(Rev. January 2020)

## Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.* 

## Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Туре с	Name of exempt organization or other filer, see instru	ictions.		Taxpayer	ridentificatio	n number (TIN)
print	NEW COLLEGE FOUNDATION, INC	7.			59-092	11744
File by th due date filing you return. Se	for Number, street, and room or suite no. If a P.O. box, s		ions.			
instructio		oreign addi	ress, see instructions.			
Enter t	he Return Code for the return that this application is for (fil	e a separat	te application for each return)			0 1
Applic	ation	Return	Application			Return
ls For		Code	Is For			Code
Form §	990 or Form 990-EZ	01	Form 990-T (corporation)			07
Form §	990-BL	02	Form 1041-A			08
Form 4	720 (individual)	03	Form 4720 (other than individual)			09
Form §	990-PF	04	Form 5227			10
Form §	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form §	990-T (trust other than above)	06	Form 8870			12
<ul> <li>If the lift of the li</li></ul>	request an automatic 6-month extension of time until	Group Exe and atta MAX anization's , an	mption Number (GEN) I ch a list with the names and TINs of <u>X 16, 2022</u> , to file return for: d ending <u>JUN 30, 2021</u>	f this is fo all memb	r the whole g ers the exten npt organizati	roup, check this
	f this application is for Forms 990-BL, 990-PF, 990-T, 4720 any nonrefundable credits. See instructions.	, or 6069, e	enter the tentative tax, less	3a	\$	0.
b	f this application is for Forms 990-PF, 990-T, 4720, or 6069	9, enter any	refundable credits and			-
<u>e</u>	estimated tax payments made. Include any prior year overp	payment all	owed as a credit.	3b	\$	0.
c l	Balance due. Subtract line 3b from line 3a. Include your pa	ayment witl	h this form, if required, by			-
	using EFTPS (Electronic Federal Tax Payment System). See	e instructio	ns.	3c	\$	0.
Cautio instruc	n: If you are going to make an electronic funds withdrawal tions.	(direct det	bit) with this Form 8868, see Form 84	153-EO an	d Form 8879	-EO for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

			** PUBLIC DISCLOSURE COPY *		
	0	00	Return of Organization Exempt From		OMB No. 1545-0047
For	m J	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (	• •	
Depa	artment	of the Treasury	Do not enter social security numbers on this form as it ma		Open to Public
-		enue Service	► Go to www.irs.gov/Form990 for instructions and the lat ar year, or tax year beginning JUL 1, 2020 and ending	JUN 30, 2021	Inspection
B	Check if	C Name of	organization	D Employer identific	ation number
, 	Addre				
		ge NEW	COLLEGE FOUNDATION, INC.	F0_00117.	A A
	_chang _Initial		Isiness as	59-091174	
	returr  Final	5800	and street (or P.0. box if mail is not delivered to street address) Room/s BAY SHORE ROAD	uite E Telephone number 941-487-4	
	⊥returr termii ated	0-	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	45,987,854.
	Amer	ided CADA	SOTA, FL $34243-2109$	H(a) Is this a group re	
			nd address of principal officer: RON MCDONOUGH	for subordinates	
	pendi		AS C ABOVE	H(b) Are all subordinates in	
1	Tax-ex	empt status:	$X$ 501(c)(3) $\Box$ 501(c) ( ) ◀ (insert no.) $\Box$ 4947(a)(1) or $\Box$		list. See instructions
		ite: 🕨 WWW .		H(c) Group exemption	
K	<sup>-</sup> orm o	f organization: 🗌	X Corporation ☐ Trust	′ear of formation: 1960 🛛	State of legal domicile: <b>FL</b>
Pa	art I	Summary			
0	1	Briefly describ	e the organization's mission or most significant activities: SEE SCHE	DULE O	
ŭ					
Governance	2	Check this box	if the organization discontinued its operations or disposed of m	ore than 25% of its net ass	
No.	3				23
			ependent voting members of the governing body (Part VI, line 1b)		23
Activities &	5		of individuals employed in calendar year 2020 (Part V, line 2a)		13
iviti	6		of volunteers (estimate if necessary)		23
Act	7a		business revenue from Part VIII, column (C), line 12		0.
	b	Net unrelated	business taxable income from Form 990-T, Part I, line 11		
		Oantributiana	and events (Dect.) (III. line 14)	Prior Year 2,129,231.	<u>Current Year</u> 6,205,479.
ne	8		and grants (Part VIII, line 1h)	0.	0,205,475.
Revenue	9	•	ce revenue (Part VIII, line 2g)	63,350.	6,695,019.
Be	10		ome (Part VIII, column (A), lines 3, 4, and 7d) (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	191,539.	238,862.
	12		add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,384,120.	13,139,360.
	13		nilar amounts paid (Part IX, column (A), lines 1-3)	1,975,675.	2,278,429.
	14		o or for members (Part IX, column (A), line 4)	0.	0.
	40	Colorian other	companyation amplexies hangits (Dort IV, aslymn (A) lines 5 10)	1,281,329.	1,486,525.
Expenses	16a	Professional fu	indraising fees (Part IX, column (A), line 11e) ng expenses (Part IX, column (D), line 25) ► <u>116,981.</u>	0.	0.
per	. ь	Total fundraisi	ng expenses (Part IX, column (D), line 25)   116, 981.		
ы	17	Other expense	s (Part IX, column (A), lines 11a-11d, 11f-24e)	642,789.	764,353.
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)	3,899,793.	4,529,307.
	19		expenses. Subtract line 18 from line 12	-1,515,673.	8,610,053.
t Assets or	9			Beginning of Current Year	End of Year
sets	20	Total assets (F	art X, line 16)	45,849,740.	57,816,203.
tAs	21	Total liabilities	(Part X, line 26)	2,317,691.	2,531,896.
INet	22		und balances. Subtract line 21 from line 20	43,532,049.	55,284,307.
	art II	Signature			
			declare that I have examined this return, including accompanying schedules and sta		knowledge and belief, it is
true	, corre	ct, and complete.	Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.	
		I			

Sign	Signature of officer		Date	
Here	SUE JACOBSON, BOARD CH	AIR		
	Type or print name and title			
	Print/Type preparer's name	Preparer's signature	Date Check	PTIN
Paid	BRIAN CARTER	BRIAN CARTER	12/20/21 self-employed	P00536712
Preparer	Firm's name 🍗 MAULDIN & JENKIN	S, LLC	Firm's EIN ▶ 58	-0692043
Use Only	Firm's address 🖌 1401 MANATEE AVE	. W., STE 1200		
	BRADENTON, FL 34	205	Phone no. 941 -	747-4483
May the I	RS discuss this return with the preparer shown abo	ove? See instructions		X Yes No
	1110 Esu Deus annuelle De dus tiens Ast Noti			

032001 12-23-20 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form	1 990 (2020) NEW COLLEGE FOUNDATION, INC.	59-0911744	Page <b>2</b>
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	X
1	Briefly describe the organization's mission:		
	SEE SCHEDULE O		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	XNo
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	XNo
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other	rs, the total expenses, ar	nd
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$962,675. including grants of \$962,675. ) (Rever		)
	THE NEW COLLEGE FOUNDATION PROVIDES SCHOLARSHIP SUPPORT		
	STUDENTS, HELPING THEM TO ATTEND NEW COLLEGE OF FLORIDA.		
	SUPPORT THE STUDENTS RECEIVE ALLOWS THEM TO EXPERIENCE A		<u>D</u>
	APPROACH TO THEIR EDUCATION AND ENABLES THESE ACADEMICAL STUDENTS TO THRIVE AND REALIZE THEIR FULL POTENTIAL, PRE		
	ASSUME LEADERSHIP ROLES IN THEIR SCHOLARLY, CIVIC, ARTIS		10
	COMMERCIAL ENDEAVORS.	IIC, AND	
4b	(Code:) (Expenses \$1,051,139. including grants of \$1,051,139. (Reven	iue \$	)
	NEW COLLEGE FOUNDATION FUNDING IS PROVIDED FOR ACADEMIC	CHAIRS,	
	PROFESSORSHIPS AND FACULTY SALARIES, ALLOWING NEW COLLEG	E OF FLORIDA	то
		ALL CLASSES	ARE
		UNDATION	
	FUNDING ALSO SUPPORTS INNOVATIVE FACULTY RESEARCH AND DE	VELOPMENT WH	<u>ТСН</u>
	LIES AT THE HEART OF ACADEMIC LEADERSHIP.		
4c	(Code:) (Expenses \$264,615. including grants of \$264,615. (Reven	ue \$	)
	NEW COLLEGE FOUNDATION PROVIDES ACADEMIC PROGRAM FUNDING		,
	MAINTAIN THE 10-1 STUDENT-TO-FACULTY RATIO WHICH ALLOWS	STUDENTS FROM	М
	OVER 38 STATES AND 20 COUNTRIES TO DEVELOP A PERSONAL RE	LATIONSHIP A	ND
	WORK ONE-ON-ONE WITH FACULTY TO DESIGN THEIR EDUCATION P	ROGRAM AND	
	RESEARCH PROJECTS. AS A DIRECT RESULT, NEW COLLEGE OF F	LORIDA PRODU	CES
	MORE FULBRIGHT SCHOLARS PER CAPITA THAN HARVARD OR YALE	(3 IN 2015 A	
	4 IN 2016) AND IS RECOGNIZED NATIONALLY FOR THE NUMBER O		TS
	IT SENDS TO THE COUNTRY'S PREMIER LAW, BUSINESS AND MEDI		
	FOUNDATION FUNDING IS ALSO PROVIDED TO THE JANE COOK BAN		Y,
	TO COMMUNITY PROGRAMS, SUCH AS NEW TOPICS AND NEW MUSIC,		
	NOVO COLLEGIATE SCHOLARSHIP AND TO INTERNATIONAL PROGRAM	S, SUCH AS	
	DAUGHTERS FOR LIFE.		
4d	Other program services (Describe on Schedule O.) (Expenses \$ 1,153,302. including grants of \$ ) (Revenue \$	١	
40	(Expenses \$ 1,153,302. including grants of \$ ) (Revenue \$         Total program service expenses ► 3,431,731.	)	
40		Eorm Q	<b>90</b> (2020)

Form	990	(2020)

 Form 990 (2020)
 NEW COLLEGE FOUNDATION, INC.

 Part IV
 Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	10-	х	
<b>b</b>	Schedule D, Parts XI and XII	12a	Δ	
a	Was the organization included in consolidated, independent audited financial statements for the tax year?	12b		x
10	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			X
13 14a	Did the survey institute and interim a filler survey is a survey of the little distance of the survey of the surve	13 14a		X
b	Did the organization maintain an office, employees, or agents outside of the United States?	140		- 23
5	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

Form	990	(2020)
	000	

NEW COLLEGE FOUNDATION, INC. Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
		26		x
27	Controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		- 23
27				
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
~~	entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
с	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	<u></u>	
		_	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 33			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

	990 (2020) NEW COLLEGE FOUNDATION, INC. t V Statements Regarding Other IRS Filings and Tax Compliance (continued)	)	59-0911	744	Р	age 5
					Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	13			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	ns)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	eO		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	authorit	y over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial	account	:)?	4a		X
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	Account	s (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	action?		5b		X
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne orgar	nization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	tions or	gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices pr	ovided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х	
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as requ	ired			
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	contract	?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 889	9 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation file	a Form 1098-C?	7h		

8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	
	sponsoring organization have excess business holdings at any time during the year?	8
9	Sponsoring organizations maintaining donor advised funds.	
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a

a	Did the sponsoring organization make any taxable distributions under section 4900?		- <del>3</del> a	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b	
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?		13a	
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans	13b		
с	Enter the amount of reserves on hand	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a	Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul	le O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune	ation or		
	excess parachute payment(s) during the year?		15	Х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16	Х

Form **990** (2020)

If "Yes," complete Form 4720, Schedule O.

Form 990 (2020)
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NEW COLLEGE FOUNDATION, INC.

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 23			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 23			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed $igar{P}FL$			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)	s only)	availa	ble
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d financ	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	RONALD MCDONOUGH - 941-487-4672			
	5800 BAY SHORE ROAD, SARASOTA, FL 34243-2109			

Form 990 (2	(020) NEW COLLEGE FOUNDATION, INC.	59-0911/44	Page 1
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Cor	mpensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
1a Comple	te this table for all persons required to be listed. Beport compensation for the calendar year ending w	vith or within the organization's	tax vear

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Name and title         Average hours per weak organization if an anticipation at anticipation before mail at interventional before mail at interventional organization and related organization and related	(A)	(B)				C)			(D)	(E)	(F)
hours per veck, interpret veck interpreter and adtentionation of the interpreter additionation of the interpreter addition of the interpreter additionation of the interpreter additionaddit additentex additionation of the interpreter additionation of	Name and title	Average	(do					ne	Reportable	Reportable	Estimated
Week (ist ary hours for main and related organizations (W2/1089-MISC)         Inonit related organizations (W2/1089-MISC)         Compensation from the organization (W2/1089-MISC)         Compensation from the organization and related organizations (W2/1089-MISC)           (1) MARYANNE YOUNG         40.00         X         211,405.         0.         38,366.           (2) KEVIN HUGHES         40.00         X         137,700.         0.         33,533.           (3) MICHAREL J. FOLEY         40.00         X         102,475.         0.         32,245.           (4) RONAUD P. MCDARDENNY         X         102,408.         0.         19,515.           (5) SUE JORGON OR FINANCE & COMP         X         X         0.         0.         0.           (6) ALISON GARDNER         1.000         X         X         0.         0.         0.           (7) CERISTINE JENNING         1.000         X         X         0.         0.         0.           (6) ALISON GARDNER         1.000         X         X         0.         0.         0.           (7) CERISTINE JENNING         1.000         X         X         0.         0.         0.           (6) ALISON GARDNER         1.000         X         X         0.         0.         0.		hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
(1)         MARYANNE YOUNG         40.00         X         21.2         21.4         21.4         21.4         20.5         0.38,366.           C2)         KEVITVE DIRECTOR         X         211,405.         0.38,366.         0.33,533.           (3)         MICHAEL L. FOLEY         40.00         X         137,700.         0.33,533.           (3)         MICHAEL L. FOLEY         40.00         X         102,475.         0.32,245.           (4)         RONALD F. MCDONOUGH         40.00         X         102,408.         0.19,515.           (5)         SUE JACOBSON         1.00         X         X         0.0.0.         0.           (5)         SUE JACOBSON         1.00         X         X         0.0.0.0.         0.           (6)         ALIGON GARDNER         1.00         X         X         0.0.0.0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.0.0.0.         0.           (8)         RAY BUGMAN         1.00         X         X         0.0.0.0.         0.           (10)         JANEN AMICK         1.00         X         X         0.0.0.0.         0.           DIRECTOR         X </td <td></td> <td></td> <td></td> <td>cer ar</td> <td></td> <td>recio</td> <td>r/trus</td> <td>lee)</td> <td></td> <td></td> <td></td>				cer ar		recio	r/trus	lee)			
(1) MARYANNE YOUNG       40.00       x       21.22         (2) KEVIN HUGHES       40.00       x       211,405.       0.38,366.         (3) MICHAEL L. FOLEY       40.00       x       137,700.       0.33,533.         (3) MICHAEL L. FOLEY       40.00       x       102,475.       0.32,245.         (4) RONALD F. MCDONOUGH       40.00       x       102,475.       0.32,245.         (4) RONALD F. MCDONOUGH       40.00       x       102,408.       0.19,515.         (5) SUE JACOBSON       1.00       x       x       0.0.       0.         (6) ALIGON GARDNER       1.00       x       x       0.0.       0.         (7) CHRISTINE JENNINGS       1.00       x       x       0.0.       0.         (8) RAY BURGMAN       1.00       x       x       0.0.       0.         (9) STARON LANDESMAN RAMEY       1.00       x       x       0.0.       0.         (10) JARENE AMICK       1.00       x       x       0.0.       0.       0.         (11) BUVELY BARTNER       1.00       x       0.0.       0.       0.       0.         (12) JOHN N. BEAN       1.00       x       0.0.       0.       0.       0. <td></td> <td></td> <td>irecto</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>, i i i i i i i i i i i i i i i i i i i</td> <td></td>			irecto							, i i i i i i i i i i i i i i i i i i i	
(1) MARYANNE YOUNG       40.00       x       21.22         (2) KEVIN HUGHES       40.00       x       211,405.       0.38,366.         (3) MICHAEL L. FOLEY       40.00       x       137,700.       0.33,533.         (3) MICHAEL L. FOLEY       40.00       x       102,475.       0.32,245.         (4) RONALD F. MCDONOUGH       40.00       x       102,475.       0.32,245.         (4) RONALD F. MCDONOUGH       40.00       x       102,408.       0.19,515.         (5) SUE JACOBSON       1.00       x       x       0.0.       0.         (6) ALIGON GARDNER       1.00       x       x       0.0.       0.         (7) CHRISTINE JENNINGS       1.00       x       x       0.0.       0.         (8) RAY BURGMAN       1.00       x       x       0.0.       0.         (9) STARON LANDESMAN RAMEY       1.00       x       x       0.0.       0.         (10) JARENE AMICK       1.00       x       x       0.0.       0.       0.         (11) BUVELY BARTNER       1.00       x       0.0.       0.       0.       0.         (12) JOHN N. BEAN       1.00       x       0.0.       0.       0.       0. <td></td> <td></td> <td>e or d</td> <td>stee</td> <td></td> <td></td> <td>sated</td> <td></td> <td>, , , , , , , , , , , , , , , , , , ,</td> <td>(00-2/1099-00130)</td> <td></td>			e or d	stee			sated		, , , , , , , , , , , , , , , , , , ,	(00-2/1099-00130)	
(1)         MARYANNE YOUNG         40.00         X         21.2         21.4         21.4         21.4         20.5         0.38,366.           C2)         KEVITVE DIRECTOR         X         211,405.         0.38,366.         0.33,533.           (3)         MICHAEL L. FOLEY         40.00         X         137,700.         0.33,533.           (3)         MICHAEL L. FOLEY         40.00         X         102,475.         0.32,245.           (4)         RONALD F. MCDONOUGH         40.00         X         102,408.         0.19,515.           (5)         SUE JACOBSON         1.00         X         X         0.0.0.         0.           (5)         SUE JACOBSON         1.00         X         X         0.0.0.0.         0.           (6)         ALIGON GARDNER         1.00         X         X         0.0.0.0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.0.0.0.         0.           (8)         RAY BUGMAN         1.00         X         X         0.0.0.0.         0.           (10)         JANEN AMICK         1.00         X         X         0.0.0.0.         0.           DIRECTOR         X </td <td></td> <td></td> <td>ruste</td> <td>al trus</td> <td></td> <td>yee</td> <td>mpen</td> <td></td> <td>(** 2/1000 10100)</td> <td></td> <td>•</td>			ruste	al trus		yee	mpen		(** 2/1000 10100)		•
(1)         MARYANNE YOUNG         40.00         X         21.2         21.4         21.4         21.4         20.5         0.38,366.           C2)         KEVITVE DIRECTOR         X         211,405.         0.38,366.         0.33,533.           (3)         MICHAEL L. FOLEY         40.00         X         137,700.         0.33,533.           (3)         MICHAEL L. FOLEY         40.00         X         102,475.         0.32,245.           (4)         RONALD F. MCDONOUGH         40.00         X         102,408.         0.19,515.           (5)         SUE JACOBSON         1.00         X         X         0.0.0.         0.           (5)         SUE JACOBSON         1.00         X         X         0.0.0.0.         0.           (6)         ALIGON GARDNER         1.00         X         X         0.0.0.0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.0.0.0.         0.           (8)         RAY BUGMAN         1.00         X         X         0.0.0.0.         0.           (10)         JANEN AMICK         1.00         X         X         0.0.0.0.         0.           DIRECTOR         X </td <td></td> <td></td> <td>dual t</td> <td>ution</td> <td>5</td> <td>mplo</td> <td>est co oyee</td> <td>er</td> <td></td> <td></td> <td></td>			dual t	ution	5	mplo	est co oyee	er			
(1) MARYANNE YOUNG         40.00         x         211,405.         0.         38,366.           EXECUTIVE DIRECTOR         40.00         x         137,700.         0.         38,363.           (3) MICHAEL L. FOLEY         40.00         x         137,700.         0.         32,245.           (4) RONALD P. MCDMOUGH         40.00         x         102,475.         0.         32,245.           (5) SUEJACOBENT         x         x         0.         0.         19,515.           (5) SUEJACOBEN         1.00         x         x         0.         0.           CHAIR         x         x         0.         0.         0.           (6) ALISON GARDNER         1.00         x         x         0.         0.           (7) CHRISTINE JENNINGS         1.00         x         x         0.         0.         0.           (9) SHARON LANDERANN         1.00         x         x         0.         0.         0.           (10) JANENE AMICK         1.00         x         x         0.         0.         0.           (10) JANENE AMICK         1.00         x         x         0.         0.         0.           DIRECTOR         X		line)	Indivi	Instit	Offlice	Key e	Highe	Form			C C
(2)         KEVIN HUGHES         40.00         x         137,700.         0.         33,533.           ASSOCIATE V ADVANCEMENT         (1)	(1) MARYANNE YOUNG	40.00									
ASSOCIATE VP ADVANCEMENT         X         137,700.         0.         33,533.           (3) MICHAEL L. POLEY         40.00         X         102,475.         0.         32,245.           DIRECTOR OF FINANCE & COMP         X         102,475.         0.         32,245.           (4) RONALD P. MCDONOUGH         40.00         X         102,408.         0.         19,515.           (5) SUE JACOBSON         1.00         X         X         0.         0.         0.           (6) ALISON GARDNER         1.00         X         X         0.         0.         0.           (7) CHRITINE JERNINGS         1.00         X         X         0.         0.         0.           2ND VICE CHAIR         X         X         0.         0.         0.         0.           2ND VICE CHAIR         1.000         X         X         0.         0.         0.           SECRETARY         X         X         0.         0.         0.         0.         0.           URECTOR         1.000         X         X         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.	EXECUTIVE DIRECTOR		1		X				211,405.	0.	38,366.
(3)         MICHAEL L. FOLEY         40.00         X         102,475.         0.32,245.           DIRECTOR DEVELOPMENT         40.00         X         102,408.         0.19,515.           DIRECTOR OF FINANCE & COMP         X         X         0.0.0.         0.0.           DIRECTOR OF FINANCE & COMP         X         X         0.0.0.         0.57           (4)         ROBALD P. MCDNOUGH         40.00         X         X         0.0.0.           DIRECTOR OF FINANCE & COMP         X         X         0.0.0.         0.57           (5)         SUE JACOBSON         1.00         X         X         0.0.0.           IST VICE CHAIR         X         X         0.0.0.0.         0.50.           (7)         CHRISTINE JENNINGS         1.000         X         X         0.0.0.           (8)         RAY BURGMAN         1.000         X         X         0.0.0.         0.50.           (10)         JANCIC LANDESMAN RAMEY         1.000         X         X         0.0.0.         0.50.           SEGRETARY         1.000         X         X         0.0.0.0.         0.50.         0.50.           DIRECTOR         X         0.0.0.0.0.         0.50.         0.50.<	(2) KEVIN HUGHES	40.00									
DIRECTOR DEVELOPMENT         X         102,475.         0.32,245.           (4) ROMALD P. MCDONOUGH         40.00         X         102,408.         0.19,515.           DIRECTOR OF PINANCE & COMP         X         X         0.0.         0.19,515.           (5) SUS JACOBGON         1.00         X         0.0.         0.0.           CHAIR         X         X         0.0.         0.0.           (6) ALISON GARDNER         1.00         X         X         0.0.         0.0.           (7) CHRISTINE JENNINGS         1.00         X         X         0.0.         0.0.           (8) RAY BURGMAN         1.00         X         X         0.0.         0.0.           (9) SHARON LANDESMAN RAMEY         1.00         X         X         0.0.         0.           SECETARY         X         0.0.         0.0.         0.         0.           IDIRECTOR         1.000         X         0.0.         0.0.         0.           DIRECTOR         X         0.0.         0.0.         0.         0.         0.           (10) JANEMER AMICK         1.000         X         0.0.         0.         0.         0.           DIRECTOR         X	ASSOCIATE VP ADVANCEMENT				Х				137,700.	0.	33,533.
(4)         RONALD F. MCDONOUGH         40.00         X         102,408.         0.         19,515.           (5)         SUE JACOBSON         1.00         X         X         0.         0.         19,515.           (5)         SUE JACOBSON         1.00         X         X         0.         0.         0.           (6)         ALISON GARDNER         1.00         X         X         0.         0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           (8)         RAY BURGMAN         1.00         X         X         0.         0.         0.           (10)         JANORCE CHAIR         X         X         0.         0.         0.         0.           (11)         BERCINER         1.00         X         X         0.         0.         0.           (11)         BERCINER         1.00         X         0.	(3) MICHAEL L. FOLEY	40.00									
DIRECTOR OF FINANCE & COMP         X         102,408.         0.         19,515.           (5) SUE JACOBON         1.00         X         X         0.         0.         0.           CHAIR         X         X         0.         0.         0.         0.         0.           (6) ALISON GARDNER         1.00         X         X         0.         0.         0.         0.           1ST VICE CHAIR         X         X         0.         0.         0.         0.         0.           (7) CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           (8) RAY BURGMAN         1.00         X         X         0.         0.         0.           (9) SHARON LANDESMAN RAMEY         1.00         X         X         0.         0.         0.           SECRETARY         X         X         0.         0.         0.         0.         0.           (11) BEVERLY BARTNER         1.00         X         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.           (12) JOHN W. BEAN         1.00         <	DIRECTOR DEVELOPMENT				Х				102,475.	0.	32,245.
(5) SUE JACOBSON       1.00       X       X       0.       0.       0.         (6) ALISON GARDNER       1.00       X       X       0.       0.       0.         (6) ALISON GARDNER       1.00       X       X       0.       0.       0.         (7) CHRISTINE JENNINGS       1.00       X       X       0.       0.       0.         2ND VICE CHAIR       X       X       0.       0.       0.       0.         (8) RAY BURGMAN       1.00       X       X       0.       0.       0.         TREASURER       X       X       0.       0.       0.       0.       0.         9 SHARON LANDESMAN RAMEY       1.00       X       X       0.       0.       0.       0.         DIRECTOR       X       X       0.       <	(4) RONALD P. MCDONOUGH	40.00									
CHAIR         X         X         X         0.         0.         0.           1ST VICE CHAIR         1.00         X         X         0.         0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           (8)         RAY BURGMAN         1.00         X         X         0.         0.         0.           (9)         SHARON LANDESMAN RAMEY         1.00         X         X         0.         0.         0.           JERECTOR         X         X         0.         0.         0.         0.         0.           DIRECTOR         X         X         0.         0.         0.         0.         0.           (10) JANENE AMICK         1.00         X         0.         0.         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.         0.         0.           (13) FRANCINE BLUM         1.00         X         0.         0.	DIRECTOR OF FINANCE & COMP				Х				102,408.	0.	19,515.
(6) ALISON GARDNER         1.00         X         X         X         0.         0.         0.           IST VICE CHAIR         X         X         X         0.         0.         0.         0.           (7) CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           2ND VICE CHAIR         X         X         0.         0.         0.         0.           (8) RAY BURGMAN         1.00         X         X         0.         0.         0.           TREASURER         X         X         0.         0.         0.         0.         0.           (9) SHARON LANDESMAN RAMEY         1.00         X         X         0.         0.         0.           SECRETARY         X         X         0.         0.         0.         0.         0.           DIRECTOR         1.00         X         0.         0.         0.         0.         0.           (11) BEVERLY BARTNER         1.00         X         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.           DIRECTOR	(5) SUE JACOBSON	1.00									
IST VICE CHAIR         X         X         X         0.         0.         0.           (7)         CHRISTINE JENNINGS         1.00         X         X         0.         0.         0.           2ND VICE CHAIR         X         X         X         0.         0.         0.           (8)         RAY BURGMAN         1.00         X         X         0.         0.         0.           TREASURER         X         X         0.         0.         0.         0.         0.           (9)         SHARON LANDESMAN RAMEY         1.00         X         X         0.         0.         0.           JERECTOR         X         X         0.         0.         0.         0.         0.           (10)         JANENE AMICK         1.00         X         0.         0.         0.         0.           (11)         BEVERLY BARTNER         1.00         X         0.	CHAIR		Х		Х				0.	0.	0.
(7) CHRISTINE JENNINGS       1.00       X       X       0.       0.       0.         2ND VICE CHAIR       X       X       0.       0.       0.       0.         (8) RAY BURGMAN       1.00       X       X       0.       0.       0.         TREASURER       X       X       0.       0.       0.       0.         SECRETARY       X       X       0.       0.       0.       0.         (10) JANENE AMICK       1.00       X       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (11) BEVERLY BARTNER       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.	(6) ALISON GARDNER	1.00									
2ND VICE CHAIR         X         X         X         X         0.         0.         0.         0.           (8) RAY BURGMAN         1.00         X         X         X         0.         0.         0.         0.           (9) SHARON LANDESMAN RAMEY         1.00         X         X         X         0.         0.         0.           SECRETARY         X         X         X         0.         0.         0.         0.           U10) JANENE AMICK         1.00         X         X         0.         0.         0.         0.           DIRECTOR         1.00         X         0.         0.         0.         0.         0.           (11) BEVERLY BARTNER         1.00         X         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.           (12) JOHN W. BEAN         1.00         X         0.         0.         0.         0.         0.           DIRECTOR         X         0.         0.         0.         0.         0.         0.         0.         0.           DIRECTOR         X         0.	1ST VICE CHAIR		Х		Х				0.	0.	0.
(8) RAY BURGMAN       1.00       X       X       X       0.       0.       0.         TREASURER       X       X       X       X       0.       0.       0.         (9) SHARON LANDESMAN RAMEY       1.00       X       X       X       0.       0.       0.         SECRETARY       X       X       X       X       0.       0.       0.         (10) JANENE AMICK       1.00       X       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         (11) BEVERLY BARTNER       1.00       X       0.       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       <	(7) CHRISTINE JENNINGS	1.00									
TREASURER         X         X         X         X         0.	2ND VICE CHAIR		Х		Х				0.	0.	0.
(9) SHARON LANDESMAN RAMEY       1.00       X       X       X       0.       0.       0.         SECRETARY       X       X       X       0.       0.       0.       0.         (10) JANENE AMICK       1.00       X       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (11) BEVERLY BARTNER       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (12) JOHN W. BEAN       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         (13) FRANCINE BLUM       1.00       X       0.	(8) RAY BURGMAN	1.00									
SECRETARY         X         X         X         X         0.	TREASURER		Х		Х				0.	0.	0.
(10) JANENE AMICK       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (11) BEVERLY BARTNER       1.00       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.         (12) JOHN W. BEAN       1.00       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         (13) FRANCINE BLUM       1.00       0.       <	(9) SHARON LANDESMAN RAMEY	1.00									
DIRECTOR         X         0. <t< td=""><td></td><td></td><td>Х</td><td></td><td>X</td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<>			Х		X				0.	0.	0.
(11) BEVERLY BARTNER       1.00       X       0.       0.       0.         DIRECTOR       1.00       X       0.       0.       0.       0.         (12) JOHN W. BEAN       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (13) FRANCINE BLUM       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.       0.         (14) SUSAN BURNS       1.00       X       0. <td< td=""><td>(10) JANENE AMICK</td><td>1.00</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	(10) JANENE AMICK	1.00									
DIRECTOR         X         0. <t< td=""><td></td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<>			Х						0.	0.	0.
(12) JOHN W. BEAN       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (13) FRANCINE BLUM       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (14) SUSAN BURNS       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (15) KARIN GUSTAFSON       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (16) RENEE HAMAD       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (17) CHARLES H. HAMILTON       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.		1.00									
DIRECTOR         X         0. <t< td=""><td></td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<>			Х						0.	0.	0.
(13) FRANCINE BLUM       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (14) SUSAN BURNS       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (15) KARIN GUSTAFSON       1.00       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (16) RENEE HAMAD       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (17) CHARLES H. HAMILTON       1.00       X       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.		1.00									_
DIRECTOR       X       0.       0.       0.       0.         (14) SUSAN BURNS       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (15) KARIN GUSTAFSON       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (16) RENEE HAMAD       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.			Х						0.	0.	0.
(14) SUSAN BURNS       1.00       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.         (15) KARIN GUSTAFSON       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         (16) RENEE HAMAD       1.00       X       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.		1.00									_
DIRECTOR         X         0. <t< td=""><td></td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<>			Х						0.	0.	0.
(15) KARIN GUSTAFSON       1.00       0.00       0.00         DIRECTOR       X       0.00       0.00         (16) RENEE HAMAD       1.00       0.00       0.00         DIRECTOR       X       0.00       0.00		1.00									_
DIRECTOR         X         0. <t< td=""><td></td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<>			Х						0.	0.	0.
(16) RENEE HAMAD       1.00       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.         (17) CHARLES H. HAMILTON       1.00       X       0.       0.       0.       0.         DIRECTOR       X       0.       0.       0.       0.       0.       0.		1.00									_
DIRECTORX0.0.0.(17) CHARLES H. HAMILTON1.00X0.0.0.DIRECTORX0.0.0.0.			Х						0.	0.	0.
(17) CHARLES H. HAMILTON         1.00         X         0.		1.00									•
DIRECTOR X 0. 0. 0.		1	X						0.	0.	0.
		1.00								_	
	DIRECTOR		Х						0.	0.	

. . . . .

Form 990 (2020) NEW COLLE	GE FOUN	DΑ	ΤI	ON	',	IN	с.		59-0911	744 Page 8
Part VII Section A. Officers, Directors, Trust	ees, Key Emp	oloye	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)	
(A)	(B)		,	(0				(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours per					than c s both		compensation	compensation	amount of
	week					r/trus		from	from related	other
	(list any	ctor						the	organizations	compensation
	hours for	r director				eq		organization	(W-2/1099-MISC)	from the
	related	tee o	ustee			ensat		(W-2/1099-MISC)		organization
	organizations	ll trus	nal tr		oyee	som p				and related
	below	In dividual trustee or	Institutional trustee	cer	Key employee	Highest compensated employee	Former			organizations
	line)	Indi	Inst	Officer	Key	Higle	For			
(18) GLENN P. HENDRIX	1.00									
DIRECTOR		Х						0.	0.	0.
(19) CHARLENE LENGER	1.00									
DIRECTOR		Х						0.	0.	0.
(20) GEORGE QUARTERMAN	1.00									
DIRECTOR		х						0.	0.	0.
(21) CHARLES F. RAEBURN	1.00									
DIRECTOR		х						0.	0.	0.
(22) MARY RUIZ	1.00									
DIRECTOR	1.00	х						0.	0.	0.
(23) JOHN F. SCHLEGEL	1.00								•	<b>```</b>
DIRECTOR	1.00	х						0.	0.	0.
(24) HENRY SMYTH	1.00	Δ						0.	0.	0.
DIRECTOR	1.00	х						0.	0.	0.
(25) DAN STULTS	1.00	Δ						0.	0.	0.
	1.00	v						0	0	
DIRECTOR	1 0 0	Х						0.	0.	0.
(26) ROBERT E. TURFFS	1.00	х						0	0	
DIRECTOR								0.	0.	0.
1b Subtotal								553,988.		123,659.
c Total from continuation sheets to Part VII								0.	0.	0.
d Total (add lines 1b and 1c)								553,988.	0.	123,659.
2 Total number of individuals (including but no	ot limited to th	ose	liste	d ab	ove	) wh	o re	eceived more than \$100,0	000 of reportable	
compensation from the organization										4
										Yes No
<b>3</b> Did the organization list any <b>former</b> officer,	director, truste	ee, k	ey e	mpl	oyee	e, or	hig	hest compensated empl	oyee on	
line 1a? If "Yes," complete Schedule J for su	ıch individual									3 X
4 For any individual listed on line 1a, is the su	m of reportabl	e co	mpe	nsa	tion	and	oth	er compensation from th	ne organization	
and related organizations greater than \$150	,000? If "Yes,	" coi	mple	ete S	Sche	dule	J f	or such individual		4 X
5 Did any person listed on line 1a receive or a	ccrue compen	satio	on fr	om	any	unre	late	ed organization or individ	ual for services	
rendered to the organization? If "Yes," com	olete Schedule	e J fo	or su	ch r	bers	on .				5 X
Section B. Independent Contractors										
1 Complete this table for your five highest cor	npensated ind	eper	nder	nt co	ontra	actor	s th	nat received more than \$	100,000 of compensa	tion from
the organization. Report compensation for t	he calendar ye	ear e	ndin	g w	ith c	or wi	thin	the organization's tax ye	ear.	
(A)								(B)		(C)
Name and business	address	NC	ONE					Description of se	ervices C	Compensation
							Ţ			
2 Total number of independent contractors (in	cluding but no	ot lin	nited	l to 1	thos	se lis	ted	above) who received mo	ore than	

Form 990 NEW COLLE Part VII Section A. Officers, Directors, Tru	EGE FOUN	IDA	TI	ON	Γ,	IN	Ċ.		59-091	1744
Part VII Section A. Officers, Directors, Tru	istees, Key En	nplo	yee	s, a	nd H	lighe	est (	Compensated Employ	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	ition	l		Reportable	Reportable	Estimated
	hours	(cl	heck	all	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	5				loyee		the	organizations	compensation
	(list any hours for	lirecto				emp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	e or c	stee			satec		(00-2/1099-00130)		and related
	organizations	truste	al trus		yee	m per				organizations
	below	Individual trustee or director	Institutional trustee	er	Key employee	Highest compensated employee	er			0
	line)	Indiv	Insti	Officer	Key	High	Former			
(27) NANCY WINSHIP	1.00									
DIRECTOR		х						0.	0.	0.
					-					
					<u> </u>					
		1								
Total to Part VII, Section A, line 1c										

					F	OUNDATION	I, INC.		59-0911	7 <b>44</b> Pag	<sub>je</sub> 9
Pa	rt VII	Statement of Re	ven	ue							
		Check if Schedule O	conta	ains a respo	nse	or note to any line					
							<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue exclud from tax unde sections 512 -	er
ς, ω	1 a	Federated campaigns		1a							
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues									
, D O U	с	Fundraising events				11,820.					
ar A	d	Related organizations									
is, 0	е	Government grants (contr	ributi	ons) <b>1e</b>							
er S	f	All other contributions, gifts,	grant	ts, and							
Dthe		similar amounts not included				6,193,659.					
ontro	g	Noncash contributions included in					6 005 450				
ŭ đ	h	Total. Add lines 1a-1f					6,205,479.				
	• •					Business Code					
Program Service Revenue	2 a										
Serv	b c										
žer S	d										
Be	e				_						
Pro	f	All other program service	reve	nue							
		Total. Add lines 2a-2f									
	3	Investment income (inclue	ding	dividends, ir	ntere	est, and					
		other similar amounts) $\dots$					524,097.			524,0	97.
	4	Income from investment of	of tax	exempt bo	nd p	roceeds 🕨					
	5	Royalties									
				(i) Real		(ii) Personal					
		Gross rents	6a 6b		00.						
		<b>–</b>	6c								
	c c	Net rental income or (loss)		•			15,000.			15,0	00.
		Gross amount from sales of	" <u></u>	(i) Securit		(ii) Other	, -			,	
		assets other than inventory	7a	38,945,1	34.						
	b	Less: cost or other basis									
ne		and sales expenses		32,774,2							
evenue	с	Gain or (loss)	7c	6,170,9	22.						
Re		Net gain or (loss)				▶	6,170,922.			6,170,93	22.
Other Re	8 a	Gross income from fundraisi	-	-							
Ò		including \$									
		contributions reported on		,	8a	258,434.					
	h	Part IV, line 18 Less: direct expenses			oa 8b	· · · ·					
		Net income or (loss) from				▶	184,152.			184,1	52.
		Gross income from gamir					,			,	
		Part IV, line 19			9a						
	b	Less: direct expenses			9b						
	с	Net income or (loss) from	gam	ing activities		►					
	10 a	Gross sales of inventory,	less	returns							
		and allowances			10a						
		Less: cost of goods sold			10b						
_	С	Net income or (loss) from	sales	s of inventor	у						
sn	11 -	OTHER INCOME				Business Code 900099	39,710.			39,7:	10
neo	11 a b										
ellar wen	с С										
Miscellaneous Revenue	d	All other revenue									
Σ	е	Total. Add lines 11a-11d					39,710.				
	12						13,139,360.	0.	٥.	6,933,8	81.

NEW COLLEGE FOUNDATION, Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

INC.

Secu	on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respon				
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		·		·
	and domestic governments. See Part IV, line 21	1,286,351.	1,286,351.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	992,078.	992,078.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	746,355.	487,311.	189,399.	69,645.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	740,170.	511,889.	192,947.	35,334.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting	27,000.		27,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	265,331.		265,331.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	182,113.	73,108.	107,940.	1,065.
12	Advertising and promotion	39,319.	32,175.	4,089.	1,065. 3,055. 3,461.
13	Office expenses	76,965.	36,031.	37,473.	3,461.
14	Information technology	41,598.	5,248.	31,929.	4,421.
15	Royalties	0.6 0.70			
16	Occupancy	26,272.	1 0 6 0	26,272.	
17	Travel	2,237.	1,260.	977.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	C 100	0 100	4 000	
19	Conferences, conventions, and meetings	6,187.	2,187.	4,000.	
20	Interest	5,085.		5,085.	
21	Payments to affiliates	E0 020		E0 020	
22	Depreciation, depletion, and amortization	<u>58,938.</u> 17,389.		58,938. 17,389.	
23		11,309.		II,309.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A)				
-	amount, list line 24e expenses on Schedule 0.) DUES AND SUBSCRIPTIONS	12,468.	3,917.	8,551.	
a h	BOARD OF DIRECTORS	2,659.	J, J I I I	2,659.	
b	CATERING	792.	176.	616.	
с с		134.	±/0•	010.	
d	All other expanses				
	All other expenses	4,529,307.	3,431,731.	980,595.	116,981.
<u>25</u> 26	Total functional expenses. Add lines 1 through 24e	<del>,</del> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	J, IJI, / JI.		110,901.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation. Check here Fight following SOP 98-2 (ASC 958-720)				
					<b>– 000</b> (2000)

NEW COLLEGE FOUNDATION, INC	•
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Ра	πx	Balance Sneet				
		Check if Schedule O contains a response or note to any line	e in this Part X			
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		756,864.	1	1,070,452.
	2	Savings and temporary cash investments		4,919,630.	2	6,179,480.
	3	Pledges and grants receivable, net		851,848.	3	581,323.
	4	Accounts receivable, net		8,000.	4	0.
	5	Loans and other receivables from any current or former offic				
		trustee, key employee, creator or founder, substantial contr	ibutor, or 35%			
		controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons	s (as defined			
		under section 4958(f)(1)), and persons described in section	4958(c)(3)(B)		6	
ŝ	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
As	9			35,160.	9	54,994.
	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D 10a	2,060,723.			
	b	Less: accumulated depreciation 10b	862,713.	797,375.	10c	1,198,010.
	11	Investments - publicly traded securities		35,832,608.	11	44,122,449.
	12	Investments - other securities. See Part IV, line 11		2,648,255.	12	4,609,495.
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)		45,849,740.	16	57,816,203.
	17	Accounts payable and accrued expenses		530,037.	17	714,550.
	18	Grants payable			18	
	19	Deferred revenue		1,550,542.	19	1,175,205.
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Se	chedule D		21	
ŝ	22	Loans and other payables to any current or former officer, c	lirector,			
litie		trustee, key employee, creator or founder, substantial contr	ibutor, or 35%			
Liabilities		controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third pa	arties		23	337,476.
	24	Unsecured notes and loans payable to unrelated third partie	es		24	
	25	Other liabilities (including federal income tax, payables to re	lated third			
		parties, and other liabilities not included on lines 17-24). Co	mplete Part X			
		of Schedule D		237,112.	25	304,665.
	26	Total liabilities. Add lines 17 through 25		2,317,691.	26	2,531,896.
		Organizations that follow FASB ASC 958, check here	► X			
ces		and complete lines 27, 28, 32, and 33.				
lan	27	Net assets without donor restrictions		645,345.	27	3,104,119.
Ba	28	Net assets with donor restrictions		42,886,704.	28	52,180,188.
pur		Organizations that do not follow FASB ASC 958, check h	nere 🕨 🗌 🛛			
Ę		and complete lines 29 through 33.				
S S	29	Capital stock or trust principal, or current funds	·····		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fu	nd		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or ot			31	
Net	32	Total net assets or fund balances		43,532,049.	32	55,284,307.
	33	Total liabilities and net assets/fund balances		45,849,740.	33	57,816,203.

Form **990** (2020)

# Porm 990 (2020) Part X Balance Sheet

	000	0000
Form	990	(2020

Form	1990 (2020) NEW COLLEGE FOUNDATION, INC.	59-09	011744	Pac	<sub>ae</sub> 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	13,139	),36	50.
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,529	),30	)7.
3	Revenue less expenses. Subtract line 2 from line 1	3	8,610	),05	53.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	43,532	2,04	49.
5	Net unrealized gains (losses) on investments	5	3,186	5,27	77.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-44	1,07	72.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	55,284	1,30	)7.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

SCHEDULE A
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(Form	990	or	990-	·EZ)
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# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047
2020
Open to Public

Department of the Internal Revenue	Comilan		Attach to Form 990 or F v/Form990 for instruction			nformation.		Open to Public Inspection
Name of the	e organization	Ŭ					Employer	identification number
		COLLEGE FO	UNDATION, INC				5	9-0911744
Part I	Reason for Public	Charity Status.	(All organizations must c	omplete tl	nis part.) S	ee instruction		
The organiz	ation is not a private found							
	A church, convention of ch					()(A)(i)		
	A school described in sect					•,\~,'}•		
	A hospital or a cooperative					ii)		
	A medical research organiz						Viii) Enter	the hospital's name
	city, and state:		njunotion with a noopital	accombed	Section			the hospital o hame,
	An organization operated for	or the benefit of a co	llege or university owned	l or operat	ed by a do	vernmentalı	nit describe	ed in
	section 170(b)(1)(A)(iv). (0			or operat	ou by u ge	of the first of th		
	A federal, state, or local go		nental unit described in	section 1	70(6)(1)(1)	(1)		
	An organization that norma	-					ha qanaral i	oublic described in
	section 170(b)(1)(A)(vi). (C		That part of its support if	onna govo	Innontar		ne general j	
	A community trust describe			ылу				
	An agricultural research or			-	ed in conii	inction with a	land-arant	college
	or university or a non-land-							
	iniversity:	grant concyc or agric			name, eny	, and state of	the conege	
	An organization that norma	ally receives (1) more	than 33 1/3% of its supp	ort from c	ontribution	ns membersk	nin fees and	d aross receipts from
	activities related to its exen	•					-	•
	ncome and unrelated busi							
	See section 509(a)(2). (Co				0000 0000		gamzation	
	An organization organized		ively to test for public sat	fetv See	section 5(	)9(a)(4)		
	An organization organized						arry out the	nurnoses of one or
	nore publicly supported or							
	ines 12a through 12d that							
a 🗌	Type I. A supporting orga							aivina
u	the supported organization	-	-	•	-		•••••	
	organization. You must of			indjointy c				pporting
b 🗌	Type II. A supporting org			ion with it	s supporte	ed organizatio	n(s) by hay	vina
~	control or management of					-		-
	organization(s). You mus						go the supp	
c 🗌	Type III functionally inte			in connec	tion with	and functiona	lly integrate	ed with
	its supported organizatio							
d 🗌	Type III non-functionally						rted organiz	zation(s)
	that is not functionally in		•••				-	
	requirement (see instruct							
e 🗌							II. Type III	
	e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.							
f Enter	the number of supported of		, , , , , , , , , , , , , , , , , , , ,					
	le the following information	•						
	Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the org	anization listed ing document?	(v) Amount o	f monetary	(vi) Amount of other
	organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see i	nstructions)	support (see instructions)

## Schedule A (Form 990 or 990-EZ) 2020 NEW COLLEGE FOUNDATION, INC. Part II Support Schedule for Organizations Described in Sections 170

59-0911744 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	<b>(b)</b> 2017	<b>(c)</b> 2018	(d) 2019	(e) 2020	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	2325892.	2066097.	2781233.	2129231.	6205479.	15507932.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	2325892.	2066097.	2781233.	2129231.	6205479.	15507932.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						5679237.		
	Public support. Subtract line 5 from line 4.						9828695.		
Sec	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	<b>(b)</b> 2017	<b>(c)</b> 2018	(d) 2019	(e) 2020	(f) Total		
7	Amounts from line 4	2325892.	2066097.	2781233.	2129231.	6205479.	15507932.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties,								
	and income from similar sources	1302746.	1021662.	3199038.	2661972.	539,097.	8724515.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on	1,671.	265.		386.		2,322.		
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)	24,647.	35,512.	93,635.	20,744.	39,710.	214,248.		
11	<b>Total support.</b> Add lines 7 through 10						24449017.		
12	Gross receipts from related activities,	etc. (see instructio	ns)			12			
13	First 5 years. If the Form 990 is for th	e organization's fir	st, second, third, f	ourth, or fifth tax y	/ear as a section 5	01(c)(3)			
	organization, check this box and stop								
Sec	ction C. Computation of Publi	c Support Per	centage						
14	Public support percentage for 2020 (I	ine 6, column (f), d	vided by line 11, c	olumn (f))		14	40.20 %		
15	Public support percentage from 2019	Schedule A, Part	I, line 14			15	35.48 %		
	33 1/3% support test - 2020. If the c					ore, check this bo	x and		
	stop here. The organization qualifies as a publicly supported organization								
b	33 1/3% support test - 2019. If the c	organization did no	t check a box on li	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box		
	and stop here. The organization qualifies as a publicly supported organization								
17a	<b>17a 10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,								
	and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization								
	meets the facts-and-circumstances te	st. The organizatio	n qualifies as a pu	blicly supported o	rganization				
b	10% -facts-and-circumstances test	- 2019. If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or		
	more, and if the organization meets th	e facts-and-circum	istances test, cheo	k this box and <b>st</b>	t <b>op here.</b> Explain ii	n Part VI how the			
	organization meets the facts-and-circu	umstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation			
18	Private foundation. If the organization	n did not check a l	oox on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instructions	s <b>&gt;</b>		

Schedule A (Form 990 or 990-EZ) 2020

# Schedule A (Form 990 or 990-EZ) 2020 NEW COLLEGE FOUNDATION, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	alon A. Public Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	<b>(c)</b> 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	• • …						
	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and						
/ d	3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	tion B. Total Support						
	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6	(4) 2010		(0) 2010		(0) 2020	
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)			and an COL 1	 		
14	First 5 years. If the Form 990 is for the	0					
800	check this box and stop here			<u></u>		<u></u>	<b>P</b>
	· · · · · · · · · · · · · · · · · · ·						
	Public support percentage for 2020 (I	, (),		()/		15	%
	Public support percentage from 2019					16	%
	tion D. Computation of Inves					1 1	
	Investment income percentage for 20					17	%
	Investment income percentage from					18	%
19a	33 1/3% support tests - 2020. If the						ie 17 is not
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2019. If the	-	•				►
	line 18 is not more than 33 1/3%, che	-					
20	Private foundation. If the organization						

## Schedule A (Form 990 or 990-EZ) 2020 NEW COLLEGE FOUNDATION, INC.

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes." *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

## Schedule A (Form 990 or 990-EZ) 2020 NEW COLLEGE FOUNDATION, INC.

Ра	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
с	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one of more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officer directors, or trustees at all times during the tax year? <i>If</i> " <i>No</i> ," <i>describe in</i> <b>Part VI</b> <i>how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supporte organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>	rs, ed		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u></u>	supervised, or controlled the supporting organization.	2		L
Sec	ction C. Type II Supporting Organizations		<b></b>	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
0	the supported organization(s).	1		L
Sec	ction D. All Type III Supporting Organizations		,	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		<u> </u>

- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a
- **3** By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If* "Yes," *describe in* **Part VI** *the role the organization*'s

#### supported organizations played in this regard. Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

с	The organization supported a governmental entity.	Describe in Part VI how you supported a governmental entity (see instructions).	

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "No" provide details in **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

2

3

2a

2b

3a

3b

Yes No

Schedule A	(Form 990 or 990-EZ) 2020	NEW	COLLEGE	FOUNDATION,	INC.
Part V	Type III Non-Functio	nally	Integrated 5	09(a)(3) Supporting	organizations

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

1

## Schedule A (Form 990 or 990-EZ) 2020 NEW COLLEGE FOUNDATION, INC.

Par	t V   Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations (continu	ied)	
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp		T		
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	6	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount	1		10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	IS	(iii) Distributable Amount for 2020
_1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
c	From 2017				
d	From 2018				
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
	Applied to 2020 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

Schedule A	(Form 990 or 990-EZ) 2020 NEW	COLLEGE	FOUNDAT	ION,	INC.	59-0911744	Page 8
Part VI	<b>Supplemental Information</b> Part IV, Section A, lines 1, 2, 3b, 30	<ul> <li>Provide the e</li> <li>c, 4b, 4c, 5a, 6,</li> <li>nd 3; Part IV, Se</li> </ul>	xplanations requ 9a, 9b, 9c, 11a, ection E, lines 1c	uired by I , 11b, an ;, 2a, 2b,	Part II, line 10; Part d 11c; Part IV, Sec 3a, and 3b; Part V	II, line 17a or 17b; Part III, line 12; tion B, lines 1 and 2; Part IV, Section , line 1; Part V, Section B, line 1e; Pa	n C,

## Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

## \*\* PUBLIC DISCLOSURE COPY \*

## Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

INC.

OMB No. 1545-0047

2020

Employer identification number

NEW	COLLEGE	FOUNDATION
Organization type (check one):		

59-0911744

Filers of:	Section:
Form 990 or 990-EZ	$\fbox{3}$ 501(c)( 3) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## **Special Rules**

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year  $\dots$   $\blacktriangleright$  \$

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 $\label{eq:LHA} \ \ \mbox{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Name of organization

NEW COLLEGE FOUNDATION, INC.

Employer identification number

59-0911744

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if add	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$00.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<u>No.</u>	Name, address, and ZIP + 4	Total contributions	Type of contribution         Person       X         Payroll       Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions	Type of contribution         Person         Payroll         Noncash         (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name address and ZID + 4	(c)	(d) Turpe of contribution
<u>No.</u>	Name, address, and ZIP + 4	Total contributions	Type of contribution         Person         Payroll         Noncash         (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

59-0911744

NEW COLLEGE FOUNDATION, INC.

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

	Noncash Property (see instructions). Use duplicate copies of Pa	in in additional space is needed.	1
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	

Name of or	rganization		Employer identification number
NEW CO	OLLEGE FOUNDATION, INC.		59-0911744
Part III		) through (e) and the following line en charitable, etc., contributions of <b>\$1,000 or</b>	section 501(c)(7), (8), or (10) that total more than \$1,000 for the ye
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of git	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, a	(e) Transfer of gif	gift Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-		(e) Transfer of git	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of git	
-	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee
		[	

(Form 990 or 990-EZ)	For Org	anizations Exempt From Incom	e Tax Under section	501(c) and section 527	2020
	Complete	if the organization is described	below. ► Attach to	o Form 990 or Form 990-E	Z. Open to Public
Department of the Treasury Internal Revenue Service		Go to www.irs.gov/Form990 for			Inspection
If the organization ans	wered "Yes," or	Form 990, Part IV, line 3, or Fo	rm 990-EZ, Part V, lir	ne 46 (Political Campaign	Activities), then
<ul> <li>Section 501(c)(3) or</li> </ul>	ganizations: Corr	plete Parts I-A and B. Do not com	plete Part I-C.		
<ul> <li>Section 501(c) (other</li> </ul>	r than section 50	01(c)(3)) organizations: Complete F	Parts I-A and C below.	Do not complete Part I-B.	
<ul> <li>Section 527 organiz</li> </ul>	ations: Complete	e Part I-A only.			
If the organization ans	wered "Yes," or	Form 990, Part IV, line 4, or Fo	rm 990-EZ, Part VI, li	ne 47 (Lobbying Activities	;), then
<ul> <li>Section 501(c)(3) or</li> </ul>	ganizations that I	nave filed Form 5768 (election und	der section 501(h)): Co	omplete Part II-A. Do not co	mplete Part II-B.
<ul> <li>Section 501(c)(3) or</li> </ul>	ganizations that I	nave NOT filed Form 5768 (electio	n under section 501(h	n)): Complete Part II-B. Do r	ot complete Part II-A.
If the organization ans	wered "Yes," or	i Form 990, Part IV, line 5 (Proxy	Tax) (See separate i	instructions) or Form 990-	EZ, Part V, line 35c (Proxy
Tax) (See separate inst	ructions), then				
	), or (6) organizat	ions: Complete Part III.			
Name of organization				Emp	loyer identification number
	NEW COL	LEGE FOUNDATION,	INC.		59-0911744
Part I-A Compl	ete if the org	anization is exempt unde	r section 501(c)	or is a section 527 or	ganization.
1 Provide a descripti	on of the organiz	ation's direct and indirect politica	I campaign activities i	n Part IV.	
2 Political campaign	activity expendit	ures		►	\$
3 Volunteer hours for	political campai	gn activities			
				0)	
Part I-B Compl	ete if the org	anization is exempt unde			
	•	incurred by the organization unde			
		incurred by organization manager			
		n 4955 tax, did it file Form 4720 fo			
					Yes No
b If "Yes," describe in		anization is exempt unde	r agation 501(a)	avaant agation 501/	N(2)
	-	•			
		by the filing organization for sect			Þ
		ization's funds contributed to othe	-		•
					Þ
		. Add lines 1 and 2. Enter here an	,		ħ
		1100 DOL for this year?			
		<b>1120-POL</b> for this year?			
		tion listed, enter the amount paid	•	•	
		omptly and directly delivered to a			
		additional space is needed, provid		· · ·	
(a) Nam	<u> </u>	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	5			filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization.
					If none, enter -0

**Political Campaign and Lobbying Activities** 

OMB No. 1545-0047

SCHEDULE C

Schedule C (Form	n 990 or 990-EZ) 2020 ] omplete if the org	NEW C	OLLEGE	FOUNDATION	, INC.	59-0	911744 Page 2
		anizatio	on is exen	npt under section	501(c)(3) and file	d Form 5768 (ele	ction under
	ection 501(h)).						
A Check 🕨 🗋				iated group (and list in	Part IV each affiliated	group member's name	, address, EIN,
	expenses, and share		, ,	• •	defense en els		
B Check 🕨 📘	If the filing organizat	tion check	ed box A ar	nd "limited control" pro	visions apply.		
			oying Exper leans amou	nditures nts paid or incurred.)		<b>(a)</b> Filing organization's totals	<b>(b)</b> Affiliated group totals
1a Total lobby	ing expenditures to influ	ience publ	lic opinion (g	grassroots lobbying)			
	ing expenditures to influ					106,238.	
c Total lobby	ing expenditures (add lir	nes 1a and	d 1b)			106,238.	
	pt purpose expenditure					4,423,069.	
e Total exem	pt purpose expenditures	s (add line	s 1c and 1d)	)		4,529,307.	
f_Lobbying n	ontaxable amount. Ente	r the amo	unt from the	following table in both	n columns.	376,465.	
If the amoun	t on line 1e, column (a) o	r (b) is:	The lob	bying nontaxable amo	ount is:		
Not over \$5	600,000		20% of t	he amount on line 1e.			
Over \$500,	000 but not over \$1,000	,000	\$100,00	0 plus 15% of the exce	ess over \$500,000.		
Over \$1,00	0,000 but not over \$1,50	00,000	\$175,00	0 plus 10% of the exce	ess over \$1,000,000.		
Over \$1,50	0,000 but not over \$17,0	000,000	\$225,00	0 plus 5% of the exces	ss over \$1,500,000.		
Over \$17,0	00,000		\$1,000,0	000.			
g Grassroots	nontaxable amount (ent	ter 25% of	line 1f)			94,116.	
h Subtract lin	e 1g from line 1a. If zero	o or less, e	enter -0-			0.	
i Subtract lin	e 1f from line 1c. If zero	or less, e	nter -0			0.	
j If there is a	n amount other than zer	ro on eithe	er line 1h or l	ine 1i, did the organiza	tion file Form 4720	_	
reporting se	ection 4911 tax for this y	year?					Yes No
(	Some organizations th	nat made a	a section 50	raging Period Under D1(h) election do not l ate instructions for lin	nave to complete all o	f the five columns be	low.
		Lob	oying Exper	nditures During 4-Yea	r Averaging Period		
	endar year ear beginning in)	(a) :	2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> Total
2a Lobbying n	ontaxable amount	34	5,114.	367,154.	344,990.	376,465.	1,433,723.
<b>b</b> Lobbying c (150% of lin	eiling amount ne 2a, column(e))						2,150,585.
<u>c</u> Total lobby	ing expenditures	8	8,405.	93,314.	108,254.	106,238.	396,211.
d Grassroota	nontaxable amount	8	6,279.	91,789.	86,248.	94,116.	358,432.
	ceiling amount	0		51,709.	00,240.	J4,110.	550,452.
	ne 2d, column (e))						537,648.
f Grassroots	lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2020

## 59-0911744 Page 3

## Schedule C (Form 990 or 990 EZ) 2020 NEW COLLEGE FOUNDATION, INC. 59-09117 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)	(a)		(b)	
of the	lobbying activity.	Yes	No	Amo	ount	
1 a	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?					
	Mailings to members, legislators, or the public?					
	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
j	Total. Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5),	or sec	tion		
	501(c)(6).					
				Yes	No	
1	Were substantially all (90% or more) dues received nondeductible by members?		1			
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2			
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the	e prior year?	3			
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section					
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered '	'No" OR (b	) Part I	II-A, line	3, is	
	answered "Yes."					
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al				
	expenses for which the section 527(f) tax was paid).					
	Current year		2a			
	Carryover from last year		2b			
С	Total		2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce	ess				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	olitical				
	expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures (See instructions)		5			
Par	t IV Supplemental Information					
Provi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A,	lines 1 a	nd 2 (See		

instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE [	)
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Department of the Treasury Internal Revenue Service

<del>9</del> 0)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.



\$

Schedule D (Form 990) 2020

Nam	e of the organization NEW COLLEGE FOUNDA	TION, INC.	Employer identification number 59-0911744
Pa		d Funds or Other Similar Fu	
	organization answered "Yes" on Form 990, Part IV, lin		
		(a) Donor advised funds	(b) Funds and other accounts
4	Total number at end of year		
1 2	Aggregate value of contributions to (during year)		
	Aggregate value of grants from (during year)		
3 ⊿	Aggregate value of grants norm (during year)		
4	Did the organization inform all donors and donor advisors in v		
5	are the organization's property, subject to the organization's	-	
6		-	
6	Did the organization inform all grantees, donors, and donor a for charitable purposes and not for the benefit of the donor o		
	impermissible private benefit?	· · ·	
Pa			
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (for example, recreation)		tion of a historically important land area
	Protection of natural habitat		tion of a certified historic structure
	Preservation of open space		tion of a certified historic structure
0		ind concentration contribution in the	form of a concentration accompany on the last
2	Complete lines 2a through 2d if the organization held a qualif day of the tax year.		Held at the End of the Tax Year
~			
a b			
b	Total acreage restricted by conservation easements Number of conservation easements on a certified historic stru	ucture included in (a)	
c d	Number of conservation easements included in (c) acquired a		
d			
3	listed in the National Register Number of conservation easements modified, transferred, rele		
5	year	eased, extinguished, or terminated	
4	Number of states where property subject to conservation eas	ement is located	
5	Does the organization have a written policy regarding the per		an of
Ũ	violations, and enforcement of the conservation easements it		YesNo
6	Staff and volunteer hours devoted to monitoring, inspecting,		
Ŭ			
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing cor	servation easements during the year
•			solvation bacomonto danng the year
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section	170(b)(4)(B)(i)
•	and section 170(h)(4)(B)(ii)?	, ,	
9	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footn		
	organization's accounting for conservation easements.		
Pa	t III Organizations Maintaining Collections of	Art, Historical Treasures,	or Other Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95		nent and balance sheet works
	of art, historical treasures, or other similar assets held for pub	•	
	service, provide in Part XIII the text of the footnote to its finar		-
b	If the organization elected, as permitted under FASB ASC 95		
	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	, , ,	• • •
	(i) Revenue included on Form 990, Part VIII, line 1		▶ \$
			<b>N</b> .
2	If the organization received or held works of art, historical trea		
	the following amounts required to be reported under FASB A		<b>U</b> <i>i i</i>
а	Revenue included on Form 990. Part VIII, line 1	5	▶ \$

b Assets included in Form 990, Part X

		LEGE FOUNDA				-0911744	
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Oth	er Similar As	sets <sub>(contine</sub>	ued)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant use o	of its	
	collection items (check all that apply):						
а	Public exhibition	d	Loan or exc	hange program			
b	Scholarly research	е	Other				
с	Preservation for future generations						
4	Provide a description of the organization's co	ellections and explain	how they further th	e organization's ex	empt purpose in	Part XIII.	
5	During the year, did the organization solicit o						
	to be sold to raise funds rather than to be ma					Yes	No
Par	t IV Escrow and Custodial Arrang					t IV, line 9, or	
	reported an amount on Form 990, Par		C				
1a	Is the organization an agent, trustee, custodia	an or other intermedi	arv for contributions	s or other assets no	t included		
	on Form 990, Part X?					Yes	No
b	If "Yes," explain the arrangement in Part XIII a						
	······································					Amount	
c	Beginning balance				1c	,	
	Additions during the year						
	Distributions during the year						
f	Ending balance						
2a	Did the organization include an amount on Fo					Yes	No
	If "Yes," explain the arrangement in Part XIII.				• • • • • • • • • • • • • • • • • • • •	100	
Par							
		(a) Current year	(b) Prior year	(c) Two years back		hack (e) Four	vears back
19	Beginning of year balance	38,330,041.	41,066,472.	41,588,250			971,092.
	Contributions	459,195.	47,768.				830,963.
	Net investment earnings, gains, and losses	12,925,370.	-62,721.	2,237,061			027,331.
	Grants or scholarships	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		2,207,002	. 2,012,1		•=,••=.
	Other expenditures for facilities						
е		3,180,824.	2,721,478.	3,407,953	1,551,7	794 5	043,366.
	and programs	3,100,021.	2,721,170.	3,107,555	. 1,001,1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	Administrative expenses	48 533 782	38,330,041.	41 066 472	. 41,588,2	250 40	786,020.
g	End of year balance				• • • • •		,00,020.
2	Provide the estimated percentage of the curr	5.8300		) heid as.			
	Board designated or quasi-endowment ► Permanent endowment ► 71.4300		_%				
D		%					
С		%					
•	The percentages on lines 2a, 2b, and 2c show						
за	Are there endowment funds not in the posses	ssion of the organiza	tion that are held ar	id administered for	the organization	Г	× N
	by:						Yes No X
	(i) Unrelated organizations						X
	(ii) Related organizations					3a(ii)	
	If "Yes" on line 3a(ii), are the related organiza					3b	
4	Describe in Part XIII the intended uses of the t VI Land, Buildings, and Equipm		vment funds.				
Fai							
	Complete if the organization answered						
	Description of property	(a) Cost or of			Accumulated	(d) Book	value
		basis (investm	,	( )	depreciation	4.01	020
	Land			1,832.	752 050		,832.
	Buildings		1,52	0,611.	753,952.	766	659.
	Leasehold improvements				100 511	-	
d	Equipment			8,280.	108,761.	9	,519.
	Other					4 4 4 4 4	010
Tota	I. Add lines 1a through 1e. <i>(Column (d) must</i> e	qual Form 990, Part λ	<u>K. column (B), line 1</u>	0c.)			8,010.
					Sche	edule D (Form	990) 2020

ſ	Part VII	Investments -	Other Se	curities.		
ŝ	Schedule D	(Form 990) 2020	NEW	COLLEGE	FOUNDATION,	INC.

	Complete if the organization answered "Yes" o	n Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Descri	ption of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	of-year market value
(1) Financi	ial derivatives			
(2) Closely	/ held equity interests			
(3) Other				
	LTERNATIVE FOREIGN			
(B) EÇ	QUITY	4,609,495.	END-OF-YEAR MARKET	VALUE
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. )	(b) must equal Form 990, Part X, col. (B) line 12.) 🕨	4,609,495.		
Part VII	I Investments - Program Related.			
	Complete if the organization answered "Yes" o	n Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col.	(b) must equal Form 990, Part X, col. (B) line 13.) 🕨			
Part IX	Other Assets.			
	Complete if the organization answered "Yes" o	n Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
	(a) D	Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. <u>(Coli</u> Part X	umn (b) must equal Form 990, Part X, col. (B) line Other Liabilities.	<u>15.)</u>	▶	
TartA	J	n Fauna 000 Davit IV ( line 1	1. or 116 Coo Form 000 Bort V line 05	
	Complete if the organization answered "Yes" o (a) Description of liability	n Form 990, Part IV, IME 1	Te of 111. See Form 990, Part X, line 25.	(b) Book value
1. (1) Fai				(W) DOOK VAIUE
	deral income taxes JNDS HELD ON BEHALF OF OT	HERS		104,640.
				200,025.
	IABILITIES UNDER TRUST AG	N Demen 19		200,023.
(4)				
(5)				
(6)				
(7)				
(8)				
			I	
(9) Tatal (2) (	umn (b) must equal Form 990, Part X, col. (B) line .			304,665.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Sche	dule D (Form 990) 2020 NEW COLLEGE FOUNDATION,	INC.		59-	0911744 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stat	tements Wit	h Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	16,172,299.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	3,186,277.		
b	Donated services and use of facilities	2b	81,783.		
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)		30,210.		
е	Add lines 2a through 2d			2e	3,298,270.
3	Subtract line 2e from line 1			3	12,874,029.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	265,331.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines 4a and 4b			4c	265,331.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12.	)		5	13,139,360.
Par	+ VII   Deconciliation of Expanses per Audited Einancial St				
	t XII Reconciliation of Expenses per Audited Financial Sta		in Expenses per P	tetur	n.
. u	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.		tetur	
1	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements	ne 12a.		tetur	n. 4,420,041.
	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:	ne 12a.			
1	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements	ne 12a.			
1 2	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	ne 12a. 2a 2b			
1 2 a	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities	12a. 2a 2b 2c	81,783.		
1 2 a	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	12a. 2a 2b 2c			4,420,041.
1 2 b c d	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>	12a. 2a 2b 2c 2d	81,783. 74,282.		4,420,041.
1 2 b c d	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b>	12a. 2a 2b 2c 2d	81,783. 74,282.	1	4,420,041.
1 2 b c d e	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>	12a. 2a 2b 2c 2d	81,783.	1 2e	4,420,041.
1 2 b c d 8 3	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b>	12a. 2a 2b 2c 2d	81,783. 74,282.	1 2e	4,420,041.
1 2 b c d e 3 4	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1:	12a. 22a 22b 2c 2d 4a	81,783.	1 2e	4,420,041 156,065 4,263,976
1 2 d c d 8 3 4 a b	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines <b>4a</b> and <b>4b</b>	12a. 2a 2b 2c 2d 2d	81,783. 74,282. 265,331.	1 2e	4,420,041. 156,065. 4,263,976. 265,331.
1 2 b c d e 3 4 b c 5	Complete if the organization answered "Yes" on Form 990, Part IV, lir Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b> Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.)	12a. 2a 2b 2c 2d 2d	81,783. 74,282. 265,331.	1 2e 3	4,420,041 156,065 4,263,976

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

## PART V, LINE 4:

## THE FOUNDATION'S ENDOWMENT FUNDS ARE TO BENEFIT NEW COLLEGE OF FLORIDA.

PART XI, LINE 2D - OTHER ADJUSTMENTS:	
CHANGE IN VALUE OF TRUSTS/ANNUITY	-44,072.
SPECIAL EVENT EXPENSES	74,282.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	30,210.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	

## SPECIAL EVENT EXPENSES

(continued)		

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.						Open to Public Inspection		
	of the organization	GO 10	www.irs.gov/Fd	ormaao for instructions and the latest	information.	Employer	identification	number
	C C							
NEW Part	COLLEGE FO	OUNDATION ,	INC.	side the United States. Comple		59-09	<u>11744</u>	
Fait	Form 990, Pa				ete if the organ	lization answ	/ered "Yes" on	
1			n maintain record	ds to substantiate the amount of its gra	nts and other a	assistance,		
	the grantees' eligibili	ty for the grants or a	assistance, and t	the selection criteria used to award the	grants or assis	stance?	Yes	No No
	United States.			procedures for monitoring the use of its		her assistan	ce outside the	
3	Activities per Region (a) Region	(The following Part (b) Number of		an be duplicated if additional space is n (d) Activities conducted in the region		vity listed in	(d) (f)	Total
		offices in the region	employees,	(by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a pro describe	gram service e specific typ (s) in the reg	e, exper be for inves	nditures r and stments e region
CENTR	AL AMERICA AND							
THE C	CARIBBEAN	0	0	INVESTMENTS			31	10,722.
3 2	Subtotal	0	0				31	10,722.
	Subtotal Total from continuati							_ ,
:	sheets to Part I		0					0.
	Totals (add lines 3a and 3b)	0	0				31	10,722.

**Statement of Activities Outside the United States** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

OMB No. 1545-0047

2020

SCHEDULE F (Form 990)

### Schedule F (Form 990) 2020

# Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	(f) Manner of cash disbursement	<b>(g)</b> Amount of noncash assistance	(h) Description of noncash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)	
			ecognized as charities by the t						
			or counsel has provided a sect	ion 501(c)(3) equ	uivalency letter	►			
3 Enter total number of other organizations or entities									

59-0911744

### Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Region	(c) Number of recipients	(d) Amount of cash grant	<b>(e)</b> Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)

Schedule F (Form 990) 2020

	(Form 990) 2020		COLLEGE	FOUNDATION,	INC.
Part IV	Foreign For	ms			

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
	Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
	Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
	Instructions for Form 5713; don't file with Form 990)	Yes	XNo

Schedule F (Form 990) 2020

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.


SCHEDULE G Suppler	nental Information Regarding	Fundra	aisi	ng or Gaming A	ctiv	ities	OMB No. 1545-0047
(Form 990 or 990-EZ) Complete if	Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.						
Department of the Treasury	Attach to Form 990 or Form 990-EZ.						
Internal Revenue Service	Go to www.irs.gov/Form990 for instr	ructions a	and	the latest information	on.		Inspection ntification number
-	LLEGE FOUNDATION, I	NC				59-0911	
	<b>S.</b> Complete if the organization answe		." on	Form 000 Part IV/	ino 1 <sup>-</sup>		
required to complete this p		eleu les	5 011	10m 330, 1 at 10, 1		7. TOITI 330-LZ	Thers are not
·	aised funds through any of the followir	ng activitie	es. C	Check all that apply.			
a Mail solicitations	e 📃 Solicita	ation of no	on-go	overnment grants			
<b>b</b> Internet and email solicitation	ons f Solicita	ation of go	overr	nment grants			
c Phone solicitations	g 🔄 Specia	l fundraisi	ing e	events			
d In-person solicitations		. ('		"			
	n or oral agreement with any individual , Part VII) or entity in connection with p				tees,	or Ves	No
	ndividuals or entities (fundraisers) pursu			•	ne fur		
compensated at least \$5,000 by t	· /·	ant to ug					
(i) Name and address of individual	(ii) Activity	(iii) Di fundrais	id ser	(iv) Gross receipts		Amount paid or retained by)	(vi) Amount paid to (or retained by)
or entity (fundraiser)	(iii) Activity	have custody or control of contributions?		from activity	fundraiser listed in col. (i)		organization
		Yes I	No				
	•						
Total							
3 List all states in which the organiza or licensing.	ation is registered or licensed to solicit	contributi	ions	or has been notified	it is e	exempt from re	gistration

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2020

# Schedule G (Form 990 or 990 EZ) 2020 NEW COLLEGE FOUNDATION, INC.

59-0911744 Page 2

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gro	oss income on Form 990	-EZ, lines 1 and 6b. List e	vents with gross receipt	ts greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			THE O'SHEA	LECTURE	NONE	(add col. (a) through
			FORMULA	SERIES		col. (c)
a			(event type)	(event type)	(total number)	COI. (C)
Revenue			0.54.000	6 954		
Rev	1	Gross receipts	264,200.	6,054.		270,254.
	2	Less: Contributions	11,550.	270.		11,820.
	3	Gross income (line 1 minus line 2)	252,650.	5,784.		258,434.
	4	Cash prizes				
	4	Cash prizes				
	5	Noncash prizes				
enses	6	Rent/facility costs				
Direct Expenses	7		2,072.			2,072.
Dire						
	8	Entertainment		600.		72,210.
	9	Other direct expenses		•	<b>`</b>	74,282.
	10	Direct expense summary. Add lines 4 through			•	184,152.
	rtl	Net income summary. Subtract line 10 from li <b>Gaming.</b> Complete if the organization				104,132.
		\$15,000 on Form 990-EZ, line 6a.			eponed more than	
		••••••••••••••••••••••••••••••••••••••	( ) =:	(b) Pull tabs/instant		(d) Total gaming (add
Ine			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue						
۳	1	Gross revenue				
ő	2	Cash prizes				
Jse						
Exper	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
			Yes%		<b>Yes</b> %	
	6	Volunteer labor	No No	No	No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		►	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		►	
		ter the state(s) in which the organization condu				
		the organization licensed to conduct gaming ac				Yes No
b	It "	No," explain:				
	_					
		ere any of the organization's gaming licenses re Yes," explain:			ear?	Yes No
5	.,	, ovprann				

032082 11-25-20

Schedule G (Form 990 or 990-EZ) 2020

Sch	hedule G (Form 990 or 990-EZ) 2020 NEW COLLEGE FOUNDATION, INC. 59-0	)911'	744	Page 3
	Does the organization conduct gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?		Vac	No
13	Indicate the percentage of gaming activity conducted in:		105	
	a The organization's facility	13a		%
	An outside facility	13b		%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			/0
	Name  Address			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	No
	<ul> <li>If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶\$</li> <li>If "Yes," enter name and address of the third party:</li> </ul>			
	Name			
	Address			
16	Gaming manager information:			
	Name			
	Gaming manager compensation 🕨 \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	<ul> <li>a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?</li> <li>b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year </li> </ul>		Yes	🗌 No
Pa	<b>Supplemental Information.</b> Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	rt III, line	es 9, 9	b, 10b,

	G (Form 990 or 990-EZ)			FOUNDATION,	IN
Part IV	Supplemental Info	ormation	(continued)		


SCHEDULE I	G	Grants and Oth	er Assistan	ce to Organ	izations,		OMB No. 1545-0047
(Form 990)	Go	vernments, an lete if the organization	d Individual	s in the Ŭni <sup>.</sup>	ted States		2020
Department of the Treasury	Comp	_	Attach to Form	m 990.			Open to Public
Internal Revenue Service		Go to www.ir	s.gov/Form990 fo	r the latest inform	nation.		Inspection
Name of the organization NEW COLLE	GE FOUNDA	TION, INC.					Employer identification number $59-0911744$
Part I General Information on Grants a							
1 Does the organization maintain records t criteria used to award the grants or assis							
2 Describe in Part IV the organization's pro	cedures for monit	oring the use of grant	funds in the United	States.			
Part II Grants and Other Assistance to I	Domestic Organia	zations and Domestic	Governments. C	omplete if the orga	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$	5,000. Part II can	be duplicated if addition	onal space is need	ed.			
<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	<b>(d)</b> Amount of cash grant	(e) Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
NEW COLLEGE OF FLORIDA							
5800 BAY SHORE ROAD							SUPPLEMENT ACADEMIC
SARASOTA, FL 34243	90-0057281	170(C)(1)	94,371.	0.			PROGRAMS AND ENHANCEMENT
							NEW COLLEGE AND THE
NEW COLLEGE OF FLORIDA							CROSS-COLLEGE ALLIANCE IN
5800 BAY SHORE ROAD							THE COMMUNITY THAT WILL
SARASOTA, FL 34243	90-0057281	170(C)(1)	100,736.	0.			HAVE FACULTY, STAFF, AND
							INCREASING ACCESS TO
NEW COLLEGE OF FLORIDA							HIGH-QUALITY
5800 BAY SHORE ROAD							POSTSECONDARY EDUCATION
SARASOTA, FL 34243	90-0057281	170(C)(1)	73,295.	0.			AND DIVERSIFYING THE
NEW COLLEGE OF FLORIDA							
5800 BAY SHORE ROAD							SUPPLEMENT ACADEMIC
SARASOTA, FL 34243	90-0057281	170(C)(1)	1,017,949.	0.			PROGRAMS AND ENHANCEMENT
,							
2 Enter total number of section 501(c)(3) ar	d government or		line 1 table				<u> </u> ▶ 1.
<ul><li>3 Enter total number of other organizations</li></ul>							0.
LHA For Paperwork Reduction Act Notice,							Schedule I (Form 990) 2020

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. SEE PART IV FOR COLUMN (H) DESCRIPTIONS

59-0911744

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
STUDENT RESEARCH & TRAVEL GRANTS	37	29,403.	0.		
SCHOLARSHIPS	328	962,675.	0.		

**Part IV** Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

ONLY CURRENT STUDENTS OF NEW COLLEGE ARE AWARDED SCHOLARSHIPS FROM NEW

COLLEGE FOUNDATION. THESE SCHOLARSHIPS AND STUDENTS ARE MONITORED BY THE

NEW COLLEGE FINANCIAL OFFICE. GRANTS ARE AWARDED TO NEW COLLEGE FACULTY

MEMBERS AND ARE PAID DIRECTLY TO THE BUSINESS OFFICE OF THE COLLEGE.

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: NEW COLLEGE OF FLORIDA

### (H) PURPOSE OF GRANT OR ASSISTANCE: NEW COLLEGE AND THE CROSS-COLLEGE

	59-0911744 P	age <b>2</b>
Part IV Supplemental Information		
ALLIANCE IN THE COMMUNITY THAT WILL HAVE FACULTY, STAFF, AND	STUDENTS AT	
NEW COLLEGE AND OUR NEIGHBORING COLLEGES IN THE CROSS COLLEGE	ALLIANCE	
(CCA) WORK WITH COMMUNITY MEMBERS AND GROUPS ON ISSUES IDENTI	FIED BY THE	
COMMUNITY ON WHICH THE ARTS AND HUMANITIES BEAR.		

NAME OF ORGANIZATION OR GOVERNMENT: NEW COLLEGE OF FLORIDA

(H) PURPOSE OF GRANT OR ASSISTANCE: INCREASING ACCESS TO HIGH-QUALITY

POSTSECONDARY EDUCATION AND DIVERSIFYING THE EDUCATED WORKFORCE ARE

MATTERS OF LOCAL, REGIONAL, AND NATIONAL URGENCY.

SC	CHEDULE J Compensation Information						
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest		ົງ	ົງດ		
		Compensated Employees		20	ZU	J	
Dena	tment of the Treasury	Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.		Open to	Publ	ic	
	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe			
Nam	e of the organization			identificatio		nber	
D		NEW COLLEGE FOUNDATION, INC.	59-	091174	4		
Ра	rt I Question	s Regarding Compensation					
	o				Yes	No	
1a		ate box(es) if the organization provided any of the following to or for a person listed on Form	990,				
	·	line 1a. Complete Part III to provide any relevant information regarding these items.					
	First-class or c	°					
		ation and gross-up payments Eation and gross-up payments Eation and gross-up payments Eation and gross-up payments Eation fee					
		spending account					
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or					
	-	rovision of all of the expenses described above? If "No," complete Part III to explain		1b			
2	•	n require substantiation prior to reimbursing or allowing expenses incurred by all directors,					
	•	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2			
	·						
3	Indicate which, if a	ny, of the following the organization used to establish the compensation of the organization's	i				
	CEO/Executive Dire	ctor. Check all that apply. Do not check any boxes for methods used by a related organization	on to				
	establish compensa	ation of the CEO/Executive Director, but explain in Part III.					
	X Compensation	committee Written employment contract					
	Independent of	ompensation consultant <u>X</u> Compensation survey or study					
	Form 990 of o	ther organizations Approval by the board or compensation of	ommittee				
4		I any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing					
	organization or a re	-				v	
a		e payment or change-of-control payment?				X X	
b	•	eive payment from a supplemental nonqualified retirement plan?				X	
C	-	eive payment from an equity-based compensation arrangement?		4c			
	I Tes to any or in	$e^{-4a^2}$ , ist the persons and provide the applicable amounts for each item in Fart in.					
	Only section 501(c	)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	n				
	contingent on the r						
а	The organization?			5a		X	
		ation?				X	
		or 5b, describe in Part III.					
6	For persons listed of	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n				
	contingent on the r	et earnings of:					
						X	
		ation?				X	
		or 6b, describe in Part III.					
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments					
_		nes 5 and 6? If "Yes," describe in Part III		7		X	
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		-		v	
~				8		X	
9		id the organization also follow the rebuttable presumption procedure described in					
		1 53.4958-6(c)?			- 0001		
LHA	For Paperwork R	eduction Act Notice, see the Instructions for Form 990.	Sche	dule J (Forn	n 990)	2020	

Schedule J (Form 990) 2020

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(B)(i)-(D)	reported as deferred on prior Form 990
(1) MARYANNE YOUNG	(i)	211,405.	0.	0.	0.	38,366.	249,771.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) KEVIN HUGHES	(i)	137,700.	0.	0.	0.	33,533.	171,233.	0.
ASSOCIATE VP ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2020

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2020

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection Employer identification number 59-0911744

OMB No. 1545-0047

INC. NEW COLLEGE FOUNDATION,

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO SUPPORT THE PRIORITIES OF NEW COLLEGE OF FLORIDA BY CULTIVATING AND

STEWARDING DONORS AND MANAGING ASSETS.

FORM 990. PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MISSION OF NEW COLLEGE FOUNDATION IS TO SUPPORT THE PRIORITIES OF

NEW COLLEGE OF FLORIDA, FLORIDA'S DESIGNATED HONORS COLLEGE. THIS IS

ACCOMPLISHED BY SECURING FUNDS AS A RESULT OF CULTIVATING AND

STEWARDING INDIVIDUALS, FOUNDATIONS, AND CORPORATIONS AND THROUGH THE

PRUDENT MANAGEMENT OF ASSETS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 WILL BE SENT TO ALL BOARD MEMBERS FOLLOWING ITS REVIEW AND APPROVAL BY THE AUDIT COMMITTEE. ALL BOARD MEMBERS WILL BE INVITED TO AN EXECUTIVE COMMITTEE MEETING WHERE THE CHAIR OF THE AUDIT COMMITTEE WILL REVIEW THE 990 WITH THE EXECUTIVE COMMITTEE AND THOSE BOARD MEMBERS IN THE 990 WILL BE APPROVED AT THAT MEETING AND WILL THEN BE ATTENDENCE. SIGNED BY THE BOARD CHAIR.

THE STATE OF FLORIDA SUNSHINE LAWS REQUIRE OPEN PUBLIC MEETINGS OF THE BOARD OF DIRECTORS. TO PROTECT DONOR IDENTITIES FROM PUBLIC DISPLAY, MEMBERS OF THE BOARD OF DIRECTORS WILL BE GIVEN THE PUBLIC DISCLOSURE COPY, WITH DONOR INFORMATION REDACTED, FOR REVIEW AND APPROVAL.

Schedule O (Form 990 or 990-EZ) 2020	Page 2
Name of the organization	Employer identification number
NEW COLLEGE FOUNDATION, INC.	59-0911744
FORM 990, PART VI, SECTION B, LINE 12C:	
A NEW CONFLICT OF INTEREST STATEMENT IS REQUIRED TO BE SIG	NED BY BOARD
A NEW CONFLICT OF INTEREST STATEMENT IS REQUIRED TO BE SIG	NED BI BOARD
MEMBERS ANNUALLY. THE SIGNED FORMS ARE REVIEWED BY THE AU	DIT COMMITTEE
CHAIRMAN AND THE CHAIR OF THE BOARD. THESE FORMS ARE REVI	EWED BY
CHAIRMAN AND THE CHAIR OF THE BOARD. THESE FORMS ARE REVI	EWED
NDEPENDENT AUDITORS ANNUALLY.	

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION OF THE EXECUTIVE DIRECTOR IS REVIEWED AND RECOMMENDED BY THE PRESIDENT OF NEW COLLEGE OF FLORIDA. COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES OF THE ORGANIZATION ARE REVIEWED AND RECOMMENDED BY THE EXECUTIVE DIRECTOR AND APPROVED BY THE PRESIDENT OF THE COLLEGE. IN BOTH CASES, COMPARATIVE DATA, STATE OF FLORIDA SALARY GUIDELINES, AND INDUSTRY STANDARDS ARE USED IN THE DECISION-MAKING PROCESS.

FORM 990, PART VI, SECTION C, LINE 19:

ALL DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF TRUST AGREEMENTS

-44,072.

PART XII, LINE 2C

THE AUDIT COMMITTEE REVIEWS AND APPROVES THE DRAFT AUDIT PRIOR TO

ISSUANCE. THIS PROCESS IS UNCHANGED FROM THE PRIOR YEAR.

SCHEDULE R	ľ
(= 000)	

### (Form 990)

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

20

Open to Public Inspection

Employer identification number 59 - 0911744

Department of the Treasury Internal Revenue Service Name of the organization

NEW COLLEGE FOUNDATION, INC.

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section	<b>(f)</b> Direct controlling entity	Yes	rolled
				501(c)(3))		Yes	No
NEW COLLEGE OF FLORIDA - 90-0057281							
5800 BAY SHORE ROAD							
SARASOTA, FL 34243	EDUCATION	FLORIDA	501(C)(3)	LINE 2			х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

# Schedule R (Form 990) 2020 NEW COLLEGE FOUNDATION, INC.

59-0911744 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate itions?		Genera manag partne	l or Percentage <sup>ing</sup> ownership
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes	10
	1										
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	-										
	-										
	-										
	]										
	]										
	1										
	1	1	1			1	L	L	1	<u> </u>	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(C) Legal domicile (state or foreign	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Percentage ownership	Sec 512(I contr ent	tion b)(13) rolled tity?
		country)		0		255615		Yes	No

# Schedule R (Form 990) 2020 NEW COLLEGE FOUNDATION, INC.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No				
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			L				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X				
b	Gift, grant, or capital contribution to related organization(s)	1b	X					
	Gift, grant, or capital contribution from related organization(s)	1c		X X				
d	d Loans or loan guarantees to or for related organization(s)							
	Loans or loan guarantees by related organization(s)	1e		Х				
f	Dividends from related organization(s)	1f		Х				
g		1g		Х				
h	h Purchase of assets from related organization(s)							
i Exchange of assets with related organization(s)								
j Lease of facilities, equipment, or other assets to related organization(s)								
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х				
Т	Performance of services or membership or fundraising solicitations for related organization(s)	11		Х				
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х				
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х					
	Sharing of paid employees with related organization(s)	10	X					
p	Reimbursement paid to related organization(s) for expenses	1p	X					
	Reimbursement paid by related organization(s) for expenses	1q	X					
r	r Other transfer of cash or property to related organization(s)							
	<ul> <li>r Other transfer of cash or property to related organization(s)</li> <li>s Other transfer of cash or property from related organization(s)</li> </ul>							
2	If the answer to any of the above is "Yes." see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	1s		X				

	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1)				
<u>(2)</u>				
<u>(</u> 3)				
<u>(</u> 4)				
<u>(</u> 5)				
<u>(6)</u>				

## Schedule R (Form 990) 2020 NEW COLLEGE FOUNDATION, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(-)	(1-)	(-)	(-1)	10		(4)	()		- <b>\</b>	(1)	(1)	(1.)
(a)	(b)	(c)	(d)	(e) Are a	<b>i</b> ll	(f)	(g)		h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners 501(c) orgs.	s sec. (3)	Share of total	Share of end-of-year	tio	ropor- nate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managin	
of entity		country)	excluded from tax under	orgs.?		income			tions?	of Schedule K-1	partner?	
		country)	sections 512-514)	Yes I	No	Income	255615	Yes	No	(Form 1065)	Yes No	·
				+	-+							+
												L
												<b> </b>

Schedule R (Form 990) 2020

## NEW COLLEGE FOUNDATION, INC.

# Schedule R (Form 990) 2020 NEW Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.