

New College of Florida Board of Trustees
Approved Minutes
Annual Meeting of September 15, 2007

Members Participating: Anthony Circharo; Rev. Jerome Dupree; Gen. Rolland V. Heiser; Bob Johnson; Elaine Keating; Major Gen. Raymond E. Mason, Jr.; Dr. Patrick McDonald; Kenneth Misemer; J. Robert Peterson; Col. Mickey Presha; Jane Smiley. **Participating by teleconference:** Warren Hudson; Dr. Vicki Raeburn.

Call to Order

Chairman Johnson called the meeting to order at 10:00 A.M.

Acknowledgement of Notice of Meeting

Chairman Johnson requested and received acknowledgement that the meeting had been duly noticed on September 6, 2007.

Approval of Minutes

Chairman Johnson asked for motion to approve the Minutes of the BOT meeting of June 16, 2007. Trustee Heiser so moved, seconded by Vice Chair Presha, and the Minutes were approved unanimously.

The Chairman requested a motion to approve the Minutes of the BOT Special Teleconference Meeting of July 26, 2007. Trustee Mason so moved, seconded by Trustee Heiser, and the Minutes were approved unanimously.

Chairman's Report

Chairman Johnson's requested the Board to consider the tentative schedule of meetings for the AY 2007-08. Since there was no discussion, he moved that the schedule be adopted subject to modification as necessary, seconded by Trustee Misemer. The Trustees indicated unanimous approval. Chairman Johnson welcomed Alternate Chair of the Faculty, Professor of Mathematics Patrick McDonald, to the BOT, temporarily replacing Professor Frederick R. Strobel who is recovering from a stroke. He also announced a contribution by Trustee Ray Mason and his wife Margaret of \$1,000,001.00, to be matched by state funds, to New College Foundation for the scholarship fund. His thanks to the Masons was followed by resounding applause from the audience in acknowledgement of their generosity. Chairman Johnson then indicated he would defer further comments until after the Election of Officers takes place later in the meeting.

President's State of the College Report

President Michalson indicated that his *State of the College Report* had been printed and circulated to the BOT and the campus community. He began by wishing Trustee Strobel well in his recovery. He echoed Chairman Johnson's welcome to Professor McDonald and noted that he is a mathematician who has been recognized nationally for his scholarship and teaching. He is also a member of Provost Savin's Academic Master Planning Committee, where he has made a serious study of enrollment issues, tracking trends in enrollment of out-of-state students and the effects of increases in out-of-state tuition. The President said he could not thank Trustee Ray and Margaret Mason enough for their very generous gift to New College; he knows they have commitments to far larger institutions. In the *State of the College Report*, he wove into the planning issues the major capital projects that are going forward despite the uncertainty regarding the state budget and governance authority. He said that by this time, everyone thought that the special session of the legislature would have sorted out the tuition dilemma and the operating budget parameters for all institutions. Now, we have learned the special session will not be held until October and that no one knows whether the budget cut will be 10% or 4%. A teleconference BOT meeting definitely will be needed to authorize the operating budget once we know what level the cut will be.

Turning to planning issues, President Michalson said that good schools are planning all the time and the Academic Master Planning exercise is just a more formal process for New College, timed to coincide with the requirements for reaffirmation of New College's accreditation by SACS and the Site Visit by the SACS

Team on October 7-9, 2008. He is concerned with the question of how to explicate a vision for the College shared by the new faculty. Dr. Michalson wants them to be more invested in the College's mission and ideals. He hoped that something along these lines comes out of the Academic Master Plan process: a sense of shared mission, supported by everyone across the institution.

The building program committee chaired by VP John Martin is planning what will go into the new 35,000 square foot structure replacing the Palmer Building, financed by the state. It is an interesting challenge, designed to promote having a greater critical mass in the region of the library, so there is more opportunity for personal contact. VP Martin and General Counsel Pfeiffer have worked successfully to authorize the state's purchase of three properties on 58th Street; a challenge due to the fact that two of the three properties were given to the Foundation as gifts to the College. They are now working to close on the purchase of the Car Museum property from the Airport Authority.

Dr. Michalson was recently at a COPLAC meeting in Chicago with 22 of the 25 COPLAC institution presidents. There was a lot of consternation over the fact that the US Military Academy at West Point and the US Naval Academy at Annapolis are now included in the same category by *US News & World Report* as the COPLAC schools for the first time. The purpose of the meeting was strategic – to affirm the type of liberal arts education that the COPLAC institutions offer and to differentiate it from that of large research universities in the minds of prospective students and their families. As a group, the COPLAC schools have more clout together than any school individually. Good strategic planning will help to maximize the COPLAC message. President Michalson also noted that as Vice President of the Florida Association of Colleges and Universities, he is responsible for the annual program. He also serves as Vice President of the Southern University Conference, a group of universities that has been in existence since 1937. These are helpful connections for New College. He reminded everyone that they would not be sitting here, determining policy for a healthy institution, if it had not been for the efforts of Bob Johnson. He underscored how impossible it would be to put a price tag on the credibility that Chairman Johnson brought to New College throughout the state by his personal commitment. The extent to which New College has been successful is due in large part to Bob Johnson. The audience rose in standing ovation to the Senator.

Trustee Hudson saluted Chairman Johnson and asked if there was anything the BOT could do to assist with the SACS reaffirmation requirements or the Site Visit. President Michalson assured him that the comprehensive initial Compliance Certification document, a very labor intensive compilation of data and information from all units of the College, was being prepared under the experienced direction of Suzanne Janney, Glenn Cuomo and the Provost's Office. SACS wants to see every unit setting goals, evaluating their progress toward the goals, then using the results of assessment to inform the next year's planning and budgeting cycle. Dr. Michalson promised to keep the BOT informed of progress on the SACS project.

Provost's Report on Academic Master Planning

Provost Savin reported that since the BOT charged the Academic Affairs Committee at the February 3, 2007 meeting with formulating an Academic Master Plan by December 31, 2007 and reporting back to the Board, he has been working with faculty on such a plan. The previous Provost's strategic plan laid out a set of academic goals and most were achieved. He called the present plan the "Academic Master Plan" to capitalize on the successful campus participation in the process of putting together the physical Campus Master Plan. The Academic Master Plan Committee consists of representative of each division: Malena Carrasco and Miriam Wallace from Humanities; Elzie McCord and Pat McDonald from Natural Sciences; and David Brain and David Harvey from Social Sciences, plus two students, David Banks and Boelang Lerato Moleah. Julie Morris, Assistant Vice President for Academic Affairs, serves as staff to the Committee, and its general meetings have been facilitated by Rafael Montaldo, a consultant from the Consortium for Conflict Resolution, a State of Florida agency based in Orlando. During the winter and spring, several meeting open to the entire College were held to discuss goals, values, and the kind of college people wanted New College to be. The Committee worked over the summer on the results of those meetings, doing a lot of thinking, discussing, and e-mailing, really as representatives of the College, not of their respective divisions, to clarify what people meant. The end product, a 100+ page "Issues and Values" paper, is posted on the Provost's website, under Academic Master Planning. The paper lays out the discussion around eight major topics – the vision for the College in ten years, its mission, core values, the essential components of the academic program, ideal size, position on interdisciplinary study, and the

issues that President Michalson mentioned of building investment in the institution among newer faculty. There are implications for diversity and campus climate, and questions about the resources needed to achieve our goals. The Provost emphasized that this document is not a plan, it is a plan to create a plan and a 16-page summary is now available. The Academic Master Planning website has several mechanisms for collecting opinions on the Issues and Values paper and Dr. Savin encouraged the Trustees and others to comment on the document. The comments will shape the revised document and the final Academic Master Plan. He expects that the Committee will meet its Dec. 2007 deadline for submitting the Academic Master Plan to the BOT. He stressed that Board action is not required at this time. There were no questions.

Legislative Update

Mr. Hugh MacMillan, lobbyist for New College in Tallahassee with Pat O'Connell, reported that they had just learned about the new schedule for House and Senate Committees to consider how they would squeeze a billion dollars out of the approved Legislative Budget by meeting in special session the last week of September and the first of October. He said New College is fortunate to have a local delegation which includes state leadership, and that the College has a good defense in the field. Mr. MacMillan recalled that when Trustee Heiser was on the BOG, he advocated for that body to take a strong leadership role. Now the BOG is a constitutional agency. It is becoming very much the type of agency General Heiser wanted to see. In concluding, Mr. MacMillan noted that New College, with its small, clear mission, has become the flagship institution for undergraduate education in the state.

New College Foundation Report

Ms. Carol A. Carter, Vice President for Advancement, reported for the Foundation. She announced that the Foundation is focused on synergy and partnership with the College. The Foundation's sole mission is that of supporting the College, its students and faculty. The New College Alumnae/i Association's (NCAA) partnerships with the College include: mentoring in conjunction with the Office of Career Services and the Power of Women! Program; working with the Office of Research and Grants to award student research grants; working with Career Services to provide professional forums for students; and sponsorship of the Alumnae/i Fellows Program in conjunction with the Provost's Office to arrange for qualified alums to teach a semester course or direct an ISP. These partnerships signify a shift from the primarily event-sponsoring organization the Foundation was prior to becoming a DSO, to one more centered on philanthropic fundraising. Ms. Carter noted that the NCAA has scheduled 12 alumni gatherings this fiscal year, targeted to emphasize internship and job placement and financial support for students, rather than simply reinforcing alumni social connection. The Palm Court Endowed Scholarship Fund is the NCAA's effort to raise \$250,000 from alumni for an endowed fund to attract and support out-of-state students; the \$250K fund would generate a \$175K state match. Gifts of \$100 to \$25,000 are being recognized with bricks, pavers, and brass plaques, depending on the size of the gift, in the Palm Court, the 40-year traditional gathering place for student on the East Campus. Ms. Carter acknowledged the \$1,000,001 gift of the Mason Foundation. She mentioned that Chairman Johnson had been instrumental in guiding to the Foundation a \$100,000 gift to support Environmental Studies students, while Provost Savin had similarly directed a family to commit a significant amount to the endowed scholarship fund. And a young alumna has donated a break-through six-figure amount to endow an out-of-state scholarship fund, which hopefully will be an example to other alums to support the College in a serious way. Working with the College's Office of Public Affairs, the Power of Women Program has brought approximately 150 women to campus, many first-time visitors. PoW! already produced a new \$5,000 donor, media sponsorship by *Sarasota Magazine* and *biz941* and a \$400,000 endowed scholarship. She concluded by ticking off up-coming dates to remember: Pow! on October 9 and November 15; Hot Topics on October 10, November 6, and December 5; Reading Festival on November 3; Clambake on November 7, and the Mistletoe Ball on December 1. Trustee McDonald asked if the Foundation had certain target fundraising goals each year and Ms. Carter assured him that they set annual goals for scholarship support, bricks and mortar support, and general operating funds. She did not have the target numbers at hand, but assured him that the goals existed.

Committee Reports

Audit Committee

Trustee Raeburn reported that the Audit Committee met at 8:30 A.M. this morning. She asked Vice President Martin to review matters covered at the meeting. VP Martin stated that the Audit Committee had

reviewed the Action Plan for the second year of the Internal Audit, designed in conjunction with CPA Associates to strengthen the College's internal controls and operations in general. This two-year Internal Audit was recommended by the Audit Committee and approved by the full BOT on June 10, 2006. Two reports, dated January 12, 2007 and April 18, 2007 containing internal audit findings and management's response, were reviewed and approved by the Audit Committee at their meeting on June 16, 2007; these reports now have been provided to the Trustees. Mr. Martin stated that the final findings and responses for the first year of the Internal Audit (FY 2006-07) were reviewed by the Committee at the meeting that morning and after a few edits are made, the third and final audit for first year of the two-year plan also will be finished and will be forwarded to the Trustees. Turning to the external front, VP Martin announced that the Florida Auditor General has set the New College Operations Audit Exit Conference meeting for next Wednesday, September 19, at 2:00 P.M. Once every two years the Auditor General completes an audit review of College operations in addition to the annual financial audit. New College will have 30 days to submit a written response to the findings of the audit. Trustee Raeburn indicated she would connect to this meeting with the auditors via teleconference and Chairman Johnson stated he would be on hand as well.

External Affairs Committee

Trustee Smiley reported that the External Committee met at 9:00 A.M. that morning. She asked Mr. Hartvigsen, Director of Public Affairs to give a summary of the discussion. Mr. Hartvigsen stated that the Committee had reviewed the one-year branding campaign, integrating appropriately-tested words and graphics into new marketing efforts, new Admissions materials, and the first Annual Report from the College that covers more than the financials. The Committee reviewed a proof of *New College Magazine*. He commented on the convergence of publications: the *Magazine*, the Annual Report, and the New College Foundation's Report on Giving. Next year, the release of these publications will be staggered, with the Giving report coming out in October-November, and the College's Annual Report in April. Mr. Hartvigsen noted that an increase in the College's media coverage had been aided by USF's relocation, since it gives NCF a separate identity and greater visibility as a free-standing entity. Now New College has become the "go-to" source for news media such as ABC 7, Fox 13, and SNN; when these outlets need an expert in political, scientific, social or environmental issues, they are turning to NCF. He added that his office has developed an association with ABC 7, the Sarasota Herald-Tribune and other media outlets which benefits both in hosting and publicizing community events. Thus, community outreach efforts of the College continue to grow; for example, New Music New College will present a program tonight in Sudakoff at 8:00 P.M. He anticipated that the addition of an Events and Conference Coordinator to his staff will enable the College to realize an increased ability to market and attract conferences, events and summer programs. Mr. Hartvigsen apologized for a delay in the delivery of the updated NCF website. He said he hopes to have it up soon.

Finance & Administration Committee

Committee Chair Presha announced the Committee met this morning at 9:00 A.M. For once, no items were adopted for presentation to the full Board, but the Committee reviewed two draft regulations, one regarding property inventory write-offs and the second regarding investment of College funds, that will be considered by the BOT at its next meeting. Trustee Presha asked VP Martin to report on the meeting. Mr. Martin reminded the Trustees that they had approved the Capital Improvement Plan's four priorities for FY 2008-09 through FY 2012-13 in July 2007, authorizing the President to make adjustments as necessary and report to the BOT at the next meeting. He thus reported that since July, the President has made an amendment to the PECO request with the BOG staff: he intends to increase the amount of funds requested for the Hamilton Center/Hamilton Classroom Remodeling Project from \$1.1 million to \$1.5 million, for a versatile and creative remodeling to include some instructional space. This adjustment is made in recognition of the fact that total project costs for this third-ranked priority are likely to be higher than the \$275 per gross square foot originally budgeted and that sufficient funds may not be available in FY 2009-10 to cover any shortfall. He added that the Trustees have an amended CIP Five-Year Summary in their packets. The second item covered by the Committee was the Operating Budget Status for the Fiscal Year ending June 30, 2007. The year was completed with \$1.27 million surplus of one-time money. These carry-forward funds are usually spent in the subsequent year for non-recurring adjuncts, student scholarship funds, maintenance and upkeep of facilities, etc. This year the House and Senate legislative staff asked for all carry-forward balances within the SUS, so they are considering the availability of these funds. We may or may not be able to keep these NCF carry forward funds in light of the state's budget shortfall. VP Martin

referred the Trustees to a summary document in their packets indicating the impact of various levels of operating budget cuts. A 4% cut would have an impact of \$735,000 on NCF; a 10% cut would come to \$1.8 million less in recurring operating funds. Interestingly enough, \$1.8 is the amount of new funding New College requested for FY 2007-08, so the results of such a cut would be equal to NCF not receiving any new recurring funding. The level of the cut will be determined by the upcoming Special Legislative Session and will depend on whether the Governor vetoes it or not. Trustee Hudson asked if E&G surplus could be carried forward. VP Martin assured him that the surplus could be carried from one fiscal year to another. SUS institutions are mandated by statute to retain 5% E&G balance each year in a rainy day fund.

President Michalson added that this might be a good time to preview issues connected with the proposal by the BOG to impose a 5% tuition increase for spring semester. A lawsuit with the potential to determine which body has the authority to set tuition – the BOG or the Legislature – is pending. The FSU BOT has gone on record stating that it would not increase tuition for the Spring 08 term unless directed to do so by the BOG or the legislature. The BOG subsequently indicated that the state universities must implement the tuition increase. The Governor has said in the past he would veto any tuition increase. It is not out of the question for New College to have to come to the Trustees rather quickly, as a result of the BOG's action on the 5% tuition increase for out-of-state students for second semester. Trustee Misemer asked when the additional PECO funding for Ham Center might become available if that priority were funded. Mr. Martin responded by noting that the Governor thinks that if PECO money is spent, it might jump-start the economy, so we might get the allocation in July 2008 or sooner. Director of Facilities Planning and Construction Ken Perlowski and Dean Bashant want to have the design plans completed by June 2008, so that work could start as soon as the funding is available, accelerating the process by six months. Chairman Johnson commented on the graphs from the BOG that VP Martin provided to illustrate the Total Funding per Full-Time Equivalent Students–History and Current Situation, noting that from 1988 to the present, the support of the New College Foundation was what enabled New College to retain its low 10.5:1.0 student-faculty ratio. The history over the last 20 years has shown that the State's funding of students has not been good. Chairman Johnson concluded that what the chart illustrates is that the Foundation has to step up to the challenge of increasing support so that the student-faculty ratio can be maintained in the future, since state support has never been relied on for that purpose at New College and state support is now shaky at best. Trustee Dupree asked about Ham Center, if the "versatile" remodeling was going to connect the facility more to the campus or to the external community. Mr. Martin responded it that the campus emphasis would come first. NCF has focused traditionally on using Sudakoff for public needs and Ham Center for student functions.

Student Affairs Committee

Trustee Circharo reported on the Student Affairs Committee meeting held on September 14, attended by Dean Bashant, Donita Pace, Director of Housing, Associate Provost Maribeth Clark, NCAA Co-President Isaac Duerr, and other students. He reported to the Committee on the meeting the Florida Student Association presidents had with Governor Crist about student needs on September 4; he found the Governor's aides are well-briefed on NCF's needs. On campus, the students love the new dorms and the bonds will secure the new dorms into the future. Since the Student Code of Conduct has not been updated since independence, it will be reviewed and updated in the next couple of month with an eye to the guest policy as it relates to security issues. Dean Bashant reported on new student orientation, and the positive response of students to this year's "common read," a short play titled *The Exonerated*, which focused on failures of the criminal justice system. Discussions of *The Exonerated* brought the new students together with those from other classes who were participating in orientation, as hoped. Trustee Circharo underscored the need for renovation of Hamilton Center, the student union, and thanked President Michalson and Dean Bashant for their efforts to secure funding for this purpose. In closing, he noted that Trustee Smiley has donated some decorated benches for the bus stop on the East Campus and he thanked her for this personal support, in addition to her more general support as a Trustee member of the Committee.

Presidential Evaluation Committee

Trustee Heiser, who chaired the Presidential Evaluation Committee, stated that he and Trustees Mason and Presha reviewed the faculty's evaluation of President Michalson and the evaluation questionnaires that each Trustee was asked to complete. He prepared a draft evaluation report for the Committee, which was

approved at their August 15, 2007 meeting. The draft report was provided to each Trustee subsequent to its adoption by the Committee. The overall rating of President Michalson was “Truly Outstanding.” Trustee Hesier asked if there were any questions or comments. Since there were none, he moved that the Presidential Evaluation Report 2007 be adopted by the BOT as presented; Vice Chair Presha seconded his motion and it carried unanimously.

Remarks By Chairman Johnson

Outgoing Chairman of the Board Bob Johnson stated that thirty-four years ago, his journey with New College began. He had been on the New College campus only once before when, as a local member of the State Legislature from Sarasota, he was called and told the campus was available. He knew how valuable an asset the property was and that the small college was known for hope and high academic achievement. So with only four weeks left in the session, he found a way to amend the budget and enable the state to purchase New College and make it, miraculously, part of USF. He confided that it was no secret that every day for the past 20 years, he and Trustee Hesier conspired every day to make New College autonomous. Someday, Chairman Johnson said, he and General Hesier will write the definitive history of New College and fill in the gaps the previous histories have left in the story. Senator Johnson offered his deepest thanks to President Michalson and the team he put together to make New College what it is today. He thanked Mike with all his heart, for his skill, dedication, for being his good friend, colleague and confidante. He thanked the Board of Trustees, for being outstanding supporters of the College and its fine president. He remembered that at the beginning, the College had to adopt every single rule and policy that the larger state universities had had in place for years, just to get started. John Martin bought a lot of expertise from FSU and he has done an extraordinary job with the physical, financial, business, plant management and overall operations of the College. Senator Johnson thanked VP Martin for what he had done for the institution. He shared with the BOT that both Mike and John get offers from others all the time, and he hoped that they could be retained by the College. The Senator acknowledged the contributions of Provosts Callahan and Savin to planning the academic program over the years; of Kathy Killion, Dean of Admissions and Financial Aid in securing the students; of General Counsel Steve Pfeiffer, for deft handling of governance and land acquisition issues; of the Dean of Students, Wendy Bashant, for the same handling of student affairs issues; and of the faculty chairs, for leading the New College Divisions so skillfully. He offered personal thanks to Professor Glenn Cuomo, Fulbright Advisor, for his work with the Fulbright candidates which has meant so much to the College and to the State of Florida. He likened Dr. Cuomo to a Fulbright coach, the leader of the team, and offered his personal thanks to him. The Senator also acknowledged Jake Hartvigsen, Director of Public Affairs, for bringing the institution up to a more visible public relations mode, and noted it had been a steep hill to climb. To Hugh MacMillan and Pat O’Connell, who have been his friends for 30 years, he said he couldn’t even begin to pay them for their work on behalf of the College; last year’s achievements alone were enormous, but he offered his deepest thanks. He noted that the faculty and staff are outstanding and that the faculty bears the burden of excellence without sufficient compensation, but he was sure that the BOT would get them there with the support of the Foundation. From the bottom of his heart, he thanked Suzanne Janney for being there all the time to brief him on issues and situations, and to make the Board’s operations run smoothly. And above all, he thanked Ron Hesier, who spent 20 years building the Foundation from a deficit of \$800 to \$33 million today plus capital construction worth many more millions. The Chairman concluded by stating that this was his swan song. He hoped to continue on the Board, maybe spending more time of the fundraising side, gently reminding the BOT that each member’s job is to be a cheerleader, an ambassador, and a door-opener to future supporters. The Board and the audience gave Chairman Johnson a standing ovation.

BOT Nominating Committee Report and Election of Officers

Trustee Smiley thanked Chairman Johnson for his remarks and for his very effective six years of service as the Chairman of the New College of Florida Board of Trustees of behalf of the entire board. Then Trustee Smiley, who chaired the Nominating Committee, stated that she and Trustees Hesier, Circharo, and Johnson met on August 27 at a publically-noticed meeting to prepare the following slate of nominees.

For Chairman of the Board, the Nominating Committee recommended Trustee Mickey Presha for a two-year term of office. Colonel Presha served in the U.S. Army for 32 years and received a Bronze Star, a Silver Star, and a Purple Heart in recognition of his distinguished service. He is a graduate of Bethune Cookman College and earned a Master’s degree from Golden Gate University. Colonel Presha has also

distinguished himself in the community: he is CEO of the Manatee County Health Rural Services and serves on the board of the Police Athletic League Academy. Since there were no nominations from the floor, Trustee Misemer moved to elect Trustee Presha Board Chair for a two-year term, seconded by Trustee Peterson; the motion was approved unanimously. Chairman Presha stated that he was honored to be elected Chairman. He thanked Trustee Smiley and the Nominating Committee for recommending him and the BOT for endorsing their recommendation. He acknowledged that Bob Johnson has served as his mentor, host, teacher, advisor, and counselor, and that he appreciated all the support that the NCF administration provides to the Board members. He will work to the best of his abilities to move New College into the future.

For Vice Chair of the Board, Trustee Smiley announced that the Nominating Committee recommended Trustee Elaine Keating for a two-year term. Trustee Keating and her late husband are very generous local philanthropists; Ms. Keating headed a successful financial services company. As a graduate of Carleton College, she personally appreciates the value of a liberal arts education. Since there were no nominations from the floor, Trustee Smiley moved to elect Trustee Keating Vice Chair of the Board for a two-year term, seconded by Trustee Johnson; the motion was approved unanimously.

In keeping with the NCF BOT Bylaws, Trustee Johnson moved to elect the College President Secretary of the Board, seconded by Trustee Misemer; the motion was approved unanimously.

Statement of New College Priorities for 2007-2008

President Michalson presented his *Statement of Priorities* for 2007-2008 to the Board for consideration, as required by Article IV, Section 8 of the NCF BOT Bylaws. He emphasized that these priorities build on previous priorities; they are complementary and not in any particular order. He indicated that the BOT is well aware of his interest in planning and emphasizing the mission-driven connections between academics and student life at this residential liberal arts college, particularly in light of the physical changes on the East Campus, in promoting campus diversity and pluralism, and that he is eager to support private fundraising efforts. A motion to adopt the *Statement of Priorities* for 2007-2008 as proposed was made by Trustee Heiser, seconded by Trustee Misemer, and it carried unanimously.

Other Business

Before adjourning for lunch, President Michalson recognized the two new Division Chairs in the audience: the Buzzelli Professor of Psychology, Gordon Bauer, who serves as Chair of Social Sciences, a post he held prior to independence; Professor of Philosophy Aron Edidin, Chair of Humanities, who has represented the UFF in negotiations with the BOT. He noted that Professor of Biology Sandra Gilchrist, who has been Chair of Natural Sciences for longer than she'd probably like, now also is the Director of the Pritzker Marine Biology Research and Education Laboratory. He also saluted Associate Professor Sarah Hernandez, President of the NCF Chapter of the UFF.

Adjournment

Since there was no other business, the meeting was adjourned at 12:05 P.M.

Respectfully submitted,

Suzanne L. Janney
Assistant Secretary