from other sources. (Do not net amounts due or paid to other sources against	446							
10-	amounts due or received from them.)	11b	100						
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	12b	12a						
13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers.	120	1						
	Is the organization licensed to issue qualified health plans in more than one state?		13a						
а	Note: See the instructions for additional information the organization must report on Schedule O.		isa						
h	Enter the amount of reserves the organization is required to maintain by the states in which the								
b	organization is licensed to issue qualified health plans	13b							
•	Enter the amount of reserves on hand	13c	1						
		•	14a		Х				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul		14b		<u> </u>				
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner		, TO						
.5	excess parachute payment(s) during the year?		15		x				
	If "Yes," see the instructions and file Form 4720, Schedule N.		.5						
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		х				
	If "Yes," complete Form 4720, Schedule O.		10						
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac	ivities							
••	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17						
	If "Ves " complete Form 6060								

CORPORATION 20-4398131 Page 6 Form 990 (2022) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 5 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 2 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or Х persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official X 15a Х 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed ole

18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply.
	Own website Another's website X Upon request Other (explain on Schedule O)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial
	statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records

MELISSA SHIPPEE - 941-487-4323

5800 BAY SHORE ROAD, SARASOTA, 34243

Form 990 (2022)

CORPORATION

20-4398131

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B) (C)						Jacc	(D)	(E)	(F)
Name and title	Average	Position (do not check more than one						Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	son is	s both	an	compensation	compensation	amount of
	week			officer and a director/trustee)				from	from related	other
	(list any hours for	ndividual trustee or director	irecto					the organization	organizations	compensation from the
	related	eord	ıstee			sated		(W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	organization
	organizations	truste	al trus		iyee	mper		1099-NEC)	1000 (120)	and related
	below	ridual	nstitutional trustee	er	Key employee	Highest compensated employee	ner	,		organizations
	line)	Indi	Insti	Officer	Key	High	Former			
(1) PATRICIA OKKER	0.19							_		
PREVIOUS CHAIR	40.00	Х		Х				0.	382,431.	21,613.
(2) MARYANNE YOUNG	0.00							_		
FORMER DIRECTOR	40.00						Х	0.	208,870.	21,613.
(3) CHRISTIAN KINSLEY	0.77							_		
EXECUTIVE DIRECTOR	40.00			Х				0.	185,925.	42,613.
(4) BRAD THEISSEN	0.19							_		
DIRECTOR		Х						0.	163,530.	48,074.
(5) SUZANNE SHERMAN	0.00									
FORMER DIRECTOR	40.00						X	0.	189,677.	21,613.
(6) MELISSA SHIPPEE	3.08								400 00=	40.040
CORP. CONTROLLER	40.00			Х				0.	122,227.	40,848.
(7) RICHARD CORCORAN	0.19								•	•
CHAIR	40.00	Х		Х				0.	0.	0.
(8) SYDNEY GRUTERS	0.19	,,							0	•
DIRECTOR	0 10	Х						0.	0.	0.
(9) HENRY SMITH	0.19	х							0	•
DIRECTOR	0.19	Λ						0.	0.	0.
(10) RON CHRISTALDI DIRECTOR AND VICE CHAIR	40.00	х		х				0.	0.	0
DIRECTOR AND VICE CHAIR	40.00	Λ		Δ				0.	0.	0.

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Section A. Officers, Directors, Trust	tees, Key Emp	ploye	ees,	and	Hiç	ghes	t C	ompensated Employee	s (continued)				
(A)	(B)			(C				(D)	(E)			(F)	
Name and title	Average	(de		Posi) than c	nne	Reportable	Reportable		Est	timate	d
	hours per	box,	, unles	ss per	son i	s both	an	compensation	compensatio	n	am	ount c	of
	week		cer an	d a di	recto	r/trus	tee)	from	from related		(other	
	(list any	Individual trustee or director						the	organization			oensat	
	hours for	or dir	e e			Highest compensated employee		organization	(W-2/1099-MIS	ic/		om the	
	related	stee	truste		au	bens		(W-2/1099-MISC/	1099-NEC)			anizati	
	organizations below	ual tru	Institutional trustee		Key employee	t com		1099-NEC)				l relate	
	line)	divid	stitut	Officer	y em	ghest	Former				orga	nizatio	ms
		드	드	JO	λ	王 a	R						
1h Subtotal								0.	1,252,66	50.	196	5 37	74.
1b Subtotal c Total from continuation sheets to Part VII								0.	1,232,00	0.		,, , ,	0.
d Total (add lines 1b and 1c)								0.	1,252,66		196	5,37	
Total number of individuals (including but not not not not not not not not not no												•	
compensation from the organization						,		,					0
•												Yes	No
3 Did the organization list any former officer,	•	-	•	•	•		•		•			77	
line 1a? If "Yes," complete Schedule J for st											3	X	
4 For any individual listed on line 1a, is the su									•		4	х	
and related organizations greater than \$150Did any person listed on line 1a receive or a											4	*	
rendered to the organization? If "Yes," com	•				,			· ·			5		Х
Section B. Independent Contractors	piete Scriedule	, 	JI SU	CIIĻ	JEIS	OII .							
Complete this table for your five highest cor										ensat	tion fro	m	
the organization. Report compensation for t	he calendar ye	ear e	ndin	g w	ith c	or wi	thin T		ear.				
(A) Name and business	address	NIC	ONE	7				(B) Description of s	ervices	С	(C omper		1
		110	7141					2 22214					
							\dashv						
							\dashv						
2 Total number of independent contractors (in		ot lin	nitec	l to t	thos (ted	above) who received mo	ore than				
\$100,000 of compensation from the organiz	aliui											990 (c	

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CORPORATION Statement of Revenue

		Check if Schedule O	conta	ins a resp	oonse	or note to any line	e in this Part VIII			
				•		,	(A)	(B)	(C)	(D)
							Total revenue	Related or exempt		Revenue excluded
								function revenue	business revenue	from tax under sections 512 - 514
10 10		Fadaustad assessinus		- 1						COCHOIG G IE G I I
nts	1 a									
Gra Jou	b									
is,	С	•								
를 를	d	Related organizations		1d						
Contributions, Gifts, Grants and Other Similar Amounts	е	,								
io	f	All other contributions, gifts,	grants	s, and						
the the		similar amounts not included	abov	e 1f						
Ę	g	Noncash contributions included in	lines 1a	a-1f 1g	\$					
S a	h	Total. Add lines 1a-1f								
						Business Code				
	2 a	HOUSING OPERA	TIC	ONS		611710	692,687.	692,687.		
Š	b									
šer										
M S	C									
Program Service Revenue	d									
Š	e									
ъ.	f	All other program service					600 607			
	g						692,687.			
	3	Investment income (include								
	4	Income from investment of		•						
	5	Royalties								
				(i) Re	eal	(ii) Personal				
	6 a	Gross rents	6a							
	b	Less: rental expenses	6b							
	С	Rental income or (loss)	6с							
	d	Net rental income or (loss)) <u></u>							
	7 a	Gross amount from sales of		(i) Secu	rities	(ii) Other				
		assets other than inventory	7a							
	b	Less: cost or other basis								
ē		and sales expenses	7b							
eu	С	Gain or (loss)	7c							
ě		Net gain or (loss)				•				
ther Revenue		Gross income from fundraisi								
듐	-	including \$	-	•						
		contributions reported on								
		Part IV, line 18			8a					
	h	Less: direct expenses				1				
		Net income or (loss) from								
		Gross income from gamin								
	<i>3</i> a	Part IV, line 19			- 1					
	L				- 1					
		Less: direct expenses								
		Net income or (loss) from			ies					
	10 a	Gross sales of inventory, I			40					
		and allowances								
		Less: cost of goods sold)				
\dashv	С	Net income or (loss) from	sales	ot invent	ory	Duaines - O				
Sī						Business Code				
eor Te	11 a									
Miscellaneous Revenue	b									
3eV	С									
Σ		All other revenue								
		Total. Add lines 11a-11d					C00 C0E	600 605	_	^
	12	Total revenue. See instruction	ns				692.68/	692,687.	0.	0.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses (D) Do not include amounts reported on lines 6b. Program service expenses Total expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 7 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 9 10 Payroll taxes Fees for services (nonemployees): Management Legal 20,063. 20,063. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) Advertising and promotion 12 Office expenses 13 Information technology 14 Royalties 15 16 Occupancy 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 19 672,484. 672,484. 20 Payments to affiliates _____ 21 2,492. 2,492. Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) 140. 140. MISCELLANEOUS d All other expenses 695,179. 674,976. 20,203. 0. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2022)
Part X Balance Sheet

		Check if Schedule O contains a response or not	e to any line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1	
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or				
		trustee, key employee, creator or founder, subst	antial contributor, or 35%			
		controlled entity or family member of any of thes	se persons		5	
	6	Loans and other receivables from other disqualit				
		under section 4958(f)(1)), and persons described	I in section 4958(c)(3)(B)		6	
Ø	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
As	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D	10a			
	b	Less: accumulated depreciation			10c	
	11	Investments - publicly traded securities		11		
	12	Investments - other securities. See Part IV, line 1		12		
	13	Investments - program-related. See Part IV, line		13		
	14	Intangible assets		14		
	15	Other assets. See Part IV, line 11	21,575,520.	15	20,547,028.	
	16	Total assets. Add lines 1 through 15 (must equal		21,575,520.	16	20,547,028.
	17	Accounts payable and accrued expenses		176,074.	17	167,582.
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities		21,115,697.	20	20,098,189.
	21	Escrow or custodial account liability. Complete I			21	
S	22	Loans and other payables to any current or form				
Liabilities		trustee, key employee, creator or founder, subst	antial contributor, or 35%			
abil		controlled entity or family member of any of thes	se persons		22	
Ë	23	Secured mortgages and notes payable to unrela	ted third parties		23	
	24	Unsecured notes and loans payable to unrelated	third parties		24	
	25	Other liabilities (including federal income tax, pa	yables to related third			
		parties, and other liabilities not included on lines	17-24). Complete Part X			
		of Schedule D			25	
	26	Total liabilities. Add lines 17 through 25		21,291,771.	26	20,265,771.
		Organizations that follow FASB ASC 958, che	ck here X			
Ses		and complete lines 27, 28, 32, and 33.				
<u>a</u>	27	Net assets without donor restrictions			27	
Ва	28	Net assets with donor restrictions		283,749.	28	281,257.
nd I		Organizations that do not follow FASB ASC 9	58, check here			
Net Assets or Fund Balances		and complete lines 29 through 33.				
Ō	29	Capital stock or trust principal, or current funds			29	
set	30	Paid-in or capital surplus, or land, building, or ed			30	
t As	31	Retained earnings, endowment, accumulated in			31	
Š	32	Total net assets or fund balances		283,749.	32	281,257.
	33	Total liabilities and net assets/fund balances		21,575,520.	33	20,547,028.

NEW COLLEGE OF FLORIDA DEVELOPMENT

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Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	692	2,68	87 <u>.</u>		
2	Total expenses (must equal Part IX, column (A), line 25)	2	69	5,1	79.		
3	Revenue less expenses. Subtract line 2 from line 1	3	-2,492.				
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	283	3,74	<u>49.</u>		
5	Net unrealized gains (losses) on investments	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	283	281,257.			
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				X		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		_X_		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		_X_		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b				

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

NEW

COLLEGE OF

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

FLORIDA DEVELOPMENT

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

CORPORATION 20-4398131 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) NEW COLLEGE OF 90-0057281 2 FLORIDA Х 0 0. Total

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						_
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						_
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						_
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						_
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3)	
	organization, check this box and stop						
Sec	tion C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2022 (I	ine 6, column (f), d	livided by line 11,	column (f))		14	%
	Public support percentage from 2021					15	%
16a	33 1/3% support test - 2022. If the o	-			14 is 33 1/3% or m	ore, check this box	k and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2021. If the o				l line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact		•	•	•	VI how the organiz	ation
	meets the facts-and-circumstances te	_	•	*	-		
b	10% -facts-and-circumstances test	-					10% or
	more, and if the organization meets the				-		
	organization meets the facts-and-circu		-		•		
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	<u> </u>

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support		•				
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		1		1	T	T
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6						
108	a Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
_	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business						
••	activities not included on line 10b,						
	whether or not the business is						
12	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)					(01/2)/(0)	
14	First 5 years. If the Form 990 is for the	-			•		
Se	check this box and stop here ction C. Computation of Publi						
	Public support percentage for 2022 (I			column (f))		15	%
	Public support percentage from 2021					16	/ 6
	ction D. Computation of Inves					101	70
	Investment income percentage for 20			ne 13. column (f))		17	%
	Investment income percentage from					18	%
	a 33 1/3% support tests - 2022. If the						
	more than 33 1/3%, check this box ar						
ŀ	33 1/3% support tests - 2021. If the						
•	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1	X	
2		Х
3a		X
3b		
3c		
4a		Х
70		
4b		
4c		
5a		X
5b		
5c		
6		X
7		X
Q		Х
8		25
9a		Х
9b		X
		v
9c		X
10a		Х
10b		
le A (Forn	n 990)	2022

Pa	rt IV Supporting Organizations (continued)			-J
	Continued)		Yes	No
44	Has the examination accepted a gift or contribution from any of the following persons?		163	NO
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
а		110		Х
	11c below, the governing body of a supported organization?	11a		X
	A family member of a person described on line 11a above?	11b		Λ
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	44.		Х
800	<u>detail in</u> Part VI. tion B. Type I Supporting Organizations	11c		Λ
360	tion b. Type i Supporting Organizations			
_			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Х	
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		X
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
_	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	, ,	2		
3	the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
3				
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	2		
Sec	supported organizations played in this regard. stion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)	•		
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instance)	struction	′	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard	3b	1	

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

Schedule A (Form 990) 2022

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Part V	Гуре III Non-Functionally Integrated 509(a)(3) Support	ing Organi	zations	
1 C	heck here if the organization satisfied the Integral Part Test as a qualif	ying trust on N	ov. 20, 1970 (<i>explain in</i>	Part VI). See instructions
	Il other Type III non-functionally integrated supporting organizations m		•	
Section A - A	djusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net sho	rt-term capital gain	1		
2 Recover	ries of prior-year distributions	2		
3 Other gi	ross income (see instructions)	3		
4 Add line	es 1 through 3.	4		
5 Depreci	ation and depletion	5		
6 Portion	of operating expenses paid or incurred for production or			
collection	on of gross income or for management, conservation, or			
	nance of property held for production of income (see instructions)	6		
	xpenses (see instructions)	7		
	ed Net Income (subtract lines 5, 6, and 7 from line 4)	8		
•	linimum Asset Amount	1 -	(A) Prior Year	(B) Current Year (optional)
1 Aggrega	ate fair market value of all non-exempt-use assets (see			
instructi	ions for short tax year or assets held for part of year):			
a Average	e monthly value of securities	1a		
b Average	e monthly cash balances	1b		
	rket value of other non-exempt-use assets	1c		
d Total (a	dd lines 1a, 1b, and 1c)	1d		
	nt claimed for blockage or other factors			
	in detail in Part VI):			
	tion indebtedness applicable to non-exempt-use assets	2		
•	t line 2 from line 1d.	3		
	eemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	ructions).	4		
	ue of non-exempt-use assets (subtract line 4 from line 3)	5		
	line 5 by 0.035.	6		
	ries of prior-year distributions	7		
	m Asset Amount (add line 7 to line 6)	8		
	Distributable Amount			Current Year
1 Adjuste	d net income for prior year (from Section A, line 8, column A)	1		
	85 of line 1.	2		
3 Minimur	m asset amount for prior year (from Section B, line 8, column A)	3		
	reater of line 2 or line 3.	4		
	tax imposed in prior year	5		
	utable Amount. Subtract line 5 from line 4, unless subject to			
	ncy temporary reduction (see instructions).	6		
$\overline{}$	heck here if the current year is the organization's first as a non-function		Type III supporting orga	nization (see

Schedule A (Form 990) 2022

instructions).

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Par	t V Type III Non-Functionally Integrated 509((a)(3) Supporting Orga	ınizations _{(continu}	ıed)	
Secti	on D - Distributions		·		Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3	
4	Amounts paid to acquire exempt-use assets		4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2022	าร	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
a	From 2017				
b	From 2018				
с	From 2019				
d	From 2020				
е	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i_	Carryover from 2017 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
<u>b</u>	Applied to 2022 distributable amount				
с	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
88	Breakdown of line 7:				
a	Excess from 2018				
b	Excess from 2019				
с	Excess from 2020				
d	Excess from 2021				

Schedule A (Form 990) 2022

e Excess from 2022

NEW COLLEGE OF FLORIDA DEVELOPMENT

20-439<u>8131 Page 8</u> CORPORATION Schedule A (Form 990) 2022 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. Part VI (See instructions.)

232028 12-09-22 Schedule A (Form 990) 2022

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

Employer identification number 20-4398131

Pai	organizations waintaining bonor Advised organization answered "Yes" on Form 990, Part IV, line		iiiiiai i uiius (Complete if the
		(a) Donor advise	d funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v	writing that the assets he	d in donor advise	ed funds
	are the organization's property, subject to the organization's e	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that gra	nt funds can be ι	used only
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any	y other purpose o	onferring
	impermissible private benefit?			
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes	" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
	Preservation of land for public use (for example, recreat	tion or education)	Preservation of	a historically important land area
	Protection of natural habitat		Preservation of	a certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribu	ition in the form o	of a conservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic stru	ucture included in (a)		2c
d	Number of conservation easements included in (c) acquired a			
	historic structure listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele			
	year			
4	Number of states where property subject to conservation eas	sement is located		
5	Does the organization have a written policy regarding the peri	iodic monitoring, inspect	on, handling of	
	violations, and enforcement of the conservation easements it	holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, I	handling of violations, an	d enforcing conse	ervation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and ent	orcing conservat	ion easements during the year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements	s of section 170(h	n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIII, describe how the organization reports conservation	on easements in its reven	ue and expense s	statement and
	balance sheet, and include, if applicable, the text of the footn	ote to the organization's	financial stateme	nts that describes the
	organization's accounting for conservation easements.			
Pa	rt III Organizations Maintaining Collections of	-	asures, or Otl	ner Similar Assets.
	Complete if the organization answered "Yes" on Form			
1a	If the organization elected, as permitted under FASB ASC 958	8, not to report in its reve	nue statement ar	nd balance sheet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education,	or research in fur	therance of public
	service, provide in Part XIII the text of the footnote to its finan	ncial statements that desc	cribes these items	S.
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its revenue	statement and b	alance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in furth	erance of public service,
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			\$
	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, historical treat			
	the following amounts required to be reported under FASB AS	SC 958 relating to these	items:	
а	Revenue included on Form 990, Part VIII, line 1			\$
	Assats included in Form 900 Part V			•

NEW COLLEGE OF FLORIDA DEVELOPMENT

Schedule D (Form 990) 2022 CORPORATION 20-4398131 Page 2

Par	t III Organizations Maintaining C	ollections of Ar	t, Histor	rical Tre	asures, o	r Other S	Similar	Assets	(continu	ed)
3	Using the organization's acquisition, accession	on, and other record	s, check a	ny of the t	following that	: make sigr	nificant u	se of its	,	
	collection items (check all that apply):			-	-	_				
а	Public exhibition	c	ı 🔲 Lo	oan or exc	hange progra	am				
b	Scholarly research	e								
С	Preservation for future generations									
4	Provide a description of the organization's co	llections and explain	n how they	/ further th	ne organizatio	n's exemp	t purpos	se in Part	XIII.	
5	During the year, did the organization solicit or	r receive donations	of art, histo	orical treas	sures, or othe	er similar a	ssets			
	to be sold to raise funds rather than to be ma		•		•				Yes	☐ No
Par	t IV Escrow and Custodial Arrang								ine 9, or	
	reported an amount on Form 990, Par			_						
1a	Is the organization an agent, trustee, custodia	an or other intermed	liary for co	ntribution	s or other ass	sets not inc	cluded			
	on Form 990, Part X?								Yes	☐ No
b	If "Yes," explain the arrangement in Part XIII									
		•	· ·						Amount	
С	Beginning balance						1c			
	Additions during the year						1d			
	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo								Yes	No
	If "Yes," explain the arrangement in Part XIII.								_	
Par										
	·	(a) Current year		or year	(c) Two year			ears back	(e) Four y	ears back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	ent vear end balanc	e (line 1a. e	column (a)) held as:					
а	Board designated or quasi-endowment		%		,					
b	Permanent endowment	%								
С		<u></u> -								
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.								
За	Are there endowment funds not in the posses	•	ation that a	are held ar	nd administer	ed for the				
	organization by:	3							Y	'es No
	(i) Unrelated organizations								3a(i)	
	(ii) Related organizations								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on Sch	edule R?					3b	
4	Describe in Part XIII the intended uses of the									
Par	t VI Land, Buildings, and Equipm									
	Complete if the organization answered	d "Yes" on Form 990), Part IV, I	ine 11a. S	ee Form 990	, Part X, Iir	ne 10.			
	Description of property	(a) Cost or o			or other (other)		umulate eciation	d	(d) Book	value
1a	Land									
b	Buildings									
	Leasehold improvements									
	Equipment	I								
	Other	I								
	. Add lines 1a through 1e. (Column (d) must e		X. column	(B), line 1	0c.)					0.

Schedule D (Form 990) 2022

Part VII Investments - Other Securities.			<u> </u>
Complete if the organization answered "Yes"	ı	T	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B) (C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
<u>(6)</u>			
<u>(7)</u> (8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	<u>I</u>		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1) INVESTMENT IN DIRECT FINAL			19,077,881.
(2) DUE FROM NEW COLLEGE OF F	LORIDA		1,469,147.
(3)			
(4)			
(5)			
(6)			
(7)			
(8) (9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15)		20,547,028.
Part X Other Liabilities.	. 10.)		20/01//0200
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	•		and remarks the
Liability for uncertain tax positions. In Part XIII, provide organization's liability for uncertain tax positions under		·	

Par	t XI Reconciliation of Revenue per Audited Financial Sta	tements With Revenu	ue per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lin	ne 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	692,687.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	, ,		
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d			0.
3	Subtract line 2e from line 1		3	692,687.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b			0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	692,687.
Pai	T XII Reconciliation of Expenses per Audited Financial St		ises per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lin			COE 150
1	Total expenses and losses per audited financial statements		1	695,179.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities	l l		
b	Prior year adjustments			
С	Other losses			
d	Other (Describe in Part XIII.)			0
е	Add lines 2a through 2d			0. 695,179.
3	Subtract line 2e from line 1		3	093,179.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)		4.	0.
	Add lines 4a and 4b			695,179.
5 Pai	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 t XIII Supplemental Information.	8.)	5	093,119.
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	ny additional information.		

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

 $Employer\ identification\ number \\ 20-4398131$

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Х 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) PATRICIA OKKER	(i)	0.	0.	0.	0.	0.	0.	0.
PREVIOUS CHAIR	(ii)	303,931.	30,000.	48,500.	0.	21,613.	404,044.	0.
(2) MARYANNE YOUNG	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER DIRECTOR	(ii)	206,870.	2,000.	0.	0.	21,613.	230,483.	0.
(3) CHRISTIAN KINSLEY	(i)	0.	0.	0.	0.	0.	0.	0.
EXECUTIVE DIRECTOR	(ii)	183,925.	2,000.	0.	21,000.	21,613.	228,538.	0.
(4) BRAD THEISSEN	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR	(ii)	161,529.	2,001.	0.	20,500.	27,574.	211,604.	0.
(5) SUZANNE SHERMAN	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER DIRECTOR	(ii)	187,677.	2,000.	0.	0.	21,613.	211,290.	0.
(6) MELISSA SHIPPEE	(i)	0.	0.	0.	0.	0.	0.	0.
CORP. CONTROLLER	(ii)	120,227.	2,000.	0.	21,035.	19,813.	163,075.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

NEW COLLEGE OF FLORIDA DEVELOPMENT

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2022
Open to Public Inspection

Name of the organization

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

Employer identification number 20-4398131

					4	<u> </u>	<u> 398.</u>			
(d) Date issued	(e) Issu	ue price	(f) Descript	ion of purpose	(g) De	feased (h) On behalf		behalf	(i) Po	ole
							of is:	suer	finan	ıcin
					Yes	No	Yes	No	Yes	No
04/09/12	2897	5000.	REFUND B	ONDS		X		Х		X
										<u> </u>
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x										
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	04/09/12 A 6,84 28,97 2,92 9	04/09/12 2897 A 6,845,000. 28,975,000. 2,926,564. 99,000. 25,949,436. 2008 Yes No X X X	04/09/12 28975000. A 6,845,000. 28,975,000. 2,926,564. 99,000. 25,949,436. 2008 Yes No Yes X X X	04/09/12 28975000. REFUND B A B 6,845,000. 28,975,000. 2,926,564. 99,000. 25,949,436. 2008 Yes No Yes No X X X X X X	04/09/12 28975000. REFUND BONDS A B C 6,845,000. 28,975,000. 2,926,564. 99,000. 25,949,436. 2008 Yes No Yes No Yes X X X X X X	(d) Date issued (e) Issue price (f) Description of purpose (g) De Yes 04/09/12 28975000. REFUND BONDS A B C 6,845,000. 28,975,000. 299,000. 25,949,436. 2008 Yes No Yes No Yes No X	(d) Date issued (e) Issue price (f) Description of purpose (g) Defeased Yes No O4/09/12 28975000. REFUND BONDS X A B C 6,845,000. 28,975,000. 22,926,564. 99,000. 25,949,436. 2008 Yes No Yes No Yes No X X X X X X X X X X X X X	(d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On of is Yes No Yes X	(d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On behalf of issuer Yes No Yes No 04/09/12 28975000. REFUND BONDS A B C D 6,845,000. 28,975,000. 22,926,564. 99,000. 25,949,436. 2008 Yes No Yes No Yes No Yes No Yes No Yes X	(d) Date issued (e) Issue price (f) Description of purpose (g) Defeased (h) On behalf (i) Pod issuer (n) On behalf (ii) Pod issuer (n) On behalf (iii) Pod issuer (n) On behalf (iiii) Pod issuer (n) On behalf (iiii) Po

Page 2

Pai	rt III Private Business Use								
			Α		В		С	Γ	D
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		Х						
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X						
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?		X					1	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
	Are there any research agreements that may result in private business use of								
	bond-financed property?		X						
	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities		•						
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%	%			
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or		•						
	disposed of		%		%		%	1	%
	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X						1	
Pai	rt IV Arbitrage			•					
			A		В		C	Г	D
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?	X							
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?								
	Exception to rebate?								
	No rebate due?								
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?	Х							

20-4398131

Part IV Arbitrage (continued)								
- (A		<u></u> В		C	Г)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	Х							
b Name of provider	SUNTRUST			•				
c Term of hedge	10.0	000000						
d Was the hedge superintegrated?	Х							
e Was the hedge terminated?		Х						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the								
requirements of section 148?	<u> </u>	X						
Part V Procedures To Undertake Corrective Action								
		A	I	В		C	Г)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								1
applicable regulations?	X							
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedule	e K. See instru	ıctions.					

SCHEDULE 0 (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

NEW COLLEGE OF FLORIDA DEVELOPMENT CORPORATION

Employer identification number 20-4398131

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: DIRECT SUPPORT ORGANIZATION TO PROVIDE AID IN THE FORM OF MONEY AND OTHER FORMS OF PROPERTY AND SERVICES TO NEW COLLEGE OF FLORIDA, Α MEMBER OF THE FLORIDA STATE UNIVERSITY SYSTEM. FORM 990, PART VI, SECTION A, LINE 7A: THE DIRECTORS OF THE CORPORATION ARE ELECTED IN THE FOLLOWING MANNER: (A) ONE DIRECTOR IS APPOINTED BY THE CHAIR OF NEW COLLEGE OF FLORIDA BOARD OF TRUSTEES; (B) ONE DIRECTOR IS THE PRESIDENT OF NEW COLLEGE OF FLORIDA; (C) ONE DIRECTOR IS APPOINTED BY THE PRESIDENT OF NEW COLLEGE OF FLORIDA; (D) TWO DIRECTORS ARE APPOINTED BY THE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF THE NEW COLLEGE OF FLORIDA FOUNDATION, INC., A FLORIDA NOT FOR PROFIT CORPORATION; (E) UP TO TWO ADDITIONAL DIRECTORS MAY BE ELECTED AT THE ANNUAL MEETING OF THE BOARD OF DIRECTORS BY THE CURRENT MEMBERS OF THE BOARD OF DIRECTORS. FORM 990, PART VI, SECTION A, LINE 7B: ANY AMENDENTS TO THE ARTICLES OF INCORPORATION OR THE BYLAWS MUST BE APPROVED BY THE BOARD OF TRUSTEES OF NEW COLLEGE OF FLORIDA. FORM 990, PART VI, SECTION A, LINE 8B: THE ORGANIZATION DOES NOT HAVE ANY COMMITTEES THAT HAVE AUTHORITY TO ACT ON BEHALF OF THE BOARD.

Schedule O (Form 990) 2022 Page 2 NEW COLLEGE OF FLORIDA DEVELOPMENT Name of the organization **Employer identification number** 20-4398131 CORPORATION THE ORGANIZATION REVIEWS THE 990 WITH MEMBERS OF THE GOVERNING BODY AT THEIR ANNUAL MEETING PRIOR TO FILING THE 990 WITH THE IRS. FORM 990, PART VI, SECTION B, LINE 12C: ALL BOARD MEMBERS AND INTERESTED PERSONS ARE REQUIRED TO DISCLOSE TO THE BOARD ANY POTENTIAL CONFLICTS OF INTEREST. EACH DIRECTOR, OFFICER AND BOARD MEMBER MUST ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THEY ARE UNAWARE OF ANY CONFLICTS OF INTEREST. FORM 990, PART VI, SECTION C, LINE 19: ALL REQUIRED DISCLOSURES ARE MADE AVAILABLE UPON REQUEST. FORM 990, PART XII, LINE 2C THE PROCESS REMAINS UNCHANGED FROM THE PRIOR YEAR.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service NEW COLLEGE OF FLORIDA DEVELOPMENT Name of the organization

CORPORATION

Employer identification number 20-4398131

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	olled
				501(c)(3))		Yes	No
NEW COLLEGE OF FLORIDA - 90-0057281							
5800 BAY SHORE ROAD							
SARASOTA, FL 34243	STATE COLLEGE	FLORIDA	170(C)(1)		N/A		X
NEW COLLEGE FOUNDATION INC - 59-0911744							
5800 BAY SHORE ROAD	SUPPORT NEW COLLEGE OF						
SARASOTA, FL 34243	FLORIDA	FLORIDA	501(C)(3)	LINE 7	N/A		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Schedule R (Form 990) 2022

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets		ortionate itions?	Code V-UBI amount in box 20 of Schedule	General of managin partner?	Percentage ownership
		country)		sections 512-514)		455515	Yes	No	K-1 (Form 1065)	Yes No	

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-	-								
	-								

CORPORATION

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1a

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, gı	ant, or capital contribution to related organization(s)				1b		_ <u>X</u> _
c Gift, gi	ant, or capital contribution from related organization(s)				1c		X
					1	Х	
e Loans	or loan guarantees by related organization(s)				1e		X
f Divide	nds from related organization(s)				1f		X
g Sale of	assets to related organization(s)				1 g		X
	se of assets from related organization(s)						_X_
i Excha	nge of assets with related organization(s)				1i		X
j Lease	of facilities, equipment, or other assets to related organization(s)				. <u>1j</u>	X	
k Lease	of facilities, equipment, or other assets from related organization(s)				. 1k		_X_
I Perfor	nance of services or membership or fundraising solicitations for related organ	nization(s)			. 11		X
	nance of services or membership or fundraising solicitations by related organ						<u>X</u>
n Sharin	g of facilities, equipment, mailing lists, or other assets with related organization	on(s)			. 1n		<u>X</u>
Sharin	g of paid employees with related organization(s)				10		_X_
	ursement paid to related organization(s) for expenses						_X_
q Reimb	ursement paid by related organization(s) for expenses				1q		_X_
							<u>X</u>
s Other	ransfer of cash or property from related organization(s)				1s		_X_
2 If the a	nswer to any of the above is "Yes," see the instructions for information on when	ho must complete th	is line, including covered rela	tionships and transaction thresholds.			
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount	involved		
		type (a-s)		-			
						_	
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
232163 09-14-22	?			Schedu	le R (Forr	n 990)	2022

20-4398131

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprition allocat	opor- late tions?	General manage partner	(k) Percentage ownership
									000) 0000

	NEW COLLEGE OF FLORIDA DEVELOPMENT	
Schedule R	(Form 990) 2022 CORPORATION	20-4398131 Page 5
Part VII	(Form 990) 2022 CORPORATION Supplemental Information	
	Provide additional information for responses to questions on Schedule R. See instructions.	

FINANCIAL STATEMENTS JUNE 30, 2023 AND 2022

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INDEPENDENT AUDITOR'S REPORT

Board of Directors New College of Florida Development Corporation Sarasota, Florida

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of New College of Florida Development Corporation (the "Development Corporation"), a component unit of New College of Florida, as of and for the years ended June 30, 2023 and 2022, and the related notes to the financial statements, which collectively comprise the Development Corporation's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Development Corporation, as of June 30, 2023 and 2022, and the changes in its financial position and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Development Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Development Corporation's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Development Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Development Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4 through 8 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 21, 2023, on our consideration of the Development Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Development Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Development Corporation's internal control over financial reporting and compliance.

Mauldin & Jerkins, LLC

Bradenton, Florida December 21, 2023

Overview of the Financial Statements and Financial Analysis

This section of the New College of Florida Development Corporation's (the "Development Corporation") annual financial report presents a discussion and analysis of the financial performance of the Development Corporation during the fiscal years ended June 30, 2023 and 2022. It provides an analytical overview of the financial activities during the fiscal years ended June 30, 2023 and 2022, with the 2021 fiscal year data presented for comparative purposes. This discussion should be read in conjunction with the financial statements and related notes. Responsibility for the completeness and fairness of this information rests with the Development Corporation's management.

This annual report consists of a series of financial statements, prepared in accordance with the Governmental Accounting Standards Board ("GASB") Statement No. 34, Basic Financial Statements and Management Discussion and Analysis for State and Local Governments, and GASB Statement No. 35, Basic Financial Statements and Management Discussion and Analysis for Public Colleges and Universities, as amended. The Development Corporation is considered a Business-Type Activity ("BTA") under the provision and reporting model of GASB Statement No. 34 and No. 35. It is prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided and expenses and liabilities are recognized when goods or services are received, regardless of when cash is exchanged.

Financial Highlights

As a condition for the financing of the new dorms, New College of Florida (the "College") entered into a ground lease with the New College of Florida Property Corporation (the "Property Corporation"). The College leases the respective project land on its campus to the Property Corporation, which assigned all of its interests in the lease to the Development Corporation. The property covered by the Master Ground Lease, together with improvements (i.e., student housing) thereon, is leased back by the College to manage and operate through the Master Operating Lease and Facilities Sublease and Management Agreement. The master lease shall terminate on the date which the certificates and any related obligations are paid in full. Revenues from student housing are pledged to pay rent to the Development Corporation or its assignees equal to the debt service on the long-term debt, as well as any operating costs.

The Housing complex is managed and operated by the College's Department of Housing and Residence Life and consists of the following facilities:

- A 79-bed dorm style student residential facility (Johnson Hall-opened 1965)
- A 82-bed dorm style student residential facility (Bates Hall-opened 1965)
- A 85-bed dorm style student residential facility (Rothenberg Hall-opened 1965)
- A 74-bed apartment style student residential facility (Dort Hall-opened 1998)
- A 74-bed apartment style student residential facility (Goldstein Hall-opened 1999)
- A 32-bed dorm style student residential facility (B Dorm Hall-opened 1966)
- A 203-bed apartment style student residential facility (V-Z Halls-opened 2007)

Statements of Net Position

The statements of net position present the assets (current and noncurrent), deferred outflows of resources, liabilities (current and noncurrent), and net position (assets plus deferred outflows of resources minus liabilities) as of the end of the fiscal years. The purpose of the statement of net position is to present to the reader of the financial statements a fiscal snapshot of the Development Corporation at June 30, 2023 and 2022.

From the data presented, readers of the statements of net position are able to determine the assets available to continue operations of the Development Corporation. In addition, they are also able to determine how much the Development Corporation owes vendors and other parties. For 2023, 2022 and 2021 as noted below, the decrease in total assets is primarily due to the reduction in the Investment in Direct Financing Lease. The increase in current liabilities reflects an increase in the current portion of long-term debt payable. Non-current liabilities have decreased due to a decrease in long-term debt payable. The changes in total assets, deferred outflows of resources and liabilities resulted in an overall decrease in net position of \$2,491 from 2022 to 2023, and \$2,491 from 2021 to 2022. Over time, the changes in net position provide an indication of the overall financial condition of the Development Corporation. The following is a condensed version of the statement of net position as of June 30, 2023, 2022, and 2021:

Net Position of the Development Corporation

 2023		2022		2021	
\$ 1,876,313	\$	1,874,895	\$	1,947,459	
 18,670,715		19,700,625		20,713,345	
 20,547,028	21,575,520			22,660,804	
\$ _	\$	_	\$	696,318	
\$ 1,232,582	\$	1,196,074	\$	1,261,358	
 19,033,189		20,095,697		21,809,524	
 20,265,771		21,291,771		23,070,882	
\$ 281,257	\$	283,749	\$	286,240	
\$	\$ 1,876,313 18,670,715 20,547,028 \$ - \$ 1,232,582 19,033,189 20,265,771	\$ 1,876,313 \$ 18,670,715 20,547,028 \$ \$ 1,232,582 \$ 19,033,189 20,265,771	\$ 1,876,313 \$ 1,874,895 18,670,715 19,700,625 20,547,028 21,575,520 \$ - \$ \$ 1,232,582 \$ 1,196,074 19,033,189 20,095,697 20,265,771 21,291,771	\$ 1,876,313 \$ 1,874,895 \$ 18,670,715 19,700,625 20,547,028 21,575,520 \$ - \$ \$ 1,232,582 \$ 1,196,074 19,033,189 20,095,697 20,265,771 21,291,771	

Statements of Revenues, Expenses, and Changes in Net Position

Changes in net position of the Development Corporation, as presented on the statements of net position, are based on the activity presented in the statements of revenues, expenses, and changes in net position. The purpose of the statements is to show the operating and non-operating revenues earned by the Development Corporation, the operating and non-operating expenses incurred by the Development Corporation, and any other revenues, expenses, gains, and losses earned or incurred by the Development Corporation. Operating revenues represent rental income received from the College and operating expenses represent expenses paid for debt service on outstanding bonds payable. Operating revenues during 2023 fiscal year decreased 36.1% over the 2022 level and 5.6% between 2022 and 2021. On the following page is a condensed version of the changes in net position for the years ended June 30, 2023, 2022, and 2021.

Changes in Net Position of the Development Corporation

Years Ended June 30,		2023		2022	_	2021	
Operating Revenues	\$	692,687	\$	1,083,804	_	\$	1,147,620
Operating Expenses	(692,687)		(1,083,804)				(1,147,620)
Non-Operating Revenues							
and Expenses		(2,492)		(2,491)	_		(2,491)
Change in Net Position		(2,492)		(2,491)	_		(2,491)
Net Position, Beginning of Year		283,749		286,240	_		288,731
Net Position, End of Year	\$	281,257	\$	283,749	_	\$	286,240

Statement of Cash Flows

The statements of cash flows present detailed information about the cash activity of the Development Corporation during the fiscal years ended June 30, 2023 and 2022. The statements are divided into two parts. The first part deals with operating cash flows and shows the net cash used in the operating activities of the Development Corporation. The second deals with cash flows from capital and related financing activities.

The major source of funds included in operating activities is student residence, net rental income received from the College and interest paid on debt. The largest outflow of funds in the capital financing group includes principal payments on debt. The following includes condensed information from the statements of cash flows for the years ended June 30, 2023, 2022, and 2021:

Cash Flows of the Development Corporation

Years Ended June 30,		2023 2022			22 2021		
Net Cash Provided by		_					
Operating Activities	\$	1,692,484	\$	2,040,121	\$	2,073,800	
Net Cash Used in Capital and							
Related Financing Activities		(1,692,484)		(2,040,121)		(2,073,800)	

Capital Assets and Debt Administration

The Development Corporation issued Series 2006 Certificates of Participation ("COPS") in the amount of \$30,110,000 during April, 2006. The COPS are to be repaid from housing system revenues of the College. At June 30, 2023 and 2022, the total amount of debt to be repaid was \$20,130,000 and \$21,150,000, respectively. COPS are presented net of the unamortized discount in the statements of net position.

In order to hedge its interest rate risk on the variable rate debt, the Development Corporation entered into an interest rate swap agreement, which effectively fixed the interest for a ten-year period which was due to expire July 1, 2016. The Swap agreement was amended in 2016 in order to match the terms of the debt as noted below.

Due to the increased cost of renewing the Letter of Credit secured by SunTrust Bank, the Development Corporation requested and received proposals for alternative options to restructure the Series 2006 COPS from qualified financial institutions. The proposal submitted by SunTrust Bank to purchase and hold the Series 2006 Certificates for its own account for a period of at least ten years, presented the most favorable terms. In order to remarket the original Series 2006 COPS to SunTrust Bank, it was necessary to amend and restate the Series 2006 Supplemental Trust agreement and the Series 2006 Lease to provide for the direct purchase of the Series 2006 COPS by SunTrust Bank. The Series 2006 COPS were remarketed on April 9, 2012 as a non-bank qualified tax-exempt variable facility with an interest rate equal to 77% of the sum of the 30-day London Interbank Offered Rate ("LIBOR") index plus 185 basis points. The amended swap agreement was for a ten-year period, which expired in April of 2022. The swap provided an effectively fixed rate as follows: 77% of the 30-day LIBOR is fixed at 3.30%, plus 77% of 1.85% equaling 1.4245%. The sum of these two components provided a total effective fixed interest rate of 4.7245%.

With the enactment of the Federal Tax Cuts and Jobs Act, the Development Corporation's tax-exempt bond did not have the same value as it did prior to this act due to the corporate maximum tax rate being reduced to 21% from 35%. As such, SunTrust adjusted the interest rate on the SWAP to be 77% of the 30-day LIBOR, fixed at 3.30%, plus 93.584% of 1.85%, equaling 1.7313%. The sum of these two components provided a total effective fixed interest of 5.0313%.

Effective April 1, 2022, the Development Corporation restructured the existing variable rate COPS as allowed under the master trust indenture. The existing COPS were restructured as a non-bank qualified tax exempt plain refinancing with an interest rate of 3.330%. The existing maturity and principal payment requirements were not modified.

Factors Impacting Future Periods

The most significant factor in the Development Corporation's economic position relates to the College's ability to recruit and retain high quality students to live in the student resident facilities. Being able to maintain a high occupancy rate (96% or higher) is critical for the housing operations to be able to fully cover the annual debt costs.

Outlined below, are the student residence facilities' annual average occupancy statistics, for the past ten years. In six of the ten years the occupancy rate exceeded the 96% target.

			Average Number	
Year Ended June 30,	Enrolled	Housing	of Students	Occupancy
(Fall Semester)	Students	Capacity	Living in Housing	Rate
2014	794	629	607	97%
2015	835	629	634	101%
2016	863	638	638	100%
2017	861	638	637	99%
2018	836	638	657	103%
2019	807	638	621	97%
2020	706	638	566	89%
2021	646	629	353	56%
2022	633	629	471	75%
2023	671	629	527	79%

Due to concerns relating to the Coronavirus pandemic ("COVID-19"), students were given the option to attend classes remotely during the 2020 Fall semester and 2021 Spring semester. During this period, the normal housing capacity of 629 beds was significantly reduced as rooms with double and triple occupancy were eliminated.

Although the chart above shows a reduction in the average number of students living in housing and enrolled students for 2020, 2021 and 2022, we can confidently say that the decline is a consequence of COVID-19.

As COVID-19 infections became more manageable, New College returned to more normal housing occupancy starting in the fall semester of 2021. At the same time, efforts to attract new students and retain existing students paid off and the University was able to attain better levels of student enrollment and housing occupancy during the 2022-2023 fiscal year.

For the 2023-2024 academic year, New College is implementing an aggressive transformation and has received a number of incoming first-year and transfer students deposits far greater than in previous years. The expectation is to have over 700 students enrolled for Fall 2023.

The Board of Governors of the State of Florida (the "Board of Governors") approved a Carryforward Spending Plan for each State University to ensure adequate coverage for required housing debt service and preserve bond credit ratings. The use of carryforward funds is subject to evaluation by staff from the Board of Governors Office and the Division of Bond Finance.

Requests for Information

This financial report is designed to provide a general overview of the New College of Florida Development Corporation's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Development Corporation at 5800 Bay Shore Road, Sarasota, Florida 34243.

STATEMENTS OF NET POSITION JUNE 30, 2023 AND 2022

	2023	2022	
ASSETS			
Current assets			
Due from New College of Florida	\$ 167,582	\$ 176,074	
Note receivable, current	1,708,731	 1,698,821	
	1,876,313	 1,874,895	
Other assets			
Note receivable, less current portion	17,369,150	18,134,060	
Due from New College of Florida	1,301,565	 1,566,565	
	18,670,715	 19,700,625	
TOTAL ASSETS	\$ 20,547,028	\$ 21,575,520	
LIABILITIES AND NET POSITION			
Current liabilities			
Accrued interest payable	\$ 167,582	\$ 176,074	
Current maturities of long-term debt	1,065,000	 1,020,000	
	1,232,582	 1,196,074	
Long-term liabilities			
Long-term debt, net of unamortized discount	19,033,189	 20,095,697	
TOTAL LIABILITIES	20,265,771	 21,291,771	
NET POSITION			
Restricted	281,257	283,749	
TOTAL LIABILITIES AND NET POSITION	\$ 20,547,028	\$ 21,575,520	

See Notes to Financial Statements.

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED JUNE 30, 2023 AND 2022

		2022		
Operating revenues				
Net income from New College of Florida	\$	692,687	\$	1,083,804
Total operating revenues		692,687		1,083,804
Operating expenses				
Interest expense		672,484		984,621
Financing fees		-		75,500
Other expenses		20,203		23,683
Total operating expenses		692,687		1,083,804
Operating income				-
Nonoperating expense				
Amortization of bond discount		2,492		2,491
Total nonoperating expense		2,492		2,491
Change in net position		(2,492)		(2,491)
Net position, beginning of the year		283,749		286,240
Net position, end of the year	\$	281,257	\$	283,749

See Notes to Financial Statements.

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2023 AND 2022

		2023		2022
CASH FLOWS FROM OPERATING ACTIVITIES	•	4 740 607	ф	0.000.004
Income from housing operations Payments for goods and services	\$	1,712,687	\$	2,063,804
Net cash provided by operating activities		(20,203) 1,692,484		(23,683) 2,040,121
Net cash provided by operating activities		1,692,464	1	2,040,121
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Interest paid on debt		(672,484)		(1,060,121)
Principal payments on debt		(1,020,000)		(980,000)
Net cash used in capital and related financing activities		(1,692,484)		(2,040,121)
Net increase in cash		-		-
Cash, beginning of year				
Cash, end of year	\$		\$	
Reconciliation of operating income to net cash provided by operating activities				
Operating income	\$	-	\$	-
Adjustments to reconcile operating income to net cash provided by operating activities	3			
Interest paid on debt		672,484		1,060,121
Amortization of direct financing lease		755,000		730,000
Changes in assets and liabilities				
Due from New College of Florida		273,492		355,284
Accrued interest payable		(8,492)		(105,284)
Net cash provided by operating activities	\$	1,692,484	\$	2,040,121
Noncash financing activities				
Change in value in derivative instruments	\$	-	\$	696,318

See Notes to Financial Statements.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

New College of Florida Development Corporation (the "Development Corporation") was created on November 4, 2005 by the New College of Florida Board of Trustees. The Development Corporation is a direct support organization and component unit of New College of Florida (the "College") and is a not-for-profit corporation organized under the provisions of Florida Statutes, Chapter 617, as a direct support organization of the College as defined by Florida Statutes 1004.28. The Development Corporation was established to provide aid in the form of money and other forms of property and services to the College. The Development Corporation also has the authority to issue revenue bonds, certificates of participation, or other forms of indebtedness upon the approval of the College's Board of Trustees, as well as to enter into agreements to finance, design, construct, lease, lease-purchase, and purchase and/or operate facilities necessary and desirable to serve the needs of the College.

Specifically, the operations consist of contracting for the design and construction of student residential housing and the issuance of bonded debt to finance such construction. As such, the Development Corporation supervises and accounts for the respective construction. With the completion of the student residential housing, the Development Corporation transferred the value of the completed buildings to the College to operate in return for a direct financing lease ("Master Operating Lease"). Accordingly, the College leases the respective facility from the Development Corporation in an amount equal to the net rental proceeds. These net rental proceeds are then used to service the outstanding debt and pay for the operating costs of the Development Corporation. The Development Corporation issued Certificates of Participation, Series 2006 ("COPS") in the amount of \$30,110,000 during the year ended June 30, 2006 and were remarketed on April 14, 2012 and April 1, 2022. The proceeds were used to pay for construction and renovation of student residences as well as to service the related debt and to refinance certain outstanding obligations of the College.

The governing body of the Development Corporation is its Board of Directors (the "Board"). The Board is composed of at least five but no more than seven Directors. The Development Corporation is managed, supervised, and controlled by its Board subject to applicable law and the powers and duties reserved in the New College Board of Trustees and the President of the College.

Based on the application of the criteria described in the Governmental Accounting Standards Board ("GASB") Codification of Governmental Accounting and Financial Reporting standards, the Development Corporation is included within the financial statements of the College as a blended component unit for the years ended June 30, 2023 and 2022.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Basis of Accounting and Presentation

The Development Corporation's accounting policies conform to accounting principles generally accepted in the United States of America applicable to colleges and universities as prescribed by the Governmental Accounting Standards Board (GASB).

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The Development Corporation's financial statements are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange activities are generally recognized when all applicable eligibility requirements, including time requirements, are met.

The statement of net position is presented in a classified format to distinguish between current and noncurrent assets and liabilities. When both restricted and unrestricted resources are available to fund certain programs, it is the Development Corporation's policy to first apply the restricted resources to such programs followed by the use of the unrestricted resources.

Cash

When applicable, amounts reported as cash consist of cash in demand accounts and unexpended bond proceeds held by a trustee. Cash in demand accounts are held in banks qualified in accordance with the provisions of Chapter 280, Florida Statutes, as a public depository. Deposits are fully collateralized by a mutual collateral pool as provided by Florida Statutes.

Note Receivable

The note receivable whose assets are restricted is recorded by the Development Corporation at the capitalized amount of the completed student residences and renovation projects, which approximates the sum of the minimum lease payments of the Master Operating Lease.

For the years ended June 30, 2023 and 2022, no depreciation expense was recorded as the Development Corporation held no assets used in its operations.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Due from the College

The amount due from the College represents the amount transferred to escrow on behalf of the College to refund the 1996B and 1998 bonds as outlined in the COPS, series 2006. The amount due from the College is being repaid at the same rate that the outstanding amount of principal on the COPS is being repaid.

Deferred Outflows of Resources

The statements of net position include a separate section for deferred outflows of resources. This represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense) until then. The deferred outflows of resources represents the fair value of the Development Corporation's interest rate swap which qualifies as a hedging derivative with a negative fair value.

Long-Term Debt

Long-term debt includes principal amounts of COPS issued, which are reported net of the unamortized discount. The unamortized discount is being amortized over the life of COPS using the straight-line method. The use of the straight-line method is not materially different from the interest method for the years ended June 30, 2023 and 2022.

Interest Rate Swap

The Development Corporation entered into an interest rate swap agreement with a financial institution. The interest rate swap agreement met the criteria of an effective hedge and, as a result, the Development Corporation followed hedge accounting. A liability in the statements of net position was recorded at the fair value of the interest rate swap in the amount of \$696,318 at June 30, 2021. In addition, a like amount has been recorded as a deferred outflow of resources. The interest rate swap matured on April 1, 2022.

Net Position

Net position, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net position and changes therein are classified and reported as follows:

Restricted – Restricted net position is reserved for the construction projects and purpose of the Development Corporation by the bondholder.

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Income from New College of Florida

Net income from New College of Florida relates to payments received on the Master Ground Lease further discussed in Note 3. Net income from New College of Florida is recognized when earned under the terms of the Master Ground Lease and consists of the following components for the years ended June 30:

	 2023	2022		
Cash income from housing operations	\$ 1,721,179	\$	2,169,088	
Change in due from New College of Florida	(8,492)		(105,284)	
Principal payments made	 (1,020,000)		(980,000)	
Net lease income from New College of Florida	\$ 692,687	\$	1,083,804	

Tax Status

The Development Corporation is generally exempt from federal income and state income taxes under Section 501(c)(3) of the Internal Revenue Code and comparable state law. The Development Corporation is not classified as a private foundation within the meaning of Section 509(a) of the IRC but is a corporation described under section 509(a)(3). The IRC provides for taxation of unrelated business income under certain circumstances.

Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America ("US GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

Management has evaluated subsequent events through December 21, 2023, the date the financial statements were available to be issued.

Subsequent to year end certain residence halls, namely Johnson Hall, Bates Hall, Rothenberg Hall and B Dorm Hall have been taken off-line for the Fall 2023 term due to air quality concerns. The College is paying for displaced students to be accommodated at off campus hotels and the corresponding housing charges are being retained as housing revenues. The situation does not currently appear to impact the College's ability to pay their obligations under the Note Receivable.

NOTE 2. NOTE RECEIVABLE

As a condition of the financing arrangement, the College entered into a ground lease with the New College of Florida Property Corporation (the "Property Corporation"). The College leases the respective project land on its campus to the Property Corporation, which assigned all of its interests in the lease to the Development Corporation. The Property covered by the Master Ground Lease together with the improvements (i.e. student housing) thereon is leased back to the College to manage and operate through the Master Operating Lease and Facilities Sublease and Management Agreement. The payments on the lease are equal to the amount of the annual debt service requirements of the related bond debt and operating costs of the Development Corporation. The lease shall terminate on the date on which all certificates and obligations under any related financing documents are paid in full, at which time title passes to the College. The Development Corporation classifies this agreement as a note receivable.

At June 30, 2023, aggregate future minimum note payments are \$25,127,414, with \$6,049,533 in unearned income and a net value of \$19,077,881. At June 30, 2022, aggregate future minimum note payments are \$26,826,234, with \$6,993,353 of unearned income and a net value of \$19,832,881. Future minimum amounts to be received are as follows:

	Aggrega	ate
	Future Mini	imum
	Note Paym	nents
2024	\$ 1,70	08,731
2025	1,72	22,017
2026	1,72	28,764
2027	1,74	48,637
2028	1,7	56,763
Thereafter	16,4	62,502
	\$ 25,12	27,414

These aggregate future minimum note payments approximate the schedule of annual debt service requirements as adjusted for reductions in the amounts due from the College for the refunded bonds.

NOTE 3. LONG-TERM LIABILITIES

Bonds payable activity for the year ended June 30, 2023 were as follows:

Beginning Balance			Additions		Payments		Ending Balance		Amounts due within one year	
COPS, Series 2006	\$	21,150,000	\$ -	\$	(1,020,000)	\$	20,130,000	\$	1,065,000	
Less Unamortized Discount		(34,303)	-		2,492		(31,811)		_	
	\$	21,115,697	\$ -	\$	(1,017,508)	\$	20,098,189	\$	1,065,000	

Bonds payable activity for the year ended June 30, 2022 were as follows:

									Ar	nounts due
		Beginning						Ending	٧	vithin one
Balance		Additions		Payments		Balance		year		
COPS, Series 2006	\$	22,130,000	\$	-	\$	(980,000)	\$	21,150,000	\$	1,020,000
Less Unamortized										
Discount		(36,794)				2,491		(34,303)		
	\$	22,093,206	\$		\$	(977,509)	\$	21,115,697	\$	1,020,000

On April 7, 2006, the Development Corporation issued a variable rate COPS, series 2006 in the amount of \$30,110,000. The proceeds derived from the sale of the COPS were used to finance the acquisition, construction, renovation, and equipping of apartment-style student residence facilities. The COPS mature in 2036, and were issued at a discount of \$74,748.

In April 2012, the Development Corporation, through a resolution of the Board, restructured the existing variable rate COPS as allowed under the master trust indenture. The existing COPS were restructured as a non-bank qualified tax-exempt variable facility (New College of Florida Development Corporation Series 2012 conversion) with an interest rate of 77% of the sum of the 30-day LIBOR plus 185 basis points. Effective April 1, 2018, the variable interest related to the conversion increased approximately 94% the sum of the 30-day LIBOR plus 185 basis points, which was 1.92% at June 30, 2021.

The revised swap agreement associated with the original restructuring is for ten years, and expired on April 1, 2022. However, the existing maturity and principal payment requirements pursuant to the original 2006 debt issuance were not restructured.

NOTE 3. LONG-TERM LIABILITIES (CONTINUED)

On April 1, 2022, the Development Corporation, through a resolution of the Board, restructured the existing variable rate COPS as allowed under the master trust indenture. The existing COPS were restructured as a non-bank qualified tax-exempt plain refinancing (New College of Florida Development Corporation Series 2022 refunding) with an interest rate of 3.330%. The existing maturity and principal payment requirements pursuant to the original 2006 debt issuance were not restructured.

Revenues from the student residence facilities of the College are pledged to pay rent to the Development Corporation or its assignees equal to the debt service on the debt.

The table that follows represents debt service payments on the fixed rate debt as of June 30, 2023:

	Principal		Interest		Net Cash Flows		
2024	\$	1,065,000	\$	643,731	\$	1,708,731	
2025		1,115,000		607,017		1,722,017	
2026		1,160,000		568,764		1,728,764	
2027		1,220,000		528,637		1,748,637	
2028		1,270,000		486,763		1,756,763	
2029-2033		7,245,000		1,738,635		8,983,635	
2034-2037		7,055,000		423,867		7,478,867	
	\$	20,130,000	\$	4,997,414	\$	25,127,414	

Total interest expense incurred for the years ended June 30, 2023 and 2022 was approximately \$672,000 and \$985,000 respectively.

OTHER INDEPENDENT	T AUDITOR'S REPORT	-



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors New College of Florida Development Corporation Sarasota, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of New College of Florida Development Corporation (the "Development Corporation"), a component unit of New College of Florida, as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the Development Corporation's basic financial statements, and have issued our report thereon dated December 21, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Development Corporation's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Development Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Development Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Development Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Development Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jerkins, LLC

Bradenton, Florida December 21, 2023

NEW COLLEGE OF FLORIDA BOARD OF TRUSTEES

Meeting Date: April 11, 2024

SUBJECT: Revised Academic Calendars for 2024-25 and 2025-26

PROPOSED BOARD ACTION

Approval of the 2024-25 and 2025-26 Academic Calendars for New College of Florida.

BACKGROUND

Florida Board of Governors Regulation 8.001 (University Calendars) requires each University Board of Trustees to adopt an annual calendar prior to the beginning of the fiscal year and to file it with the Chancellor's Office.

The proposed 2024-25 academic calendars were drafted by the Offices of the Registrar and Provost, and amended by the Educational Policy Committee and faculty. Once approved by the Board of Trustees and filed with the Chancellor's Office, we will publish a detailed calendar with internal deadlines and important College events.

Related to this, we will soon bring before the Board proposed amendments to NCF Regulation 3-1003: Assessment, Payment, Refund, Cancelation of Registration for Nonpayment, and Waiver of Tuition and Fees that will establish deadlines for tuition payment and refunds.

Supporting Documentation Included: 2024-25 and 2025-26 Academic Calendars

Other Support Documents Available: N/A

Institution Name:New College of Florida

Academic Calendar for 2024-2025

Term	Activity/Event	Start Date	End Date (If Applicable)
Fall 2024	Resident Move-In	8/18/24	
Fall 2024	First Day of Classes	8/26/24	
Fall 2024	Breaks - Please Explain		
	Labor Day	9/2/24	
	Indigenous People's Day / Columbus Day	10/14/24	
	Fall break	10/14/24	10/18/24
	Advising Day	11/1/24	
	Veteran's Day	11/11/24	
	Thanksgiving Break	11/28/24	11/29/24
Fall 2024	Last Day of Classes	12/6/24	
Fall 2024	Final Examinations	12/9/24	12/13/24
Fall 2024	Commencement		
January 2025 Interterm	Undergraduate Independent Study Project	1/6/25	1/31/25
January 2025 Interterm	Breaks - Please Explain		
	Martin Luther King Jr. Day	1/20/25	
Spring 2025	First Day of Classes	2/3/25	
Spring 2025	Breaks - <i>Please Explain</i>		
	President's Day	2/17/25	
	Spring break	3/24/25	3/28/25
	Advising Day	4/11/25	
	Bacc/Reading Days	4/28/25	4/30/25
	Reading Days	5/19/25	5/20/25
Spring 2025	Last Day of Classes	5/16/25	
Spring 2025	Final Examinations	5/21/25	5/23/25
Spring 2025	Resident Move-Out		
Spring 2025	Commencement	5/23/25	
Summer "A" 2025	First Day of Classes	6/2/25	
Summer "A" 2025	Breaks - Please Explain		
	Memorial Day	5/26/25	
	Juneteenth Day	6/19/25	
	Independence Day	7/4/25	
Summer "A" 2025	Last Day of Classes	8/15/25	
Summer "A" 2025	Final Examinations		
Summer "B" 2025	First Day of Classes		
Summer "B" 2025	Breaks - Please Explain		
Summer "B" 2025	Last Day of Classes		
Summer "B" 2025	Final Examinations		
Summer "C" 2025	First Day of Classes		
Summer "C" 2025	Breaks - Please Explain		
Summer "C" 2025	Last Day of Classes		
Summer "C" 2025	Final Examinations		
Summer "D" 2025	First Day of Classes		
Summer "D" 2025	Breaks - Please Explain		
Summer "D" 2025	Last Day of Classes		
Summer "D" 2025	Final Examinations		
Summer 2025	Commencement		

Note: The January ISP period marks the start of our Spring semester.

Academic Calendar for 2025-2026

Term	Activity/Event	Start Date	End Date (If Applicable)
Fall 2025	Resident Move-In	8/17/25	, , , , , , , , ,
Fall 2025	First Day of Classes	8/25/25	
Fall 2025	Breaks - Please Explain	0/20/20	
	Labor Day	9/1/25	
	Indigenous People's Day	10/13/25	
	Fall break	10/13/25	10/17/25
	Advising Day	10/30/25	10/11/20
	Veteran's Day	11/11/25	
	Thanksgiving Break	11/27/25	11/28/25
	Reading/hurrican Makeup days	12/8/25	12/9/25
Fall 2025	Last Day of Classes	12/5/25	.=/6/=0
Fall 2025	Final Examinations	12/10/25	12/12/25
Fall 2025	Commencement	,	,,
January 2026 Interterm	Undergraduate Independent Study Project	1/5/26	1/23/26
January 2025 Interterm	Breaks - Please Explain	., 0, 20	.,_0,_0
barraary 2020 milesterm	Martin Luther King Jr. Day	1/19/26	
Spring 2026	First Day of Classes	1/26/26	
Spring 2026	Breaks - Please Explain	1720720	1
	President's Day	2/16/26	
	Spring Break	3/16/26	3/20/26
	Advising Day	4/2/26	5/25/25
	Bacc/Reading Days	4/27/26	4/29/26
	Bacon todaing Baye	1/21/20	1720720
Spring 2026	Last Day of Classes	5/15/26	
Spring 2026	Final Examinations	5/20/26	5/22/26
Spring 2026	Resident Move-Out		
Spring 2026	Commencement	5/22/26	
Summer "A" 2026	First Day of Classes	6/1/26	
Summer "A" 2026	Breaks - Please Explain		
	Memorial Day	5/25/26	
	Juneteenth	6/19/26	
	independence Day	7/3/26	
Summer "A" 2026	Last Day of Classes	8/14/26	
Summer "A" 2026	Final Examinations		
Summer "B" 2026	First Day of Classes		
Summer "B" 2026	Breaks - <i>Please Explain</i>		
Summer "B" 2026	Last Day of Classes		
Summer "B" 2026	Final Examinations		
Summer "C" 2026	First Day of Classes		
Summer "C" 2026	Breaks - Please Explain		
Summer "C" 2026	Last Day of Classes		
Summer "C" 2026	Final Examinations		
Summer "D" 2026	First Day of Classes		
Summer "D" 2026	Breaks - Please Explain		
Summer "D" 2026	Last Day of Classes		
Summer "D" 2026	Final Examinations		
Summer 2026	Commencement		

Note: The January ISP period marks the start of our Spring semester.